

#### **AGENDA**

Asheville Regional Airport Authority Regular Meeting Friday, February 13, 2009, 8:30 a.m. Conference Room at Administrative Offices

#### \* NOTE TO ALL PUBLIC ATTENDEES:

The public may speak on any item on the agenda. There are request cards located outside the public seating area. These cards must be completed and presented to the Recording Secretary prior to the item being heard. Your comments will be addressed prior to the Board's discussion and you will have 5 minutes to address the Board. Thank you for your attention.

- I. CALL TO ORDER:
- II. APPEARANCES: None
- III. PRESENTATIONS:
  - A. Update on Financial Status of the Airport Authority (document)
  - B. Proposed FY 2009/2010 Budget Presentation (document)
- IV. CONSENT AGENDA:
  - A. Approval of the Asheville Regional Airport Authority January 9, 2009 Regular Meeting Minutes (document)
- V. OLD BUSINESS: None
- VI. NEW BUSINESS:
  - A. Approval of Federal Aviation Administration (FAA) Airport Improvement Program (AIP) Grant for FY09 (document)
  - B. Approval of the Terminal HVAC Controls Building Automation Capital Improvement Project. (document)
  - C. Approval of Resolution to Request the City of Asheville to Establish Specific Airport Land Use and Zoning Ordinances (document)



#### VII. DIRECTOR'S REPORT:

- A. Upcoming Budget Workshop/Retreat Meeting
- B. Terminal Renovation and Expansion Ribbon Cutting
- C. Baggage Make-up System Change Order
- D. Roof Replacement

#### VIII. INFORMATION SECTION:

(Staff presentations will not be made on these items. Staff will be available to address any questions the Board may have.)

- A. December, 2008 Traffic Report (document)
- B. December, 2008 Monthly Financial Report (document)
- C. February, 2009 Marketing and Public Relations Report (document)
- D. February, 2009 Development/Project Status Report (document)
- E. Airport Facilities Review for Fourth Quarter 2008 (document)
- F. Potential Board Items for the Next Regular Scheduled Meeting:
  - Roadway/Parking Lot Presentation
  - Award of Pre-Conditioned Air/Fixed Ground Power Project
  - Updated and Amended Authority Policies and Procedures
  - Roof Replacement
- IX. AUTHORITY MEMBERS' REPORTS:
- X. PUBLIC AND TENANTS' COMMENTS:
- XI. CLOSED SESSION:

Pursuant to Sections 143-318.11 (a) (3) and (6) of the General Statutes of North Carolina in order to consult with the Authority's Legal Counsel and to consider personnel matters.

XII. ADJOURNMENT.

#### ASHEVILLE REGIONAL AIRPORT AUTHORITY AGENDA Friday, February 13, 2009 Page 3

| Respectfully submitted,                           |  |
|---|--|
|   |  |
| David N. Edwards, Jr., A.A.E.<br>Airport Director |  |
| Approved:   |  |
| David Hillier Chairman                            |  |

This agenda of the Asheville Regional Airport Authority is provided as a matter of convenience to the public. It is not the official agenda. Although every effort is made to provide complete and accurate information to this agenda, the Authority does not warrant or guarantee its accuracy or completeness for any purpose. The agenda is subject to change before or at the Board meeting.

# **Asheville Regional Airport Authority**

# Financial/Budget Update February 13, 2009



# Sensitivity Analysis (August 2008)

|   |                 |            |               |            | Sens | itivity Analysis |     |             |
|---|-----------------|------------|---------------|------------|------|------------------|-----|-------------|
|   | Approved Budget |            | 10% Passenger |            | 15%  | % Passenger      | 20% | 6 Passenger |
|   | FY              | 2008/2009  | F             | Reduction  |      | Reduction        |     | Reduction   |
| OPERATING FUND SUMMARY                        |                 |            |               |            |      |                  |     |             |
| Revenues                                      |                 |            |               |            |      |                  |     |             |
| Operating                                     | \$              | 7,537,858  | \$            | 6,874,084  | \$   | 6,699,309        | \$  | 6,533,615   |
| Investment Income                             |                 | 237,600    |               | 223,612    |      | 219,879          |     | 216,422     |
| Total Operating & Investment Revenues         |                 | 7,775,458  |               | 7,097,696  |      | 6,919,188        |     | 6,750,037   |
| <u>Expenses</u>                               |                 |            |               |            |      |                  |     |             |
| Operating                                     |                 | 6,395,054  |               | 6,395,054  |      | 6,395,054        |     | 6,395,054   |
| Total Operating Expenses                      | \$              | 6,395,054  | \$            | 6,395,054  | \$   | 6,395,054        | \$  | 6,395,054   |
|   |                 |            |               |            |      |                  |     |             |
| Net Operating & Investment Income             | _\$             | 1,380,405  | \$            | 702,642    | \$   | 524,134          | \$  | 354,983     |
| FUND BALANCE SUMMARY                          |                 |            |               |            |      |                  |     |             |
| Estimated Cash and Investments for FY         | \$              | 14,673,574 | \$            | 13,995,811 | \$   | 13,817,303       | \$  | 13,648,152  |
| Less:   |                 |            |               |            |      |                  |     |             |
| Carry-over Capital Expenditures from Prior FY |                 | 6,750,000  |               | 6,750,000  |      | 6,750,000        |     | 6,750,000   |
| Reserve Funds                                 |                 | 3,947,527  |               | 3,947,527  |      | 3,947,527        |     | 3,947,527   |
| Capital Improvement Fund                      |                 | 1,694,104  |               | 1,694,104  |      | 1,694,104        |     | 1,694,104   |
| Renewal and Replacement Fund                  |                 | 618,166    |               | 618,166    |      | 618,166          |     | 618,166     |
| Equipment and Small Capital Outlay Fund       |                 | 323,000    |               | 323,000    |      | 323,000          |     | 323,000     |
| Business Development Fund                     |                 | 300,000    |               | 300,000    |      | 300,000          |     | 300,000     |
| Debt Service Fund                             |                 | 695,574    |               | 695,574    |      | 695,574          |     | 695,574     |
| Estimated Capital Fund Balance                | \$              | 345,203    | \$            | (332,560)  | \$   | (511,068)        | \$  | (680,219)   |
|   |                 |            |               |            |      |                  |     |             |
| Estimated Total Fund Balance                  |                 |            |               |            |      |                  |     |             |
| Including Reserves                            | \$              | 4,292,730  | \$            | 3,614,967  | \$   | 3,436,459        | \$  | 3,267,308   |



# Interim Target Budget (August 2008)

|   | Approved<br>Budget<br>FY 2008/2009 | _    | et Budget<br>008/2009 | Comments  |
|---|------------------------------------|------|-----------------------|---|
| OPERATING FUND SUMMARY                        |                                    |      |                       |   |
| Revenues                                      |                                    |      |                       |   |
| Operating                                     | \$ 7,537,858                       | \$   | 6,699,309             | Reflects estimated reduction in revenue for a 15% pax decrease    |
| Investment Income                             | 237,600                            |      | 250,000               |   |
| Total Operating & Investment Revenues         | 7,775,458                          |      | 6,949,309             |   |
| <u>Expenses</u>                               |                                    |      |                       |   |
| Operating                                     | 6,395,054                          |      | 6,018,445             | Defer expenditures (personnel, porter services, travel, equipment |
| Total Operating Expenses                      | \$ 6,395,054                       | \$   | 6,018,445             | reduction in contingency, etc.)                                   |
| Net Operating & Investment Income             | \$ 1,380,405                       | \$   | 930,864               |   |
| FUND BALANCE SUMMARY                          |                                    |      |                       |   |
| Estimated Cash and Investments for FY         | \$ 14,673,574                      | \$ 1 | 4,224,033             |   |
| Less:   |                                    |      |                       |   |
| Carry-over Capital Expenditures from Prior FY | 6,750,000                          |      | 6,750,000             |   |
| Reserve Funds                                 | 3,947,527                          |      | 3,759,222             |   |
| Capital Improvement Fund                      | 1,694,104                          |      | 1,509,987             | Defer ARFF Equipment & Building Automation Projects               |
| Renewal and Replacement Fund                  | 618,166                            |      | 65,000                | Defer Crash Phone and Roof Replacement Projects                   |
| Equipment and Small Capital Outlay Fund       | 323,000                            |      | 118,000               | Defer Boom Arm Mower, Wireless Mesh, and Alt. Energy Vechic       |
| Business Development Fund                     | 300,000                            |      | 150,000               | Defer Expenditure of Business Development Fund Dollars            |
| Debt Service Fund                             | 695,574                            |      | 695,574               |   |
| Estimated Capital Fund Balance                | \$ 345,203                         | \$   | 1,176,250             |   |
| Estimated Total Fund Balance                  |                                    |      |                       |   |
| Including Reserves                            | \$ 4,292,730                       | \$   | 4,935,472             |   |
|   |                                    |      |                       |   |



# Projected Fund Balance – June 30, 2009 (August 2008)...

|  | P               | Amount |            |
|--|-----------------|--------|------------|
| Cash and Investments:                                |                 |        |            |
| Estimated Balance as of June 30, 2008                | \$<br>9,717,833 |        |            |
| Estimated State Funding Reimbursements for FY 2009   | 1,956,567       |        |            |
| Estimated Federal Funding Reimbursements for FY 2009 | 7,617,666       |        |            |
| Estimated Contributed Capital for FY 2009            | 930,864         |        |            |
| Estimated PFC Collections for FY 2009                | 1,000,000       |        |            |
| Estimated CFC Collections for FY 2009                | 1,000,000       | \$     | 22,222,930 |
| ·  |                 | •      |            |
| Reserve Funds:                                       |                 |        |            |
| Operations and Maintenance Reserve (6 months)        | \$<br>3,197,527 |        |            |
| Emergency Repair Reserve                             | 750,000         |        | 3,947,527  |
| •  |                 | 1      |            |
| Renewal and Replacement Fund                         | \$<br>618,166   |        |            |
| Equipment and Small Capital Outlay Fund              | 323,000         |        |            |
| Business Development Fund                            | 300,000         |        |            |
| Debt Service Fund (Rental Car Facility)              | 625,000         |        | 1,866,166  |



# Projected Fund Balance – June 30, 2009 (August 2008)...

|  | An            | nount |            |
|--|---------------|-------|------------|
| Planned Projects:                                  |               |       |            |
| Security Access & CCTV Project                     | \$<br>266,927 |       |            |
| Land Use Study                                     | 60,886        |       |            |
| Guest Service Center                               | 50,000        |       |            |
| Airiside Concession Kiosk Upgrade                  | 50,000        |       |            |
| Rental Car Service Lots Project                    | 672,189       |       |            |
| Terminal Renovations Project                       | 3,275,378     |       |            |
| Airport Entrance Road - Design                     | 182,876       |       |            |
| Regional Boarding Ramp Improvements                | 297,908       |       |            |
| PC Air A & B Gates                                 | 361,050       |       |            |
| Bulk Hangar #2 - Million Air                       | 2,414,023     |       |            |
| Public Parking Improvements Phase 1 - Construction | 1,485,000     |       |            |
| Airport Entrance Road Phase 1 - Construction       | 2,275,000     |       |            |
| North General Aviation Development                 | 3,134,873     |       |            |
| Rehab Runway (incl shoulders & lighting) - Design  | 545,007       |       | 15,071,117 |
| Estimated Remaining Fund Balance                   |               | \$    | 1,338,120  |
| Estimated Total Fund Balance Including Reserves    |               | \$    | 5,285,647  |



# Projected Financial Status – June 30, 2009 (August 2008)

- ✓ Net Operating and Investment Income
  - ✓Budgeted \$1,380,405
  - ✓ Projected \$ 930,864
- √ Fund Balance
  - ✓Budgeted \$4,292,730
  - ✓ Projected \$5,338,593



# Sensitivity Analysis (February 2009)

|   |                              |            |   |            |                            | Sensitivity | Anal                       | ysis       |                            |            |
|---|------------------------------|------------|---|------------|----------------------------|-------------|----------------------------|------------|----------------------------|------------|
|   | Approved Budget FY 2008/2009 |            | • |            | 10% Passenger<br>Reduction |             | 15% Passenger<br>Reduction |            | 20% Passenger<br>Reduction |            |
| OPERATING FUND SUMMARY                        |                              |            |   |            |                            |             |                            |            |                            |            |
| Revenues                                      |                              |            |   |            |                            |             |                            |            |                            |            |
| Operating                                     | \$                           | 7,537,858  | \$                                      | 7,043,458  | \$                         | 6,874,084   | \$                         | 6,699,309  | \$                         | 6,533,615  |
| Investment Income                             |                              | 237,600    |   | 185,000    |                            | 223,612     |                            | 219,879    |                            | 216,422    |
| Total Operating & Investment Revenues         |                              | 7,775,458  |   | 7,228,458  |                            | 7,097,696   |                            | 6,919,188  |                            | 6,750,037  |
| <u>Expenses</u>                               |                              |            |   |            |                            |             |                            |            |                            |            |
| Operating                                     |                              | 6,395,054  |   | 6,395,054  |                            | 6,395,054   |                            | 6,395,054  |                            | 6,395,054  |
| Total Operating Expenses                      | \$                           | 6,395,054  | \$                                      | 6,395,054  | \$                         | 6,395,054   | \$                         | 6,395,054  | \$                         | 6,395,054  |
| Net Operating & Investment Income             | \$                           | 1,380,405  | \$                                      | 833,404    | \$                         | 702,642     | \$                         | 524,134    | \$                         | 354,983    |
| FUND BALANCE SUMMARY                          |                              |            |   |            |                            |             |                            |            |                            |            |
| Estimated Cash and Investments for FY         | \$                           | 14,673,574 | \$                                      | 14,126,573 | \$                         | 13,995,811  | \$                         | 13,817,303 | \$                         | 13,648,152 |
| Less:   |                              |            |   |            |                            |             |                            |            |                            |            |
| Carry-over Capital Expenditures from Prior FY |                              | 6,750,000  |   | 6,750,000  |                            | 6,750,000   |                            | 6,750,000  |                            | 6,750,000  |
| Reserve Funds                                 |                              | 3,947,527  |   | 3,947,527  |                            | 3,947,527   |                            | 3,947,527  |                            | 3,947,527  |
| Capital Improvement Fund                      |                              | 1,694,104  |   | 1,694,104  |                            | 1,694,104   |                            | 1,694,104  |                            | 1,694,104  |
| Renewal and Replacement Fund                  |                              | 618,166    |   | 618,166    |                            | 618,166     |                            | 618,166    |                            | 618,166    |
| Equipment and Small Capital Outlay Fund       |                              | 323,000    |   | 323,000    |                            | 323,000     |                            | 323,000    |                            | 323,000    |
| Business Development Fund                     |                              | 300,000    |   | 300,000    |                            | 300,000     |                            | 300,000    |                            | 300,000    |
| Debt Service Fund                             |                              | 695,574    |   | 695,574    |                            | 695,574     |                            | 695,574    |                            | 695,574    |
| Estimated Capital Fund Balance                | \$                           | 345,203    | \$                                      | (201,798)  | \$                         | (332,560)   | \$                         | (511,068)  | \$                         | (680,219)  |
| Estimated Total Fund Balance                  |                              |            |   |            |                            |             |                            |            |                            |            |
| Including Reserves                            | \$                           | 4,292,730  | \$                                      | 3,745,729  | \$                         | 3,614,967   | \$                         | 3,436,459  | \$                         | 3,267,308  |



# Interim Target Budget (February 2009)

|   | Approved<br>Budget<br>FY 2008/2009 | Target Budget<br>FY 2008/2009 | Comments  |
|---|------------------------------------|-------------------------------|---|
| OPERATING FUND SUMMARY                        |                                    |                               |   |
| Revenues                                      |                                    |                               |   |
| Operating                                     | \$ 7,537,858                       | \$ 7,043,458                  | Reflects estimated reduction in revenue for a 3% pax decrease     |
| Investment Income                             | 237,600                            | 185,000                       |   |
| Total Operating & Investment Revenues         | 7,775,458                          | 7,228,458                     |   |
|   |                                    |                               |   |
| <u>Expenses</u>                               |                                    |                               |   |
| Operating                                     | 6,395,054                          | 5,701,458                     | Defer expenditures (personnel, porter services, travel, equipment |
| Total Operating Expenses                      | \$ 6,395,054                       | \$ 5,701,458                  | reduction in contingency, etc.)                                   |
| Net Operating & Investment Income             | \$ 1,380,405                       | \$ 1,527,000                  |   |
| Net Operating & investment income             | <del>Φ</del> 1,360,405             | <b>Φ</b> 1,527,000            |   |
| FUND BALANCE SUMMARY                          |                                    |                               |   |
| Estimated Cash and Investments for FY         | \$ 14,673,574                      | \$ 22,519,066                 |   |
| Less:   |                                    |                               |   |
| Carry-over Capital Expenditures from Prior FY | 6,750,000                          | 6,750,000                     |   |
| Reserve Funds                                 | 3,947,527                          | 3,600,729                     |   |
| Capital Improvement Fund                      | 1,694,104                          | 8,321,117                     | Defer ARFF Equipment  |
| Renewal and Replacement Fund                  | 618,166                            | 543,166                       | Defer Crash Phone Project   |
| Equipment and Small Capital Outlay Fund       | 323,000                            | 173,000                       | Defer Boom Arm Mower  |
| Business Development Fund                     | 300,000                            | 100,000                       | Defer Expenditure of Business Development Fund Dollars            |
| Debt Service Fund                             | 695,574                            | 625,000                       |   |
| Estimated Capital Fund Balance                | \$ 345,203                         | \$ 2,406,054                  |   |
|   |                                    |                               |   |
| Estimated Total Fund Balance                  | ф. 4 000 <del>7</del> 00           | Φ 0000 =00                    |   |
| Including Reserves                            | \$ 4,292,730                       | \$ 6,006,783                  |   |
|   |                                    |                               |   |



# Projected Fund Balance – June 30, 2009 (February 2009)...

|  | A               | mount |            |
|--|-----------------|-------|------------|
| Cash and Investments:                                |                 |       |            |
| Estimated Balance as of June 30, 2008                | \$<br>9,717,833 |       |            |
| Estimated State Funding Reimbursements for FY 2009   | 1,956,567       |       |            |
| Estimated Federal Funding Reimbursements for FY 2009 | 7,617,666       |       |            |
| Estimated Contributed Capital for FY 2009            | 1,527,000       |       |            |
| Estimated PFC Collections for FY 2009                | 800,000         |       |            |
| Estimated CFC Collections for FY 2009                | 900,000         | \$    | 22,519,066 |
|  | _               |       |            |
| Reserve Funds:                                       |                 |       |            |
| Operations and Maintenance Reserve (6 months)        | \$<br>2,850,729 |       |            |
| Emergency Repair Reserve                             | 750,000         |       | 3,600,729  |
|  |                 |       |            |
| Renewal and Replacement Fund                         | \$<br>543,166   |       |            |
| Equipment and Small Capital Outlay Fund              | 173,000         |       |            |
| Business Development Fund                            | 100,000         |       |            |
| Debt Service Fund (Rental Car Facility)              | 625,000         |       | 1,441,166  |



# Projected Fund Balance – June 30, 2009 (February 2009)...

|  |               | Amoun | t      |      |
|--|---------------|-------|--------|------|
| Planned Projects:                                  |               |       |        |      |
| Security Access & CCTV Project                     | \$<br>266,927 |       |        |      |
| Land Use Study                                     | 60,886        |       |        |      |
| Guest Service Center                               | 50,000        |       |        |      |
| Airiside Concession Kiosk Upgrade                  | 50,000        |       |        |      |
| Rental Car Service Lots Project                    | 672,189       |       |        |      |
| Terminal Renovations Project                       | 3,275,378     |       |        |      |
| Airport Entrance Road - Design                     | 182,876       |       |        |      |
| Regional Boarding Ramp Improvements                | 297,908       |       |        |      |
| PC Air A & B Gates                                 | 361,050       |       |        |      |
| Bulk Hangar #2 - Million Air                       | 2,414,023     |       |        |      |
| Public Parking Improvements Phase 1 - Construction | 1,485,000     |       |        |      |
| Airport Entrance Road Phase 1 - Construction       | 2,275,000     |       |        |      |
| North General Aviation Development                 | 3,134,873     |       |        |      |
| Rehab Runway (incl shoulders & lighting) - Design  | <br>545,007   |       | 15,071 | ,117 |
| Estimated Remaining Fund Balance                   |               | \$    | 2,406  | ,054 |
| Estimated Total Fund Balance Including Reserves    |               | \$    | 6,006, | 783  |



# Projected Financial Status – June 30, 2009 (February 2009)

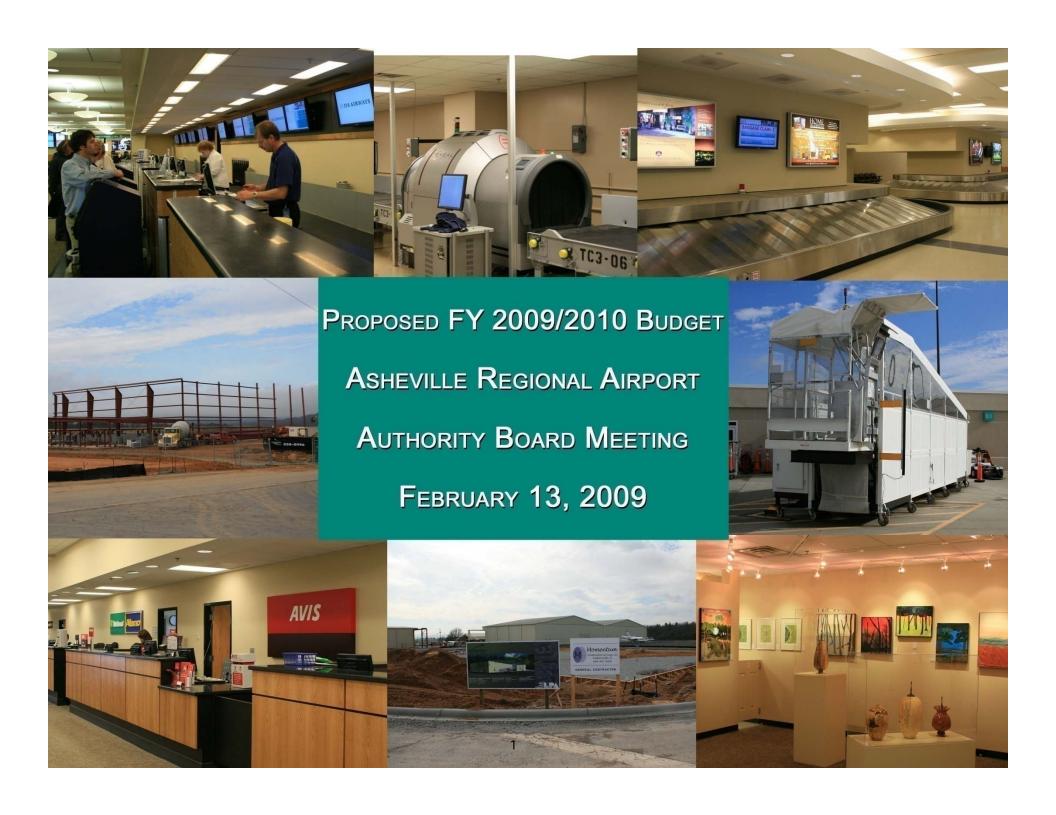
- ✓ Net Operating and Investment Income
  - ✓Budgeted \$1,380,405
  - ✓ Projected (08/08/08) \$ 930,864
  - ✓ Projected (02/13/09) \$1,527,000
- **√Fund Balance** 
  - ✓Budgeted \$4,292,730
  - ✓ Projected (08/08/08) \$5,338,593
  - ✓ Projected (02/13/09) \$6,006,783



# **Asheville Regional Airport Authority**

**Questions?** 





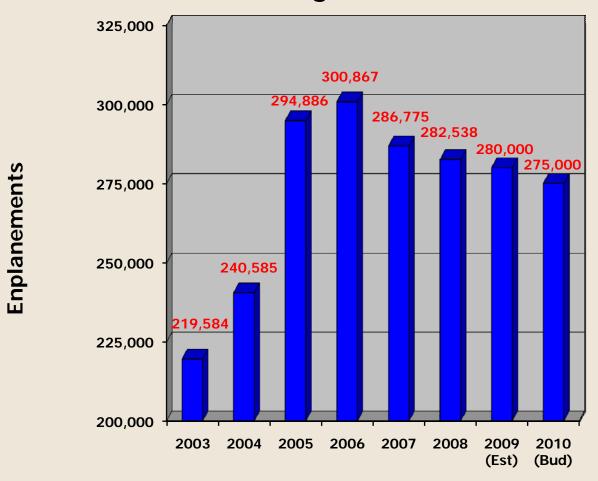
### Agenda

- **General Statistics**
- Proposed FY 2009/2010 O&M Budget
- Proposed FY 2009/2010 Capital Budget
- Proposed FY 2009/2010 Reserve & Exp. Funds
- Proposed FY 2009/2010 Supplemental Fees
- Questions and Comments



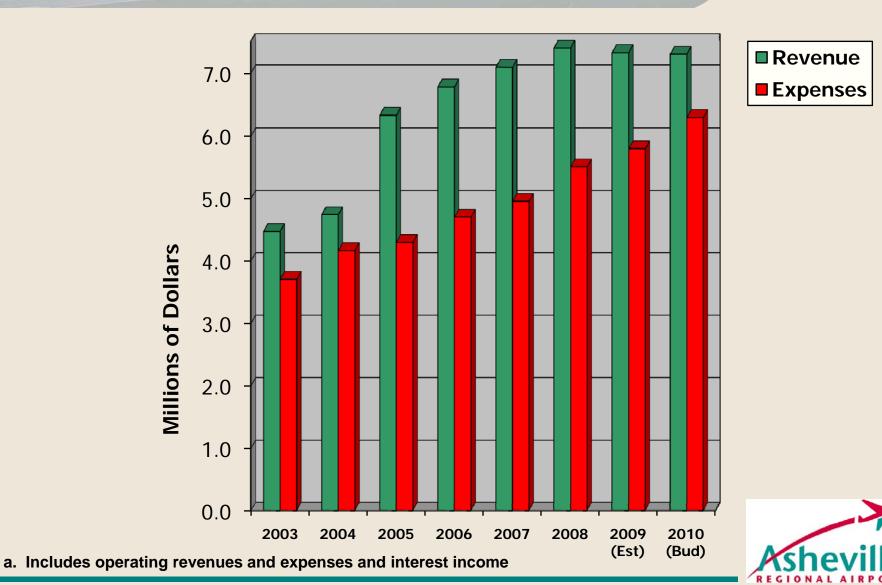
### **Passenger Traffic Growth**

# Fiscal Years 2003-2010 Passenger Traffic

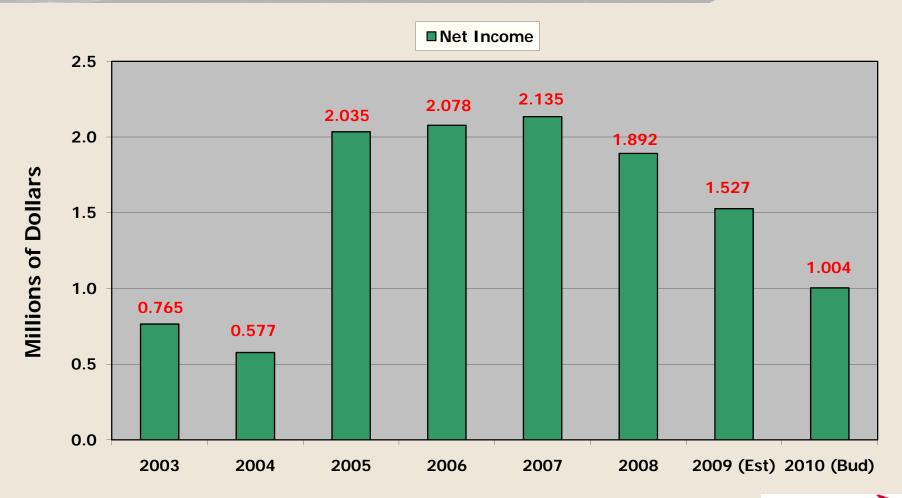




### Revenue/Expenses FY 2003 through 2010 (a)



### Net Income FY 2003 through 2010 (a)



a. Includes operating revenues and expenses and interest income



# **Proposed Budget**



### **Basic O&M Budget Assumptions**

- Passenger Enplanements 275,000
- Commercial Aircraft Operations 16,000
- General Aviation Aircraft Operations 59,000
- Approval of requested identification badge processing fees
- Reduction in Airline Cost Per Passenger
- Advertising Revenue Increase
- New Bulk Hangar Revenue



## Basic O&M Budget Assumptions (cont'd)

- Guest Services (Ticket and Product Sales)
- Guest Services Increased Brochure Revenues
- Elimination of the Skycap/Porter Service Program
- No Increases in Existing Supplemental Fees and Charges
- Completion of Landmark FBO Facilities

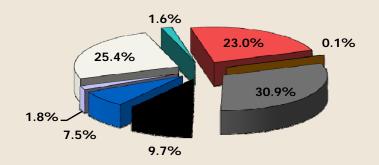


## **Proposed Budget**

|   |    |             |          | Amount      | <br>            | Percentage    |
|---|----|-------------|----------|-------------|-----------------|---------------|
|   | F  | Y 2008/2009 | <u>F</u> | 7 2009/2010 | <br>Difference  | <u>Change</u> |
| OPERATING FUND SUMMARY                        |    |             |          |             |                 |               |
| Revenues                                      |    |             |          |             |                 |               |
| Operating                                     | \$ | 7,537,858   | \$       | 7,136,390   | \$<br>(401,468) | -5.3%         |
| Investment Income                             |    | 237,600     |          | 157,200     | <br>(80,400)    | -33.8%        |
| Total Operating & Investment Revenues         |    | 7,775,458   |          | 7,293,590   | <br>(481,868)   | -6.2%         |
| <u>Expenses</u>                               |    |             |          |             |                 |               |
| Operating                                     |    | 6,394,578   |          | 6,289,760   | (104,818)       | -1.6%         |
| Total Operating Expenses                      | \$ | 6,394,578   | \$       | 6,289,760   | \$<br>(104,818) | -1.6%         |
| Net Operating & Investment Income             | \$ | 1,380,880   | \$       | 1,003,830   | \$<br>(377,050) | -27.3%        |
| FUND BALANCE SUMMARY                          |    |             |          |             |                 |               |
| Estimated Cash, Investments & Reimbursements  | \$ | 14,673,574  | \$       | 20,700,087  | \$<br>6,026,513 | 41.1%         |
| for FY 2010                                   |    |             |          |             |                 |               |
| Less:   |    | 0.750.000   |          | 0.005.050   | (404040)        | 4.00/         |
| Carry-over Capital Expenditures from Prior FY |    | 6,750,000   |          | 6,625,658   | (124,342)       | -1.8%         |
| Reserve Funds                                 |    | 3,947,527   |          | 3,894,880   | (52,647)        | -1.3%         |
| Capital Improvement Fund                      |    | 1,694,104   |          | 5,450,068   | 3,755,964       | 221.7%        |
| Renewal and Replacement Fund                  |    | 618,166     |          | 142,277     | (475,889)       | -77.0%        |
| Equipment and Small Capital Outlay Fund       |    | 323,000     |          | 104,440     | (218,560)       | -67.7%        |
| Business Development Fund                     |    | 300,000     |          | 300,000     | -               | 0.0%          |
| Debt Service Fund                             |    | 695,574     |          | 626,823     | <br>(68,751)    | -9.9%         |
| Estimated Capital Fund Balance                | \$ | 345,203     | \$       | 3,555,941   | \$<br>3,210,738 | 930.1%        |
| Estimated Total Fund Balance                  |    |             |          |             |                 |               |
| Including Reserves                            | \$ | 4,292,730   | \$       | 7,450,821   | 3,158,091       | 73.6%         |

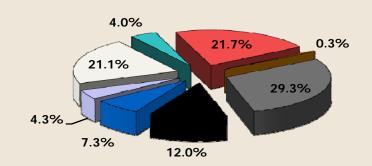
### Sources of Revenue

#### FY 2009





#### **FY 2010**

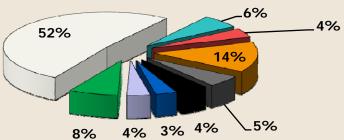




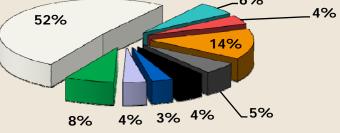


## **Operating Expenses by Category**

#### FY 2009

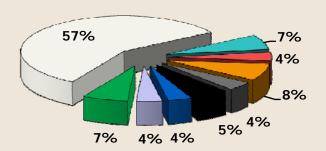


- □ Salaries & Benefits
- Professional Services
- **■** Maintenance & Repair
- Insurance



- Utilities
- **□** Contractual Services
- **Supplies**
- □ Promotional Activities
- Other/Contingency

#### FY 2010



- □ Salaries & Benefits
- **■** Professional Services
- **■** Maintenance & Repair
- **■** Insurance
- **■**Other/Contingency

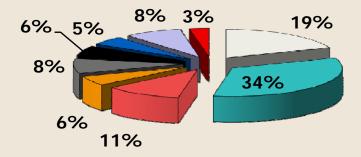
- Utilities
- **□** Contractual Services
- **Supplies**
- □ Promotional Activities



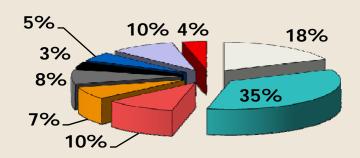
### **Operating Expenses By Department**

FY 2009

FY 2010



- □ Public Safety
- **□** Operations & Maintenance
- **■** Executive
- ■Information Technology
- **■**Marketing and Public Affairs
- **■** Guest Services
- Finance
- Administration
- **■** Development



- □ Public Safety
- **□** Operations & Maintenance
- **■** Executive
- Information Technology
- Marketing and Public Affairs
- **Guest Services**
- **■** Finance
- Administration
- **■** Development



# **Proposed Capital Budget**



### **Proposed Capital Budget**

#### **Capital Improvements (1)**

Runway Rehab - Construction Phase (2)

#### **Total Capital Improvements**

\$ 5,450,068

5,450,068



<sup>1.</sup> Does not include any potential stimulus projects.

<sup>2.</sup> Future PFCs.

## Proposed Capital Budget (cont'd)

#### **Equipment and Small Capital Outlay**

| Total Equipment and Small Capital Outlay | 104,440 |
|--|---------|
| Access Control System Addition           | 28,000  |
| Sharepoint/Business Portal               | 28,440  |
| Point of Sale - Guest Services           | 8,000   |
| Document Imaging/Email Archive           | 40,000  |



## **Proposed Capital Budget (cont'd)**

#### **Renewal and Replacement**

| Total Renewal and Replacement  | 142,277 |
|--------------------------------|---------|
| Digital In Car Camera Upgrades | 20,000  |
| 3 Channel Trunking Radio Net   | 55,000  |
| Vehicle Replacements           | 67,277  |



## **Proposed Capital Budget (cont'd)**

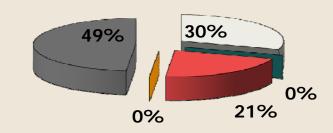
| <b>Business Development/Agreement Obligations</b> |                 |
|---|-----------------|
| Air Service/Business Incentives/True-ups          | <br>300,000     |
| Total Business Development                        | 300,000         |
| <u>Debt Service</u>                               |                 |
| Debt Service - Rental Car Facility/Hangar         | <br>626,823     |
| Total Debt Service                                | <br>626,823     |
| Total   | \$<br>6,623,608 |

Note: All projects/purchases over \$50,000 will be presented to the Authority Board for final approval before implementation unless otherwise authorized by the Authority Board.



## **Capital Program Funding Sources**

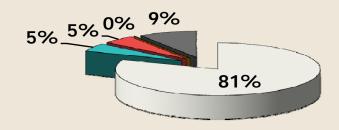
#### FY 2009





**Authority's Contribution - \$1,425,283** 

#### **FY 2010**





**Authority's Contribution - \$546,717** 



### **Carry-Over Capital Projects**

|   |            | ESTIMATED | ESTIMATED |
|---|------------|-----------|-----------|
|   |            | TO SPEND  | BALANCE   |
|   | AMOUNT     | THROUGH   | TO        |
| Project   | BUDGETED   | 6/30/2009 | CARRY     |
| <sup>1</sup> Runway Rehab Project                     | 545,007    | 186,633   | 358,374   |
| <sup>2</sup> Aircraft Lavatory Project                | 240,700    | 40,000    | 200,700   |
| <sup>3</sup> PC Air Project                           | 361,050    | 180,525   | 180,525   |
| <sup>4</sup> Fixed Ground Power Project               | 120,000    | 60,000    | 60,000    |
| <sup>5</sup> Landside Roadway/Parking Improvements    | 5,025,000  | 410,000   | 4,615,000 |
| <sup>6</sup> Art Program FF&E                         | 27,175     | 16,116    | 11,059    |
| <sup>7</sup> North General Aviation Expansion Project | 3,700,000  | 2,500,000 | 1,200,000 |
| TOTAL CARRY-OVER TO FY-2009                           | 10,018,932 | 3,393,274 | 6,625,658 |

<sup>&</sup>lt;sup>1</sup> This project is funded with a combination of AIP entitlements and PFC Funding.



<sup>&</sup>lt;sup>2</sup> This project is funded with PFC Funding.

<sup>&</sup>lt;sup>3</sup> This project is funded with PFC Funding.

<sup>&</sup>lt;sup>4</sup> This project is funded with PFC Funding.

<sup>&</sup>lt;sup>5</sup> This project is funded with a combination of AIP entitlements, state funds, and ARAA capital.

<sup>&</sup>lt;sup>6</sup> This project if funded with ARAA capital.

<sup>&</sup>lt;sup>7</sup> This project is funded with a combination of state funds and ARAA capital.

# Reserve & Expenditure Funds



# Operations & Maintenance Reserve

- Description and Justification
  - Established to cover fluctuations in cash flow and provide quick access to additional operational cash.
- Equivalent to 6 months of budget FY 2009/2010 operations and maintenance expense.
  - \$3,144,880 for FY 2009/2010



## **Emergency Repair Reserve**

- Description and Justification
  - Fund emergency/unanticipated repairs and replacements to property, plant and equipment.
    - \$750,000 for FY 2009/2010



**Amount** 

### **Fund Balance**

### Description and Justification

 The Fund Balance is the unrestricted dollar amount remaining after consideration of cash and investments, grants, PFCs, CFCs less reserve funds, the capital improvement fund, the renewal and replacement fund, the equipment and capital outlay fund, the business development fund and debt service fund.

|   | Amount                         |          |  |  |  |  |
|---|--------------------------------|----------|--|--|--|--|
| Cash and Investments (Estimated):   |                                |          |  |  |  |  |
| Balance as of June 30, 2009   | \$ 6,006,783                   |          |  |  |  |  |
| Carry-Over Funds from FY 2009   | 6,625,658                      |          |  |  |  |  |
| State Funding Reimbursements  | 136,252                        |          |  |  |  |  |
| Federal Funding Reimbursements  | 5,177,564                      |          |  |  |  |  |
| Contributed Capital for FY 2010   | 1,003,830                      |          |  |  |  |  |
| PFC Collections for FY 2010   | 850,000                        |          |  |  |  |  |
| CFC Collections for FY 2010   | <u>900,000</u> \$ 20,700,      | 087      |  |  |  |  |
| Reserve Funds: Operations and Maintenance Reserve (6 months) Emergency/Unanticipated Repair Reserve | \$ 3,144,880<br>750,000 3,894, | 880      |  |  |  |  |
| Renewal and Replacement Fund Equipment and Small Capital Outlay Fund                                | \$ 142,277<br>104,440          |          |  |  |  |  |
| Business Development Fund   | 300,000                        |          |  |  |  |  |
| Debt Service Fund (Rental Car Facility)   | 626,823 1,173,                 | 540      |  |  |  |  |
| •   | <del>//</del> Sh               | eville   |  |  |  |  |
|   | / REGIONA                      | LAIRPORT |  |  |  |  |

## Fund Balance (cont'd)

#### **Approved/Awarded Projects:**

**Estimated Total Fund Balance Including Reserves** 

| Estimated Remaining Fund Balance      |              | \$<br>3,555,941  |
|---------------------------------------|--------------|------------------|
| LAV Cart Facility                     | 200,700      | \$<br>12,075,726 |
| Art Program FF&E                      | 11,059       |                  |
| Runway Rehab - Construction Phase     | 5,450,068    |                  |
| PC Air A & B Gates                    | 180,525      |                  |
| North General Aviation Development    | 1,200,000    |                  |
| Fixed Ground Power Project            | 60,000       |                  |
| Runway Rehab - Design                 | 358,374      |                  |
| Landside Roadway/Parking Improvements | \$ 4,615,000 |                  |



7,450,821

# **Supplemental Fees**



## Proposed FY 2009/2010 Fees

| FY 2008/200 | )9 |
|-------------|----|
| Current Fee | 9  |

#### FY 2009/2010 Proposed Fees

|  | <br>Cost Per |             | Cost |        | Per         |
|--|--------------|-------------|------|--------|-------------|
| <u>Maintenance</u>                             |              |             |      |        |             |
| Scissor Lift                                   | \$<br>100.00 | use         | \$   | 100.00 | use         |
| ADA Ramp Rental                                | \$<br>100.00 | use         | \$   | 100.00 | use         |
| Air Stair Rental                               | \$<br>100.00 | use         | \$   | 100.00 | use         |
| Volvo Wheel Loader                             | \$<br>100.00 | use         | \$   | 100.00 | use         |
| Fork-lift                                      | \$<br>100.00 | use         | \$   | 100.00 | use         |
| Tenant Sweeper                                 | \$<br>100.00 | hour        | \$   | 100.00 | hour        |
| Service Truck                                  | \$<br>50.00  | hour        | \$   | 50.00  | hour        |
| Backhoe  | \$<br>100.00 | hour        | \$   | 100.00 | hour        |
| Lighted X                                      | \$<br>200.00 | day         | \$   | 200.00 | day         |
| Light Tower                                    | \$<br>150.00 | day         | \$   | 150.00 | day         |
| Paint Stripper                                 | \$<br>100.00 | hour        | \$   | 100.00 | hour        |
| Large Aircraft Removal Dolly                   | \$<br>200.00 | day         | \$   | 200.00 | day         |
| Small Aircraft Removal Dolly                   | \$<br>100.00 | day         | \$   | 100.00 | day         |
| Aircraft Jack                                  | \$<br>75.00  | use         | \$   | 75.00  | use         |
| Cores  | \$<br>30.00  | each        | \$   | 30.00  | each        |
| Keys   | \$<br>5.00   | each        | \$   | 5.00   | each        |
| Maintenance Labor Rate 1/                      | \$<br>40.00  | hour        | \$   | 40.00  | hour        |
| Department of Public Safety                    |              |             |      |        |             |
| ARFF Apparatus for 1500 gal. or greater        | \$<br>250.00 | hour        | \$   | 250.00 | hour        |
| ARFF Apparatus for less than 1500 gal.         | \$<br>150.00 | hour        | \$   | 150.00 | hour        |
| Command, Police, and Ops support vehicles      | \$<br>100.00 | hour        | \$   | 100.00 | hour        |
| Aircraft recover dolly                         | \$<br>150.00 | day         | \$   | 150.00 | day         |
| Maintenance Labor Rate 1/                      | \$<br>40.00  | hour        | \$   | 40.00  | hour        |
| Mutual Aid Agencies collected on their behalf  |              | as incurred |      |        | as incurred |
| Replacement charges for AVL equipment/supplies |              | as incurred |      |        | as incurred |
|  |              |             |      |        |             |

<sup>1/</sup> Minimum of 3 hours charged after regular business hours.



## Proposed FY 2009/2010 Fees (cont'd)

|                                       | FY 2008/2009 |         |      |               | /2010 |     |  |
|---------------------------------------|--------------|---------|------|---------------|-------|-----|--|
|                                       |              | Current | Fees | Proposed Fees |       |     |  |
| Identification Badge Fees and Charges |              | Cost    | Per  | Cost          |       | Per |  |
| Initial Badge Issuance                |              |         |      |               |       |     |  |
| SIDA Badge (1)                        | \$           | 32.00   |      | \$            | 52.00 |     |  |
| Non-SIDA Badge (2)                    | \$           | -       |      | \$            | 20.00 |     |  |
| Renewal of Badge                      |              |         |      |               |       |     |  |
| SIDA Badge (2)                        | \$           | -       |      | \$            | 20.00 |     |  |
| Non-SIDA Badge (2)                    | \$           | -       |      | \$            | 20.00 |     |  |
| Lost Badge Replacement                |              |         |      |               |       |     |  |
| SIDA Badge (3)                        | \$           | -       |      | \$            | 30.00 |     |  |
| Non-SIDA Badge (3)                    | \$           | -       |      | \$            | 30.00 |     |  |
| Other Fees                            |              |         |      |               |       |     |  |
| Finger Print Background Check Only    | \$           | 32.00   |      | \$            | 42.00 |     |  |
| Finger Print Background Check Only    | \$           | -       |      | \$            | 10.00 |     |  |

#### Notes:

- 1. Includes \$32.00 finger print background check, \$10.00 processing fee, and a \$10.00 nedia fee.
- 2. Includes \$10.00 processing fee and a \$10 Media Fee.
- 3. Includes \$10.00 processing fee, \$10 Media Fee, and a \$10.00 penalty fee.
- \* Any individual with an ID Badge/access card will granted a replacement card at no charge through June 30, 2009.



## Proposed FY 2009/2010 Fees (cont'd)

|   | FY 2008/2009<br>Current Fees |                 |                            |      | FY 2009/2010<br>Proposed Fees |                            |  |  |
|---|------------------------------|-----------------|----------------------------|------|-------------------------------|----------------------------|--|--|
|   |                              | Cost            | Per                        | Cost |                               | Per                        |  |  |
| <u>Parking</u>  |                              |                 |                            |      |                               |                            |  |  |
| Long term   | \$                           | 1.00            | 0 - 1 hour                 | \$   | 1.00                          | 0 - 1 hour                 |  |  |
|   | \$                           | 1.00            | each add'l hour            | \$   | 1.00                          | each add'l hour            |  |  |
|   | \$                           | 7.00            | day                        | \$   | 7.00                          | day                        |  |  |
| Short term  | \$                           | -               | 0 - 20 mins                | \$   | -                             | 0 - 20 mins                |  |  |
|   | \$                           | 1.50            | 20 - 40 mins               | \$   | 1.50                          | 20 - 40 mins               |  |  |
|   | \$                           | 2.00            | 40 - 60 mins               | \$   | 2.00                          | 40 - 60 mins               |  |  |
|   | \$                           | 2.75            | 60 - 80 mins               | \$   | 2.75                          | 60 - 80 mins               |  |  |
|   | \$                           | 0.50            | add every 20 mins          | \$   | 0.50                          | add every 20 mins          |  |  |
|   | \$                           | 12.00           | day                        | \$   | 12.00                         | day                        |  |  |
| Employee Parking Rate   | \$                           | 40.00           | annual                     | \$   | 40.00                         | annual                     |  |  |
| Commuter Parking Rate   | \$                           | 240.00          | annual                     | \$   | 240.00                        | annual                     |  |  |
| Fines   | up t                         | o \$1,000       | day                        | up   | to \$1,000                    | day                        |  |  |
| Ground Transportation  Airport Ground Transportation Permit  Off-Airport Rental Car Fee | \$                           | 150.00<br>7.50% | annual<br>of gross revenue | \$   | 150.00<br>7.50%               | annual<br>of gross revenue |  |  |

## Proposed FY 2009/2010 Fees (cont'd)

|  | FY 2008/2009<br>Current Fees |      |                   |          |      | 09/2010<br>sed Fees |  |
|--|------------------------------|------|-------------------|----------|------|---------------------|--|
|  | (                            | Cost | Per               |          | Cost | Per                 |  |
| Fuel Flowage Fees                            | <u> </u>                     |      |                   | <u> </u> |      |                     |  |
| General Aviation Fuel                        | \$                           | 0.05 | per gallon*       | \$       | 0.05 | per gallon*         |  |
| Specialized Aeronautical Service Operators   |                              |      |                   |          |      |                     |  |
| Aircraft Sales                               | \$                           | -    | of gross sales    | \$       | -    | of gross sales      |  |
| Aircraft Airfram, Engine, and Accessor Maint | \$                           | -    | of gross revenues | \$       | -    | of gross revenues   |  |
| Aircraft Rental                              | \$                           | -    | of gross revenues | \$       | -    | of gross revenues   |  |
| Flight Training                              | \$                           | -    | of gross revenues | \$       | -    | of gross revenues   |  |
| Avionics, Instrument, Propeller Repair       | \$                           | -    | of gross revenues | \$       | -    | of gross revenues   |  |
| Aircraft Charter and Air Taxi Ops            | \$                           | -    | of gross revenues | \$       | -    | of gross revenues   |  |

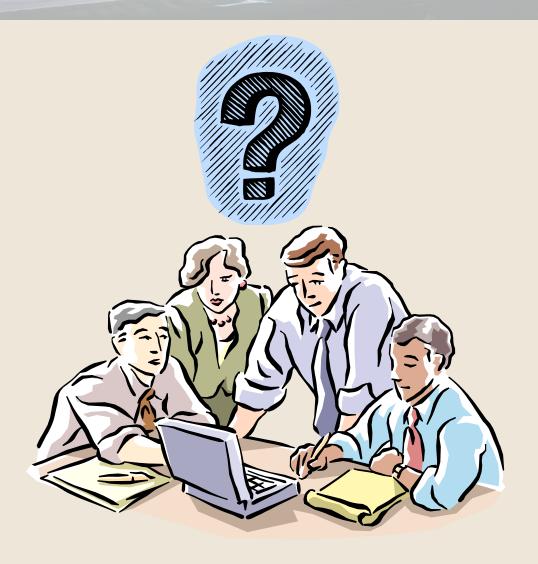
### All other FBO/SASO Fees established by negoitated operating agreement.

Note: Belle Aircraft Maintenance remits 2% of gross revenues under their space/use permit.



<sup>\*</sup>Fuel Flowage Fee is not currently applicable to Million Air

## Thank You!





#### February 13, 2009

#### **BUDGET MESSAGE**

To: Members of the Asheville Regional Airport Authority

From: David N. Edwards, Jr, A.A.E., Airport Director

The attached budget for the year beginning July 1, 2009 and ending June 30, 2010 has been prepared with special consideration given to the safeguarding of the Asheville Regional Airport Authority's assets and the reliability of the Authority's financial records, while maintaining the flexibility to allow the airport staff the tools to provide outstanding service to our passengers and tenants and the general public.

We are custodians of public funds and public funds should not be convenient to spend. With this in mind every employee will follow the requirements of the Authority's Policies and Procedures and the approved budget when purchasing goods and services.

The intended goals of the operations set forth in the attached budget are to continue the excellent safety record at the Asheville Regional Airport and to provide the best facilities possible to enhance the growth of the Airport and to thereby benefit the entire area served by the Airport.

The following narrative contains brief explanations and insights related to the preparation of this budget:

#### **ASSUMPTIONS**

Due to the current aviation industry and economic conditions, this budget follows an approach that estimates revenues and expenses at actual anticipated levels, which shows a decrease of both revenues and expenses over the current fiscal budget. The O&M expenses and Capital related expenses have been reduced in anticipation of the projected annual revenues. Revenues are budgeted down at an estimated 6.2% over the revenue budgeted for this year. In an effort to reduce airline costs and attract new air service, the revenue budget has incorporated an estimated revenue of \$5.86 per enplanement, down from the current approximate \$6.50. No increase of Supplemental Fees and Charges were incorporated.

Passenger reductions have been projected at approximately seven and a half percent (7.5%) for the fiscal year from a budget assumption perspective. Staff will be recalculating rates and charges once the final budget is adopted.

#### **OPERATING REVENUE**

#### Investment Income:

Due to the down turn in the financial markets, Investment Income is budgeted at approximately 33% below current year. Current investments are earning approximately less than 1.5%.

#### **Space Rent-Non Airline:**

All line items listed are at the lease rates in effect for the new Fiscal Year.

#### **Space Rent-Airline:**

Airline Rates and Charges are estimated to remain relatively stable in FY 2009/2010 but will incorporate a decrease to account for the planned reduction of per enplanement costs.

#### **Concessions:**

This budget assumes that the Authority will receive income in accordance with the minimum annual guarantees ("MAG") provided in the food and beverage agreement with MSE Branded Foods. A newly executed agreement for Terminal Advertising will increase revenues. The other line items are based on current agreements and/or historical average. Guest Services will provide additional revenue by taking over the brochure operation and selling attraction tickets and AVL apparel.

#### Auto Parking:

Public Parking is calculated based on historical trends.

#### **Rental Car-Car Rentals:**

Rental car revenues are based on the individual company's MAG and is calculated from the current agreement.

#### **Rental Car-Facility Rent:**

The budget estimate is based on the agreement in force and includes new revenue from the Rental Car Service Facility.

#### **Commercial Ground Transportation:**

The revenues from Ground Transportation Fees are based on historical data and include the rate increase approved last year. Employee and Commuter parking rates are projected based on historical data and are not increasing this budget cycle.

#### **Landing Fees:**

The Airline Rates and Charges estimated for the FY 2009/2010 budget year are projected to decrease in order to bring the airline operating costs down by a \$0.64 per enplaned passenger. Landing Fees are charged based on 1,000 pounds of airlines gross landed weight.

#### FBOs:

The percentage fee income for Odyssey Aviation (Million Air) is based on the latest historical data taking into account the decline in general aviation activity. Hangar Management Fees are based on staff estimates for the t-hangars and bulk hangars managed by Odyssey Aviation. Landmark Aviation (Encore) will also come online fulltime and revenue projections have been estimated from the contractual agreement.

#### **Building Leases:**

All estimates are backed by current leases in place.

#### Land Leases:

All estimates are backed by current leases, or set rates, in force.

#### Other Leases/Fees:

Security Fees are backed by agreements in force. With new TSA security directives, a proposed charge has been estimated for security badges and other security media. Charges are detailed in the Supplemental Fee section. Other items are estimates based on historical data.

#### **OPERATING EXPENSES**

#### **Personnel Services:**

This estimate is based on actual current salaries, including estimated longevity bonus, plus a modest inflation factor. Overtime was estimated separately by Department Heads with historical data considered. Allocated Benefits are computed at 50.0 percent for the Department of Public Safety and 42.0 percent in all other departments.

#### **Professional Services:**

Professional services have been reduced to reflect the reduction in revenues. Appraisals, General Consultant and Legal Fees are estimated using historical data and certain projected events. Other Professional Services included are computed using known events and skills and experience of the Department Heads.

#### **Accounting and Auditing:**

This estimate includes the Authority's independent auditor.

#### **Other Contractual Services:**

This estimate includes the cost of maintenance agreements, uniform cleaning services and other contractual services. These numbers are backed by agreements and historical data.

#### **Travel and Training:**

The reduced estimate for required employee training/certification and various educational conferences has been prepared by each Department Head using known facts and historical information.

#### **Communications and Freight:**

The Telecommunications portion of this O&M Expense category was increased to cover inflation and the implantation of new systems over the past year. Postage and Express Mail were consolidated from each department to the Administration Department for more accurate control purposes. Increases in this category reflect anticipated postage increases and fuel surcharges.

#### **Utility Services:**

This estimate is based on the latest historical data.

#### **Rents and Leases:**

This estimate is consistent with the previous year's budget.

#### Insurance:

Insurance premiums are expected to be flat this fiscal year. To more accurately account for costs, workers compensation has been broken out separately and increased to anticipate the increase in the current fiscal year personnel figures.

#### Repairs and Maintenance:

This line item, the timing and amount of which is always difficult to predict, has been estimated by the Director of Operations and other department heads to account for repairs and maintenance anticipated for FY 2009/2010. The total amount is expected to increase slightly to account for increases in maintenance costs and vehicle maintenance.

#### **Printing and Binding:**

This estimate includes re-print of Airport brochure, banners, quarterly news letter, TSA Travel Trip brochure, corporate sales post cards, ground transportation cards, and other promotional materials.

#### **Promotional Activities:**

These activities represent media, chamber, and other community sponsorship advertising.

#### Other Current Charges and Obligation:

This estimate is based on historical data.

#### Office Supplies:

This estimate is prepared based on known events and historical data. This item has also been consolidated within the Administration Department's budget for more accurate accountability.

#### **Operating Supplies:**

This estimate is prepared by each Department Head based on known events and historical data.

#### Books, Pub., Subscriptions, Memberships:

This estimate is prepared by each Department Head using historical data and known events and facts.

#### **Contingency:**

This is an estimate to cover any unknown expense. The amount is determined by the Airport Director and has been reduced to \$75,000 from \$100,000 for FY 2009/20010.

#### CAPITAL BUDGET

The Capital Budget items were generated by the Department Heads and include those capital improvement projects in the approved five year capital program for FY 2009/20010. There are two vehicles budgeted for the new Fiscal Year one for the OPS Department as well as one for DPS. Explanations and justifications for all the capital projects are included on the Capital Budget Request sheets.

Any capital project or professional service in excess of \$50,000 will be subject to final approval by the Board prior to project initiation, in accordance with the Authority's Policies and Procedures Manual, unless the Board modifies its approval process.

The amount carried forward from Fiscal Year 2009 includes the Runway Rehab Project, an Aircraft Lavatory Disposal Project, PC Air and Fixed Ground Power Project, the North General Aviation Expansion Project, Landside Roadway Access Improvement Project, as well as Art Program FF & E, which will not be completed in FY 2008/2009.

The Debt Service Fund allowance is to support debt service for the Rental Car Maintenance and Storage Facility.

# ASHEVILLE REGIONAL AIRPORT AUTHORITY 2009-2010 BUDGET ORDINANCE

**BE IT ORDAINED** by the Asheville Regional Airport Authority that, pursuant to Section 159-13 of the General Statutes of North Carolina, the 2009-2010 Budget Ordinance of the Airport Authority is hereby set forth as follows:

**Section 1.** The following amounts are hereby appropriated for the operation of the Asheville Regional Airport for the fiscal year beginning July 1, 2009 and ending June 30, 2010 in accordance with the following schedules:

#### **EXPENDITURES**

| Administration                                | \$ 1,544,428 |
|---|--------------|
| Terminal                                      | 2,643,374    |
| Airfield                                      | 1,245,283    |
| General Aviation                              | 423,728      |
| Parking Lot/Roadway                           | 223,852      |
| Other   | 209,097      |
| Carry-over Capital Expenditures from Prior FY | 6,625,658    |
| Other Reserve Funds                           | 3,894,880    |
| Capital Improvement Fund                      | 5,450,068    |
| Renewal and Replacement Fund                  | 142,277      |
| Equipment and Small Capital Outlay Fund       | 104,440      |
| Business Development Fund                     | 300,000      |
| Debt Service Fund                             | 626,823      |
| Total Expenditures                            | \$23,433,905 |
|   |              |

**Section 2.** It is estimated that the following revenues will be available for the fiscal year beginning July 1, 2009 and ending June 30, 2010.

#### **REVENUES**

| Administration (Interest Income)    | \$ 157,200   |
|-------------------------------------|--------------|
| Terminal                            | 3,154,910    |
| Airfield                            | 812,650      |
| General Aviation                    | 873,790      |
| Parking Lot/Roadway                 | 2,154,100    |
| Other                               | 140,940      |
| FY 08/09 Capital Carry-Over Funds   | 6,625,658    |
| FY 09/10 PFCs                       | 850,000      |
| FY 09/10 CFCs                       | 900,000      |
| Federal Grants FY 09/10             | 5,177,564    |
| NCDOT Grants FY 09/10               | 136,252      |
| Transfer from ARAA Cash/Investments | 2,450,841    |
| Total Revenues                      | \$23,433,905 |

**Section 3.** This Budget Ordinance shall be entered in the minutes of the Asheville Regional Airport Authority and within five (5) days after its adoption copies shall be filed with the Finance Officer, the Budget Officer and the Secretary of the Asheville Regional Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Asheville Regional Airport Authority as described in G.S. 159-13.

| Section 4. This ordinance shall become effective on July 1, 2009 |                            |  |  |  |  |  |
|--|----------------------------|--|--|--|--|--|
|  | Adopted this day of, 2009. |  |  |  |  |  |
|  |                            |  |  |  |  |  |
|  | Dave Hillier, Chairman     |  |  |  |  |  |
| Attested by:   |                            |  |  |  |  |  |
| Charles W. McGrad<br>Secretary-Treasure                          |                            |  |  |  |  |  |

### ASHEVILLE REGIONAL AIRPORT AUTHORITY FY 2009/2010 ANNUAL BUDGET

|  | Amount |                    |          |              |    | Percentage |        |  |
|--|--------|--------------------|----------|--------------|----|------------|--------|--|
|  | F\     | <b>/</b> 2008/2009 | <u>F</u> | FY 2009/2010 |    | Difference | Change |  |
| OPERATING FUND SUMMARY                                   |        |                    |          |              |    |            |        |  |
| Revenues   |        |                    |          |              |    |            |        |  |
| Operating  | \$     | 7,537,858          | \$       | 7,136,390    | \$ | (401,468)  | -5.3%  |  |
| Investment Income  |        | 237,600            |          | 157,200      |    | (80,400)   | -33.8% |  |
| Total Operating & Investment Revenues                    |        | 7,775,458          |          | 7,293,590    |    | (481,868)  | -6.2%  |  |
| <u>Expenses</u>  |        |                    |          |              |    |            |        |  |
| Operating  |        | 6,394,578          |          | 6,289,760    |    | (104,818)  | -1.6%  |  |
| Total Operating Expenses                                 | \$     | 6,394,578          | \$       | 6,289,760    | \$ | (104,818)  | -1.6%  |  |
| Net Operating & Investment Income                        | \$     | 1,380,880          | \$       | 1,003,830    | \$ | (377,050)  | -27.3% |  |
| FUND BALANCE SUMMARY                                     |        |                    |          |              |    |            |        |  |
| Estimated Cash, Investments & Reimbursements for FY 2010 | \$     | 14,673,574         | \$       | 20,700,087   | \$ | 6,026,513  | 41.1%  |  |
| Less:  |        |                    |          |              |    |            |        |  |
| Carry-over Capital Expenditures from Prior FY            |        | 6,750,000          |          | 6,625,658    |    | (124,342)  | -1.8%  |  |
| Reserve Funds  |        | 3,947,527          |          | 3,894,880    |    | (52,647)   | -1.3%  |  |
| Capital Improvement Fund                                 |        | 1,694,104          |          | 5,450,068    |    | 3,755,964  | 221.7% |  |
| Renewal and Replacement Fund                             |        | 618,166            |          | 142,277      |    | (475,889)  | -77.0% |  |
| Equipment and Small Capital Outlay Fund                  |        | 323,000            |          | 104,440      |    | (218,560)  | -67.7% |  |
| Business Development Fund                                |        | 300,000            |          | 300,000      |    | -          | 0.0%   |  |
| Debt Service Fund  |        | 695,574            |          | 626,823      |    | (68,751)   | -9.9%  |  |
| Estimated Capital Fund Balance                           | \$     | 345,203            | \$       | 3,555,941    | \$ | 3,210,738  | 930.1% |  |
| Estimated Total Fund Balance                             |        |                    |          |              |    |            |        |  |
| Including Reserves                                       | \$     | 4,292,730          | \$       | 7,450,821    |    | 3,158,091  | 73.6%  |  |

| Packar   P |   | Hist       | corical, Actual Rev | /enue      |            | FY 2008-09<br>11/30/08 | <br>5     | Proposed<br>Budget       | Difference<br>Full Year 09 |
|--|---|------------|---------------------|------------|------------|------------------------|-----------|--------------------------|----------------------------|
| Internet Income   \$10,822   | Revenue Sources                             |            |                     |            | Budget     |                        | -         | Fiscal Year<br>2009-2010 | •                          |
| Internet Income   \$10,822   | Investment Income                           |            |                     |            |            |                        |           |                          |                            |
| Custodial Fractification Processing Face   Custodial Fractional Control Information   Custodial Fractional Custodial Control Information   Custodial Fractional Custodial C |   | \$ 510,822 | \$ 644,521          | \$ 492,503 | \$ 240,000 | 79,796                 | 191,500   | 157,200                  | (34,300)                   |
| Terminal Space Rentals - Non-Airline   |   | · -        | · -                 | · -        |            |                        |           | ,<br>-                   | ·                          |
| FAA Tower Petert 99,300 100,626 102,313 102,300 42,944 103,100 108,500 5,000 FAA FAA Failters Retert 54,600 54,820 40,299  |   | 510,822    | 644,521             | 492,503    |            |                        |           | 157,200                  |                            |
| FAA Facilities Rent  | Terminal Space Rentals - Non-Airline        |            |                     |            |            |                        |           |                          |                            |
| TSA Space   FB. Hart   FB. Space   FB. Hart   FB. Space   FB. Sp | FAA Tower Rent                              | 99,300     | 100,626             | 102,313    | 102,300    | 42,944                 | 103,100   | 108,500                  | 5,400                      |
| Hertz (Isal lawel diffice)   - 6,598   2,793   6,700   1,117   - 2,628   - 0,2628   Care (Comment (Colone) (Colone)   17,975   2,336   683   - 0   - | FAA Facilities Rent                         | 54,600     | 54,820              | 40,299     |            | -                      | -         | -                        | -                          |
| C2 Secure (firmerly Cibbe Security)  | TSA Space                                   | 78,541     | 79,540              | 78,541     | 78,500     | 32,726                 | 78,500    | 71,250                   | (7,250)                    |
| Appart Info. Conter  | Hertz (1st level office)                    | -          | 6,598               | 2,793      | 6,700      | 1,117                  |           | -                        | -                          |
| Federal Express   1  | G2 Secure (formerly Globe Security)         | 4,380      | 6,380               | 3,723      | -          | -                      | 2,628     | -                        | (2,628)                    |
| Total Terminal Space Rentals - Non-Airline   254,796   250,300   228,431   187,600   76,818   184,328   179,850   (4,478)  | Airport Info. Center                        | 17,975     | 2,336               | 683        | -          | -                      | -         | -                        | -                          |
| Total Terminal Space Rentals - Non-Airline   254,796   250,300   228,431   187,600   76,818   184,328   179,850   (4,478)  | Federal Express                             | -          | -                   | 80         | 100        | 32                     | 100       | 100                      | -                          |
| Passenger Facility/Services Charges  | UPS   | -          | -                   | -          | -          | -                      | -         | -                        | -                          |
| Passenger Facility/Services Charges  | Total Terminal Space Rentals - Non-Airline  | 254,796    | 250,300             | 228,431    | 187,600    | 76,818                 | 184,328   | 179,850                  | (4,478)                    |
| Voice/Data/PA Systems  | Terminal Space Rentals - Airline            |            |                     |            |            |                        |           |                          |                            |
| Loading Bridge Fees (Includes FGP & PC Air)         30,079         34,115         32,447         30,000         19,902         32,900         109,500         76,600           Apron Fees         212,747         218,074         262,826         220,000         83,469         221,00         200,000         (21,400)           Baggage Area         -         -         -         -         -         -         29,670         29,670           Northwest/Plancia (Counter/Office/Queue)         154,968         300,796         164,327         120,733         5,933         14,200         -         (14,200)           ASA (Counter/Office/Queue)         98,171         241,533         109,150         118,952         43,794         105,100         -         (105,100)           Continential (Counter/Office/Queue)         98,171         241,533         109,150         118,952         43,794         105,100         -         (105,100)           ASA (Counter/Office/Queue)         98,171         241,533         109,150         118,952         43,794         105,100         -         (105,100)           Contesting         10,000         91,063         156,235         83,566         93,446         39,986         93,600         -         (93,600)   | Passenger Facility/Services Charges         | 440,173    | -                   | 444,858    | 497,660    | 254,763                | 611,400   | 692,140                  | 80,740                     |
| Loading Bridge Fees (includes FGP & PC Air)         30,079         34,115         32,447         30,000         19,002         32,900         109,500         76,600           Apron Fees         212,747         218,074         262,826         220,000         83,469         221,400         200,000         (21,400)           Baggage Area         -         -         -         -         -         -         -         29,670         29,670         29,670         29,670         29,670         29,670         29,670         29,670         29,670         29,670         29,670         29,670         29,670         29,670         29,670         29,670         29,670         29,670         29,670         20,900         -         29,670         20,900         -         (14,200)         -         (14,200)         -         (14,200)         -         (14,200)         -         (14,200)         -         (105,100)         -         20,700         -         (20,700)         -         (105,100)         -         -         (105,100)         -         -         (105,100)         -         (105,100)         -         (105,100)         -         -         (105,100)         -         -         -         (105,100)         - <t< td=""><td>Voice/Data/PA Systems</td><td>-</td><td>-</td><td>-</td><td>360</td><td></td><td>13,109</td><td>13,100</td><td>(9)</td></t<>   | Voice/Data/PA Systems                       | -          | -                   | -          | 360        |                        | 13,109    | 13,100                   | (9)                        |
| Baggage Area   | Loading Bridge Fees (includes FGP & PC Air) | 30,079     | 34,115              | 32,447     | 30,000     | 19,902                 | 32,900    | 109,500                  |                            |
| Northwest/Pinnicle (Counter/Office/Queue)   10,185   51,116   11,902   10,934   5,933   14,200   - (14,200)   PSA (Counter/Office/Queue)   154,968   300,796   164,327   120,793   8,640   20,700   - (20,700)   ASA (Counter/Office/Queue)   98,171   241,533   109,150   118,952   43,794   105,100   - (105,100)   Continential (Counter/Office/Queue)   91,063   156,235   83,566   93,446   38,986   93,600   - (93,600)   Total Terminal Space Rentals - Airline   1,037,386   1,001,869   1,109,076   1,092,145   455,486   1,112,409   1,044,410   (67,999)   1,000  | Apron Fees                                  | 212,747    | 218,074             | 262,826    | 220,000    | 83,469                 | 221,400   | 200,000                  | (21,400)                   |
| PSA (Counter/Office/Queue)   154,968   300,796   164,327   120,793   8,640   20,700   - (20,700)   ASA (Counter/Office/Queue)   98,171   241,533   109,150   118,952   43,794   105,100   - (105,100)   (105,100 | Baggage Area                                | -          | -                   | -          | -          | -                      | -         | 29,670                   | 29,670                     |
| ASA (Counter/Office/Queue) 98,171 241,533 109,150 118,952 43,794 105,100 - (105,100) Continential (Counter/Office/Queue) 91,063 156,235 83,566 93,446 38,986 93,600 - (93,600) Total Terminal Space Rentals - Airline 1,037,386 1,001,869 1,109,076 1,092,145 455,486 1,112,409 1,044,410 (67,999) Total Terminal Space Rentals - Airline 1,037,386 1,001,869 1,109,076 1,092,145 455,486 1,112,409 1,044,410 (67,999) Total Terminal Space Rentals - Airline 1,037,386 1,001,869 1,109,076 1,092,145 455,486 1,112,409 1,044,410 (67,999) Total Concessions  F&B, Gift, Info (MSE Branded Foods) 25,230 33,826 34,906 35,000 10,417 25,000 35,000 10,000 Advertising (Interspace) 50,740 75,348 60,836 65,000 26,705 64,100 138,120 74,020 Brochure Sales (AID) - 9,611 7,356 15,000 2,624 12,400 30,250 17,850 Guest Services 73,950 73,950 Art in the Airport 3,059 5,000 2,467 5,900 1,050 (4,850) Payphone (Cherokee) 1,255 1,085 1,902 1,200 - 467 5,900 1,050 (4,850) Payphone (Cherokee) 1,255 1,085 1,902 1,200 - 40 138 300 300 Baggage Cart (SmartCarte) 706 320 506 400 138 300 300 300  | Northwest/Pinnicle (Counter/Office/Queue)   | 10,185     | 51,116              | 11,902     | 10,934     | 5,933                  | 14,200    | -                        | (14,200)                   |
| ASA (Counter/Office/Queue) 98,171 241,533 109,150 118,952 43,794 105,100 - (105,100) Continential (Counter/Office/Queue) 91,063 156,235 83,566 93,446 38,986 93,600 - (93,600) Total Terminal Space Rentals - Airline 1,037,386 1,001,869 1,109,076 1,092,145 455,486 1,112,409 1,044,410 (67,999) Total Terminal Space Rentals - Airline 1,037,386 1,001,869 1,109,076 1,092,145 455,486 1,112,409 1,044,410 (67,999) Total Terminal Space Rentals - Airline 1,037,386 1,001,869 1,109,076 1,092,145 455,486 1,112,409 1,044,410 (67,999) Total Concessions  Concessions  F&B, Gift, Info (MSE Branded Foods) 25,230 33,826 34,906 35,000 10,417 25,000 35,000 10,000 Advertising (Interspace) 50,740 75,348 60,836 65,000 26,705 64,100 138,120 74,020 Brochure Sales (AID) - 9,611 7,356 15,000 2,624 12,400 30,250 17,850 Guest Services 73,950 73,950 Art in the Airport 3,059 5,000 2,467 5,900 1,050 (4,850) Payphone (Cherokee) 1,255 1,085 1,902 1,200  | PSA (Counter/Office/Queue)                  | 154,968    | 300,796             | 164,327    | 120,793    | 8,640                  | 20,700    | -                        | (20,700)                   |
| Total Terminal Space Rentals - Airline         1,037,386         1,001,869         1,109,076         1,092,145         455,486         1,112,409         1,044,410         (67,999)           Concessions         F&B, Gift, Info (MSE Branded Foods)         25,230         33,826         34,906         35,000         10,417         25,000         35,000         10,000           Advertising (Interspace)         50,740         75,348         60,836         65,000         26,705         64,100         138,120         74,020           Brochure Sales (AID)         -         9,611         7,356         15,000         2,624         12,400         30,250         17,850           Guest Services         -         -         -         -         -         -         -         -         -         -         -         -         -         73,950         74,020         80,000         92,467         5,900         1,050         4,850         1,000         1,000   | ASA (Counter/Office/Queue)                  | 98,171     | 241,533             | 109,150    | 118,952    | 43,794                 | 105,100   | -                        | (105,100)                  |
| Total Terminal Space Rentals - Airline         1,037,386         1,001,869         1,109,076         1,092,145         455,486         1,112,409         1,044,410         (67,999)           Concessions         F&B, Gift, Info (MSE Branded Foods)         25,230         33,826         34,906         35,000         10,417         25,000         35,000         10,000           Advertising (Interspace)         50,740         75,348         60,836         65,000         26,705         64,100         138,120         74,020           Brochure Sales (AID)         -         9,611         7,356         15,000         2,624         12,400         30,250         17,850           Guest Services         -         -         -         -         -         -         -         -         -         -         -         -         -         73,950         74,020         80,000         92,467         5,900         1,050         4,850         1,000         1,000   | Continential (Counter/Office/Queue)         | 91,063     | 156,235             | 83,566     | 93,446     | 38,986                 | 93,600    | -                        | (93,600)                   |
| F&B, Girl, Info (MSE Branded Foods)         25,230         33,826         34,906         35,000         10,417         25,000         35,000         10,000           Advertising (Interspace)         50,740         75,348         60,836         65,000         26,705         64,100         138,120         74,020           Brochure Sales (AID)         9,611         7,356         15,000         2,624         12,400         30,250         17,850           Guest Services         -         -         -         -         -         -         -         73,950   | Total Terminal Space Rentals - Airline      | 1,037,386  |                     |            |            |                        | 1,112,409 | 1,044,410                |                            |
| Advertising (Interspace)         50,740         75,348         60,836         65,000         26,705         64,100         138,120         74,020           Brochure Sales (AID)         -         9,611         7,356         15,000         2,624         12,400         30,250         17,850           Guest Services         -         -         -         -         -         -         -         73,950         73,950         73,950           Art in the Airport         -         -         -         -         -         -         -         -         -         73,950         73,950           Art in the Airport         -   | Concessions                                 |            |                     |            |            |                        |           |                          |                            |
| Brochure Sales (AID)         -         9,611         7,356         15,000         2,624         12,400         30,250         17,850           Guest Services         -         -         -         -         -         -         73,950         73,950           Art in the Airport         -         -         3,059         5,000         2,467         5,900         1,050         (4,850)           Payphone (Cherokee)         1,255         1,085         1,902         1,200         -         -         -         -         -           Baggage Cart (SmartCarte)         706         320         506         400         138         300         300         -           Sanitary Machines         110         -         149         -         40         100         100         -           First Class Seats         -         -         -         200         230         600         600         -           Wachovia (Cash Machine)         300         325         300         300         125         300         12,000         11,700           Total Concessions         78,341         120,515         109,013         122,100         42,746         108,700         291,370  | F&B, Gift, Info (MSE Branded Foods)         | 25,230     | 33,826              | 34,906     | 35,000     | 10,417                 | 25,000    | 35,000                   | 10,000                     |
| Guest Services         -         -         -         -         -         -         73,950         40,00         70 <t< td=""><td>Advertising (Interspace)</td><td>50,740</td><td>75,348</td><td>60,836</td><td>65,000</td><td>26,705</td><td>64,100</td><td>138,120</td><td>74,020</td></t<>  | Advertising (Interspace)                    | 50,740     | 75,348              | 60,836     | 65,000     | 26,705                 | 64,100    | 138,120                  | 74,020                     |
| Art in the Airport         -         -         -         3,059         5,000         2,467         5,900         1,050         (4,850)           Payphone (Cherokee)         1,255         1,085         1,902         1,200         -   | Brochure Sales (AID)                        | -          | 9,611               | 7,356      | 15,000     | 2,624                  | 12,400    | 30,250                   | 17,850                     |
| Payphone (Cherokee)         1,255         1,085         1,902         1,200         -  | Guest Services                              | -          | -                   | -          | -          | -                      | -         | 73,950                   | 73,950                     |
| Payphone (Cherokee)         1,255         1,085         1,902         1,200         -  | Art in the Airport                          | -          | -                   | 3,059      | 5,000      | 2,467                  | 5,900     | 1,050                    | (4,850)                    |
| Baggage Cart (SmartCarte)         706         320         506         400         138         300         300         -           Sanitary Machines         110         -         149         -         40         100         100         -           First Class Seats         -         -         -         200         230         600         600         -           Wachovia (Cash Machine)         300         325         300         300         125         300         12,000         11,700           Total Concessions         78,341         120,515         109,013         122,100         42,746         108,700         291,370         182,670           Auto Parking         Public Parking         1,932,075         2,148,207         2,288,782         2,300,000         991,377         2,161,000         2,109,250         (51,750)  | Payphone (Cherokee)                         | 1,255      | 1,085               | 1,902      | 1,200      | -                      | -         | -                        | -<br>-                     |
| Sanitary Machines         110         -         149         -         40         100         100         -           First Class Seats         -         -         -         -         200         230         600         600         -           Wachovia (Cash Machine)         300         325         300         300         125         300         12,000         11,700           Total Concessions         78,341         120,515         109,013         122,100         42,746         108,700         291,370         182,670           Auto Parking         Public Parking         1,932,075         2,148,207         2,288,782         2,300,000         991,377         2,161,000         2,109,250         (51,750)  | Baggage Cart (SmartCarte)                   | 706        | 320                 | 506        | 400        | 138                    | 300       | 300                      | -                          |
| First Class Seats  |   | 110        |                     |            | -          |                        |           | 100                      | -                          |
| Wachovia (Cash Machine)         300         325         300         300         125         300         12,000         11,700           Total Concessions         78,341         120,515         109,013         122,100         42,746         108,700         291,370         182,670           Auto Parking           Public Parking         1,932,075         2,148,207         2,288,782         2,300,000         991,377         2,161,000         2,109,250         (51,750)   | -   | -          | -                   | -          | 200        |                        |           |                          | -                          |
| Total Concessions         78,341         120,515         109,013         122,100         42,746         108,700         291,370         182,670           Auto Parking           Public Parking         1,932,075         2,148,207         2,288,782         2,300,000         991,377         2,161,000         2,109,250         (51,750)   |   | 300        | 325                 | 300        |            |                        |           | 12,000                   | 11,700                     |
| Public Parking 1,932,075 2,148,207 2,288,782 <b>2,300,000</b> 991,377 2,161,000 <b>2,109,250</b> (51,750)  |   |            |                     |            |            |                        |           |                          |                            |
| Public Parking 1,932,075 2,148,207 2,288,782 <b>2,300,000</b> 991,377 2,161,000 <b>2,109,250</b> (51,750)  | Auto Parking                                |            |                     |            |            |                        |           |                          |                            |
| ·  | _   | 1,932,075  | 2,148,207           | 2,288,782  | 2,300,000  | 991,377                | 2,161,000 | 2,109,250                | (51,750)                   |
|  | -   |            |                     |            |            |                        |           |                          |                            |

|  | lHistor              | rical, Actual Reve   | enue         |           | FY 2008-09<br>11/30/08 | <br>5         | Proposed<br>Budget | Difference<br>Full Year 09 |
|--|----------------------|----------------------|--------------|-----------|------------------------|---------------|--------------------|----------------------------|
| Davidor Carrera                            | Fiscal Year          | Fiscal Year          | Fiscal Year  | Deadarat  | FYTD Actual            | Projection to | Fiscal Year        | To Budget                  |
| Revenue Sources                            | 2005-06<br>1,947,367 | 2006-07<br>2,161,893 | 2007-2008    | Budget    | Revenue                | Fiscal Year   | 2009-2010          | 2008-09                    |
| Total Auto Parking                         | 1,747,307            | 2,101,073            | 2,310,456    | 2,317,280 | 994,797                | 2,173,960     | 2,130,850          | (43,110)                   |
| Rental Car                                 |                      |                      |              |           |                        |               |                    |                            |
| Rental Car - Car Rentals                   |                      |                      |              |           |                        |               |                    |                            |
| All Companies % (Signatory)                | 47,859               | -                    | 21,074       | -         | -                      | -             | -                  | -                          |
| Avis MAG                                   | -                    | 230,645              | 248,512      | 275,000   | 99,049                 | 237,700       | 230,000            | (7,700)                    |
| Hertz MAG                                  | -                    | 413,993              | 335,260      | 340,000   | 160,638                | 385,500       | 383,200            | (2,300)                    |
| Enterprise MAG                             | -                    | 245,700              | 280,190      | 253,000   | 64,259                 | 154,200       | 155,000            | 800                        |
| Budget MAG                                 | -                    | 166,041              | 171,877      | 183,000   | 67,506                 | 162,000       | 155,830            | (6,170)                    |
| National/Alamo MAG                         | -                    | -                    | -            | 150,000   | 77,382                 | 185,700       | 232,140            | 46,440                     |
| Avis %                                     | 202,475              | -                    | 17,716       | -         | 9,003                  | 9,003         | -                  | (9,003)                    |
| Hertz %                                    | 400,543              | 51,539               | 53,969       | -         | 21,010                 | 21,010        | -                  | (21,010)                   |
| Enterprise %                               | 169,246              | -                    | -            | -         | 11,377                 | 11,377        | -                  | (11,377)                   |
| Budget %                                   | 117,299              | -                    | 25,569       | -         | 19,821                 | 19,821        | -                  | (19,821)                   |
| National/Alamo %                           | -                    | -                    | 107,049      | -         | 42,754                 | 42,754        | -                  | (42,754)                   |
| National %                                 | -                    | -                    |              | -         | -                      | -             | -                  | -                          |
| National-Alamo (Off Airport %)             | 95,592               | 83,724               |              | 109,000   | -                      | -             | -                  | -                          |
| Subtotal Car Rentals                       | 1,033,014            | 1,191,642            | 1,261,216    | 1,310,000 | 572,798                | 1,229,065     | 1,156,170          | (72,895)                   |
| Rental Car - Facility Rent                 |                      |                      |              |           |                        |               |                    |                            |
| Avis (Counter & Office)                    | 25,781               | 28,190               | 36,333       | 27,540    | 12,270                 | 29,400        | 30,540             | 1,140                      |
| Hertz (Counter & Office)                   | 20,529               | 28,190               | 168          | 27,540    | 11,894                 | 28,500        | 29,380             | 880                        |
| Enterprise (Counter & Office)              |                      | 22,394               | 2,646        | 21,825    | 9,403                  | 22,600        | 25,630             | 3,030                      |
| National (Counter & Office)                | <u>-</u>             | -                    | 7,917        | 21,825    | 2,366                  | 5,700         | 29,380             | 23,680                     |
| Budget (Counter & Office)                  | 20,855               | 22,340               | 23,186       | 21,825    | 10,935                 | 26,200        | 27,970             | 1,770                      |
| Avis (Ready/Return)                        | 21,428               | 9,641                | 11,301       | 8,560     | 4,073                  | 9,800         | 8,600              | (1,200)                    |
| Hertz (Ready/Return)                       | 28,868               | 18,264               | 20,657       | 8,560     | 6,600                  | 15,800        | 14,340             | (1,460)                    |
| Enterprise (Ready/Return)                  | -                    | 7,713                | 6,627        | 8,560     | 2,408                  | 5,800         | 6,140              | 340                        |
| National (Ready/Return)                    | 7,825                | -                    | -            | 8,560     | 3,269                  | 7,800         | 8,600              | 800                        |
| Budget (Ready/Return)                      | 11,655               | 6,556                | 6,821        | 8,560     | 3,043                  | 7,300         | 6,140              | (1,160)                    |
| Avis (Service Facility)                    | 17,606               | 11,758               | 779          | 39,073    | 6,129                  | 14,700        | 36,590             | 21,890                     |
| Hertz (Service Facility)                   | 13,148               | 13,538               | -            | 39,073    | 14,570                 | 35,000        | 55,200             | 20,200                     |
| Enterprise (Service Facility)              | 8,068                | 8,589                | 4,094        | 39,073    | -                      | -             | 34,770             | 34,770                     |
| Budget (Service Facility)                  | 7,920                | 8,103                | -            | 39,073    | _                      | _             | 28,100             | 28,100                     |
| National/Alamo (Service Facility)          | -                    | -                    | -            | 39,073    | 2,849                  | 6,800         | 47,510             | 40,710                     |
| Avis CAM fee                               | -                    | -                    | 830          | -         | 3,318                  | 8,000         | -                  | (8,000)                    |
| Hertz CAM fee                              | _                    | -                    | -            | _         | 5,005                  | 12,000        | _                  | (12,000)                   |
| Enterprise CAM fee                         | _                    | -                    | _            | _         | 3,153                  | 7,600         | _                  | (7,600)                    |
| National CAM fee                           | _                    | _                    | _            | _         | 344                    | 800           | _                  | (800)                      |
| Budget CAM fee                             | -                    | <u>-</u>             | <del>-</del> | _         | 2,548                  | 6,100         | -                  | (6,100)                    |
| Common Area Maintenance (Service Facility) | -                    | _                    | -            | 55,000    | 14,369                 | 34,500        | 52,360             | 17,860                     |
| All Companies (Storage Lot)                | -                    | <u>-</u>             | 49,632       | -         | 53,370                 | 128,100       | -                  | (128,100)                  |
| Subtotal Facility Rent                     | 183,683              | 185,277              | 170,992      | 413,720   | 171,917                | 412,500       | 441,250            | 28,750                     |
| Total Rental Car                           | 1,216,697            | 1,376,919            | 1,432,208    | 1,723,720 | 744,715                | 1,641,565     | 1,597,420          | (44,145)                   |
|  | -,=:0,0,,            | .,.,.,               | .,           | .,0,, _0  | , 0                    | .,,           | .,.,,.=0           | (, )                       |

|  |             |                    |             | 1        | FY 2008-09         | I             | Proposed    | Difference   |
|--|-------------|--------------------|-------------|----------|--------------------|---------------|-------------|--------------|
|  | Histor      | rical, Actual Reve | enue        | 1        | 11/30/08           | 5             | Budget      | Full Year 09 |
|  | Fiscal Year | Fiscal Year        | Fiscal Year |          | <b>FYTD Actual</b> | Projection to | Fiscal Year | To Budget    |
| Revenue Sources                        | 2005-06     | 2006-07            | 2007-2008   | Budget   | Revenue            | Fiscal Year   | 2009-2010   | 2008-09      |
| Commerical Ground Transportation       |             |                    |             | <u> </u> |                    |               |             |              |
| Limo/Shuttle Service                   | 14,400      | -                  | 3,600       | -        | -                  | -             | -           | -            |
| Employee Parking                       | -           | -                  | 10,010      | 7,000    | 7,390              | 6,283         | 6,900       | 617          |
| Ground Transportation Fees             | -           | 5,739              | 8,590       | 5,618    | 9,993              | 9,993         | 16,350      | 6,357        |
| Other                                  | -           | -                  | -           | -        | -                  | -             | -           | -            |
| Total Commercial Ground Transportation | 14,400      | 5,739              | 22,200      | 12,618   | 17,383             | 16,276        | 23,250      | 6,974        |
| Landing Fees                           |             |                    |             |          |                    |               |             |              |
| Air Wisconsin                          | 15,432      | -                  | 6,529       | -        | -                  | -             | -           | -            |
| ASA                                    | 200,079     | 145,966            | 94,699      | 292,762  | 61,231             | 164,000       | -           | (164,000)    |
| Atlantic Coast                         | 93,147      | -                  | -           | -        | -                  | -             | -           | -            |
| Comair                                 | 13,028      | 1,001              | 13,728      | -        | 3,931              | 5,100         | -           | (5,100)      |
| Continental Express                    | 67,199      | 56,445             | 62,287      | 66,624   | 29,507             | 64,500        | -           | (64,500)     |
| Piedmont                               | 74,553      | 184,132            | 164,002     | 206,434  | 56,263             | 196,600       | -           | (196,600)    |
| Chautauqua                             | 56,432      | 65,966             | 40,707      | -        | 11,865             | 39,700        | -           | (39,700)     |
| Mesa Jet                               | 47,613      | -                  | 76,436      | -        | 2,750              | 6,600         | -           | (6,600)      |
| Northwest                              | 81,040      | 70,277             | 34,857      | 75,575   | (19,224)           | 74,000        | -           | (74,000)     |
| Y/E Settlement                         | -           | -                  |             | -        | -                  | -             | 474,080     | 474,080      |
| Non-Sig Landing Fees                   |             | -                  | -           | -        | -                  | -             | 13,570      | 13,570       |
| Total Landing Fees                     | 648,523     | 523,786            | 493,246     | 641,395  | 146,325            | 550,500       | 487,650     | (62,850)     |
| FBOs/SASOs                             |             |                    |             |          |                    |               |             |              |
| Odessey/Million Air                    |             |                    |             |          |                    |               |             |              |
| Percentage Fee                         | 363,295     | 444,797            | 466,263     | 500,000  | 213,248            | 500,000       | 350,000     | (150,000)    |
| Gravel Lot                             | -           | -                  | -           | -        |                    | -             | 12,000      | 12,000       |
| T-Hangar Management                    | -           | 106,857            | 162,356     | 70,025   | 74,719             | 70,000        | 70,020      | 20           |
| Bulk Hangar Management #1              | -           | 53,429             | 49,520      | 98,500   | 525                | 95,000        | 98,500      | 3,500        |
| Bulk Hangar Management #2              | -           | -                  | -           | 50,000   | -                  | -             | 199,160     | 199,160      |
| Fuel Flowage Fee                       | -           | -                  | -           | -        |                    | -             | -           | -            |
| Subtotal Million Air                   | 363,295     | 605,083            | 678,139     | 718,525  | 288,492            | 665,000       | 729,680     | 64,680       |
| Landmark/Encore                        |             |                    |             |          |                    |               |             |              |
| Land Rent                              | -           | -                  | -           | 13,613   | -                  | 13,613        | 49,000      | 35,387       |
| Apron Rent                             | -           | -                  | -           | 15,028   | -                  | 15,028        | 39,200      | 24,172       |
| Option Parcel Fee                      | -           | -                  | -           | 2,178    | -                  | 2,178         | 8,710       | 6,532        |
| Percentage Fee                         | -           | -                  | -           | 1,500    | -                  | 1,500         | 5,000       | 3,500        |
| Fuel Flowage Fee                       | -           | -                  | -           | 7,500    | -                  | 7,500         | 37,500      | 30,000       |
| Subtotal Encore                        | -           | -                  | -           | 39,819   | -                  | 39,819        | 139,410     | 99,591       |
| Belle Aircraft Maintenance             |             |                    |             |          |                    |               |             |              |
| Percentage Fee                         | -           | -                  | -           | 5,000    | 1,965              | 4,700         | 4,700       | -            |
| Total FBOs/SASOs                       | 363,295     | 605,083            | 678,139     | 763,344  | 290,457            | 709,519       | 873,790     | 164,271      |
| Building Leases                        |             | <b>-</b>           |             |          |                    |               |             |              |
| Rental Houses                          | 9,950       | 20,575             | 21,350      | 20,400   | 8,500              | 20,400        | 20,400      | -            |

|   |              |                    |              |                | FY 2008-09      |                 | Proposed     | Difference   |
|---|--------------|--------------------|--------------|----------------|-----------------|-----------------|--------------|--------------|
|   | Histor       | rical, Actual Reve | nue          |                | 11/30/08        | 5               | Budget       | Full Year 09 |
|   | Fiscal Year  | Fiscal Year        | Fiscal Year  |                | FYTD Actual     | Projection to   | Fiscal Year  | To Budget    |
| Revenue Sources                                   | 2005-06      | 2006-07            | 2007-2008    | Budget         | Revenue         | Fiscal Year     | 2009-2010    | 2008-09      |
| Advantage West                                    | 72,036       | 72,036             | 66,033       | 67,750         | 30,015          | 72,000          | 71,100       | (900)        |
| Falcon Airlink (Temp Office)                      | -            | <del>-</del>       | 5,400        | 11,400         | -               | 5,700           | -            | (5,700)      |
| Lacy Griffin Building                             | -            | -                  | -            | -              | -               | -               | -            | -            |
| Cargo Building (US Airways)                       | -            | 12,000             | 7,759        | 12,000         | 5,000           | 12,000          | 12,000       |              |
| Total Building Leases                             | 81,986       | 104,611            | 100,542      | 111,550        | 43,515          | 110,100         | 103,500      | (6,600)      |
| Land Leases                                       |              |                    |              |                |                 |                 |              |              |
| Pasture Rent                                      | 600          | 1,200              | 300          | 600            | 250             | 600             | 600          | -            |
| Hertz (Maintenace Facility)                       | 18,239       | 16,199             | 23,500       | -              | 2,781           | 2,781           | -            | (2,781)      |
| Avis (Maintenance Facility)                       | 10,998       | 9,804              | 1,654        | -              | -               | -               | -            | -            |
| Capital Outdoor (Billboard)                       | 2,250        | 2,250              | 938          | 2,250          | 938             | 2,300           | 2,250        | (50)         |
| NC Dept of Agriculture                            | -            | -                  | 7,589        | 9,100          | -               | -               | 9,100        | 9,100        |
| US Forest Service                                 | 9,000        | 9,108              | -            | 9,750          | 2,277           | 9,750           | 10,130       | 380          |
| Broadmoor Golf Center                             | 9,600        | 19,059             | 9,880        | 9,800          | 2,591           | 9,800           | 10,360       | 560          |
| Total Land Leases                                 | 50,687       | 57,620             | 43,861       | 31,500         | 8,836           | 25,231          | 32,440       | 7,209        |
| Other Leases/Fees                                 |              |                    |              |                |                 |                 |              |              |
| LEO Services (TSA)                                | 151,240      | 148,138            | 190,398      | 163,286        | 56,485          | 120,000         | 120,000      | -            |
| Security Fee (Airlines)                           | 261,043      | 231,093            | 252,690      | 250,320        | 102,448         | 245,900         | 106,140      | (139,760)    |
| Security Fee (Rental Car)                         | 44,649       | 55,284             | 80,558       | 75,000         | 28,700          | 68,900          | 73,320       | 4,420        |
| Security Fee (Parking)(Included in Parking Rates) | -            | -                  | -            | -              |                 | -               | -            | -            |
| Telecommunication Fees (Voice/Data)               | -            | <del>-</del>       | -            | 40,000         | 360             | -               | 40,400       | 40,400       |
| Sale of Assets                                    | -            | -                  | (60)         | -              |                 | -               | -            | -            |
| Misc  | 150,277      | 26,190             | 18,092       | 1,000          | 61,542          | 62,000          | 5,000        | (57,000)     |
| Tenant Services/Assessment Fees                   | -            | <del>-</del>       | -            | -              | -               | -               | 22,000       | 22,000       |
| Air Freight Fees                                  | -            | <del>-</del>       | -            | -              | -               | -               | -            | -            |
| Charters/Camps                                    | 2,899        | -                  | -            | 5,000          | -               | 5,000           | 5,000        |              |
| Total Other Leases                                | 610,108      | 460,706            | 541,678      | 534,606        | 249,535         | 501,800         | 371,860      | (129,940)    |
| Total Revenue                                     | \$ 6,814,408 | \$ 7,313,561       | \$ 7,561,353 | \$ 7,775,458   | \$ 3,150,409    | \$ 7,320,388    | \$ 7,293,590 | (26,798)     |
|   |              |                    |              | Budget to Budg | et % Comparison | on FY10 to FY09 | -6.2%        | (481,868)    |

|   |                                      |  |                                 |                        | FY 2008-09                    |                                   |  |  |
|---|--------------------------------------|--|---------------------------------|------------------------|-------------------------------|-----------------------------------|--|--|
| <u>Expenses</u>   | Histo <br>  Fiscal Year<br>  2005-06 | rical, Actual Expe<br>Fiscal Year<br>2006-07 | nses <br>Fiscal Year<br>2007-08 | Budget<br>(As Amended) | 11/30/08 FYTD Actual Expenses | 5<br>Projection to<br>Fiscal Year | Proposed<br>Budget<br>Fiscal Year<br>2009-2010 | Difference<br>Full Year 09<br>To Budget<br>2009-10 |
| Personnel Services                                      |                                      |  |                                 |                        |                               |                                   |  |  |
| Regular Salaries  | \$ 1,669,672                         | \$ 1,726,986                                 | \$ 1,809,627                    | \$ 2,330,091           | \$ 846,930                    | \$ 2,134,731                      | \$ 2,358,700                                   | \$ 223,969   |
| Extra Help  | -                                    | -  | -                               | -                      | -                             | -                                 | -  | -  |
| Overtime  | 51,937                               | 25,625                                       | 24,538                          | 81,022                 | 20,181                        | 38,308                            | 44,140   | 5,832  |
| Salary Adjustment/Bonus Pool                            | -                                    | -  | -                               | 163,300                | -                             | -                                 | 135,810  | 135,810  |
| Allocated Benefits                                      | 631,991                              | 691,479                                      | 727,992                         | 1,038,149              | 373,488                       | 932,785                           | 1,122,980                                      | 190,195  |
| Total Personnel Services                                | 2,353,600                            | 2,444,090                                    | 2,562,157                       | 3,612,562              | 1,240,599                     | 3,105,824                         | 3,661,630                                      | 555,806  |
| OPERATING EXPENSES/CAPITAL OUTLAY Professional Services |                                      |  |                                 |                        |                               |                                   |  |  |
| Other Professional Services                             | 74,761                               | 111,338                                      | 30,977                          | 57,485                 | 26,666                        | 64,228                            | 33,000   | (31,228)   |
| Legal Fees  | 31,794                               | 26,564                                       | 130,880                         | 50,000                 | 26,103                        | 50,000                            | 40,000   | (10,000)   |
| Financial   | ,<br>-                               | ,<br>-                                       | ,<br>-                          | · <del>-</del>         | ·<br>-                        | -                                 | 1,000  | 1,000  |
| Artwork and Creative Production                         | -                                    | -  | 6,642                           | -                      | 4,533                         | 13,750                            | 16,000   | 2,250  |
| Surveys, Reports & Data                                 | -                                    | 6,000  | 31,251                          | 16,000                 | 9,050                         | 45,250                            | 43,000   | (2,250)  |
| Physicals & Drug Screens                                | -                                    | -  | 1,328                           | ,<br>-                 | 718                           | 3,250                             | 11,000   | 7,750  |
| Engineering and Architectural                           | -                                    | -  | -                               | -                      | -                             | 40,000                            | 25,000   | (15,000)   |
| Computer Systems  | -                                    | -  | -                               |                        | -                             | -                                 | · <u>-</u>                                     | -  |
| Website   | -                                    | -  | -                               | -                      | -                             | -                                 | 2,150  | 2,150  |
| Disadvantaged Business Unit                             | -                                    | -  | 12,306                          | -                      | -                             | -                                 | 5,000  | 5,000  |
| LEO   | -                                    | -  | -                               | -                      | -                             | -                                 | -  | -  |
| Auditors  | 12,779                               | 15,030                                       | 6,750                           | 34,250                 | 6,928                         | 21,928                            | 32,000   | 10,072   |
| Temporary Help  | 1,013                                | 1,693  | 15,782                          | 2,465                  | 23,180                        | 33,215                            | 1,500  | (31,715)   |
| Federal & State Consulting Services                     | -                                    | -  | -                               | -                      | -                             | -                                 | -  | -  |
| General Consultant                                      | 14,830                               | 104,600                                      | 32,579                          | 82,800                 | -                             | -                                 | -  | <u>-</u>   |
| Total Professional Services                             | 135,176                              | 265,225                                      | 268,495                         | 243,000                | 97,178                        | 271,621                           | 209,650  | (61,971)   |
| Contractual Services                                    |                                      |  |                                 |                        |                               |                                   |  |  |
| Advertising Management Contract                         | -                                    | -  | -                               | -                      | -                             | -                                 | -  | -  |
| Computer Technical Support                              | -                                    | 500  | -                               | 1,800                  | -                             | -                                 | 21,920   | 21,920   |
| Landscaping   | 5,073                                | 41   | 3,834                           | 6,000                  | 6,606                         | 12,600                            | 12,600   | -  |
| Custodial Services                                      | 168,652                              | 97,202                                       | 98,590                          | -                      | 41,909                        | 50,000                            | -  | (50,000)   |
| Parking Management Contract                             | -                                    | -  | 65,243                          | 25,500                 | 145,456                       | 287,000                           | 284,600  | (2,400)  |
| Other Contractual Services                              | 365,541                              | 325,732                                      | 168,974                         | 250,000                | 25,693                        | 128,532                           | 120,940  | (7,592)  |
| Elevator Maintenance Contract                           | ·<br>-                               | -  | -                               | -                      | 6,032                         | 13,000                            | 12,700   | (300)  |
| Fire Alarm Systems Contract                             | -                                    | -  | -                               | -                      | 7,234                         | 11,425                            | 12,700   | 1,275  |
| Security Systems Mgmt Contract                          | -                                    | -  | -                               | -                      | · -                           | -<br>-                            | 20,170   | 20,170   |
| Other Contractual Services                              | 118,297                              | 128,019                                      | 294,578                         | 347,257                | 4,328                         |                                   |  |  |
| Total Other Contractual Services                        | 657,563                              | 551,495                                      | 631,219                         | 630,557                | 237,258                       | 502,557                           | 485,630  | (16,927)   |

**Travel and Training** 

-----FY 2008-09-----**Proposed Difference** |-----Historical, Actual Expenses-----| 11/30/08 **Budget** Full Year 09 Fiscal Year Fiscal Year Fiscal Year **Budget FYTD Actual Projection to Fiscal Year** To Budget 2005-06 2006-07 2007-08 (As Amended) **Expenses** Fiscal Year 2009-2010 2009-10 **Expenses** 106,129 133,118 126,371 167,700 46,695 149,781 146,330 (3,451)Travel & Per Diem 17,098 8,585 14,250 30,350 8,832 24,497 45,600 21,103 Training & Education 123,227 141,703 140,621 198,050 55,527 174,278 191,930 17,652 **Total Travel and Training Communications and Freight** 4,358 4,968 5,348 5,040 1,331 2,836 6,000 3,164 Postage 5,790 3,205 3,855 6,111 1,336 5,000 1,145 **Express Mail Delivery** Telecommunications 28,497 81,365 27,582 29,343 13,142 31,582 52,980 21,398 12,320 11,823 12,320 770 (11,550)Online Services 9,468 4,491 42,323 92,445 50,543 49,908 20,300 50,592 64,750 14,158 **Total Communications and Freight Rentals and Leases** 37,371 10,592 12,000 12,220 220 11,285 14,235 10,660 Rentals & Leases **Total Rentals and Leases** 37,371 11,285 14,235 10,592 10,660 12,000 12,220 220 Insurance Property & Casualty 19,268 30,175 170,052 35,000 22,016 52,838 50,000 (2,838)47.076 4,409 66,687 48,626 60,000 16,913 40,591 45,000 General Liability 21,847 Auto Liability 14,152 20,033 25,879 24,996 9,103 25,000 3,153 63,971 102,998 87,504 39,117 60,000 74,398 93,881 (33,881)Other Insurance & Bonds 50,000 50,000 Worker's Compensation Insurance 144,467 191,293 347,555 207,500 87,149 209,158 20,842 **Total Insurance** 230,000 **Utility Services** Electric Service 209,932 249,885 251,356 242,021 113,537 273,850 275,000 1,150 94,380 82,733 87,958 88,137 24,531 88,000 95,000 7.000 Gas Service 54,970 30,724 46,837 38,000 13,371 45,000 55,000 10,000 Water/Sewer Service 387,587 **Total Utility Services** 335,037 386,151 368,158 151,439 406,850 425,000 18,150 **Repairs and Maintenance** 265,776 270,269 189,853 295,443 19,607 17,397 12,500 (4.897)Other Repairs & Maintenance 35,582 55,737 162,000 167,500 5,500 Terminal, Buildings and Grounds 48,784 12,578 33,000 Vehicles and Heavy Equipment 25,000 8,000 30,342 13,154 35,000 35,000 Airport and Airfield Equipment Vehicle Maintenance \_ 85,587 **Maintenance Contracts** 31,713 112,332 37,955 101,076 239,397 **Total Repairs and Maintenance** 297,488 382,601 390,148 333,398 248,000 8,603 **Printing & Binding** 3,036 7,546 11,831 24,825 2,808 13,568 18,000 4,432

Printing & Binding

Banners

151

500

500

|-----FY 2008-09-----|

|   | Histo                  | rical, Actual Expe     | enses               |                        | 11/30/08                | 5                            | Proposed<br>Budget       | Difference<br>Full Year 09 |
|---|------------------------|------------------------|---------------------|------------------------|-------------------------|------------------------------|--------------------------|----------------------------|
| <u>Expenses</u>                                       | Fiscal Year<br>2005-06 | Fiscal Year<br>2006-07 | Fiscal Year 2007-08 | Budget<br>(As Amended) | FYTD Actual<br>Expenses | Projection to<br>Fiscal Year | Fiscal Year<br>2009-2010 | To Budget<br>2009-10       |
| Comment Cards   | _                      | _                      | _                   | _                      | _                       | _                            | 300                      | 300                        |
| Total Printing & Binding                              | 3,036                  | 7,546                  | 11,982              | 24,825                 | 2,808                   | 13,568                       | 18,800                   | 5,232                      |
| Promotional Activities                                |                        |                        |                     |                        |                         |                              |                          |                            |
| Other Promotional Activities                          | -                      | 47,359                 | 15,710              | 62,825                 | 95                      | 1,450                        | 3,500                    | 2,050                      |
| Radio   | -                      | -                      | 38,377              | -                      | 18,580                  | 58,378                       | 67,950                   | 9,572                      |
| Billboards  | -                      | -                      | 38,145              | -                      | 9,603                   | 27,321                       | 27,300                   | (21)                       |
| Print   | -                      | -                      | 38,280              | -                      | 4,842                   | 36,096                       | 39,150                   | 3,054                      |
| TV  | -                      | -                      | 46,388              | -                      | 16,171                  | 43,381                       | 49,000                   | 5,619                      |
| Cable Advertising                                     | -                      | -                      | -                   | -                      | -                       | -                            | -                        | -                          |
| Telephone Book  | -                      | -                      | 3,040               | -                      | 1,563                   | 2,148                        | 2,420                    | 272                        |
| Other Promotional Events/Sponsorships                 | -                      | -                      | 802                 | -                      | 1,953                   | 23,663                       | 19,000                   | (4,663)                    |
| Community Events/Exhibits/Sponsorships                | -                      | -                      | 20,325              | -                      | 7,154                   | 29,704                       | 24,300                   | (5,404)                    |
| Employee/Tenant Events                                | -                      | -                      | 23,309              | -                      | 7,420                   | 24,337                       | 20,100                   | (4,237)                    |
| Marketing/Advertising                                 | 240,968                | 140,701                | 5,940               | 162,800                | 16,249                  | -                            | ,<br>-                   | -                          |
| Total Promotional Activities                          | 240,968                | 188,059                | 230,316             | 225,625                | 83,630                  | 246,478                      | 252,720                  | 6,242                      |
| Other Current Charges and Obligations                 |                        |                        |                     |                        |                         |                              |                          |                            |
| Legal Notices & Advertising                           | 3,969                  | -                      | 10,696              | 21,800                 | 6,937                   | 15,700                       | 15,400                   | (300)                      |
| Bank Fees   | · -                    | -                      | 39,437              | 40,000                 | 5,226                   | 40,000                       | 34,000                   | (6,000)                    |
| Other Current Charges & Obligations                   | _                      | -                      | 27,255              | -                      | -                       | 4,800                        | 9,650                    | 4,850                      |
| Total Other Current Charges and Obligations           | 3,969                  | -                      | 77,388              | 61,800                 | 12,163                  | 60,500                       | 59,050                   | (1,450)                    |
| Operating Supplies                                    |                        |                        |                     |                        |                         |                              |                          |                            |
| Office Supplies                                       | 24,042                 | 54,012                 | 30,118              | 17,750                 | 7,367                   | 16,670                       | 27,000                   | 10,330                     |
| Vehicle Fuel  | -                      | -                      | 43,060              | -                      | 13,390                  | 37,000                       | 39,000                   | 2,000                      |
| Shop Supplies   | -                      | -                      | 9,312               | -                      | 835                     | 6,000                        | 6,000                    | -<br>-                     |
| Other Operating Supplies                              | 246,685                | 130,895                | 42,098              | 187,385                | 14,205                  | 41,774                       | 98,400                   | 56,626                     |
| Art Program Supplies                                  | <del>-</del>           | -                      | -                   | -                      | 1,016                   | 2,438                        | 2,250                    | (188)                      |
| Promotional Supplies                                  | -                      | -                      | 21,235              | -                      | 16,648                  | 28,876                       | 18,250                   | (10,626)                   |
| Holiday Decorations                                   | -                      | -                      | 826                 | -                      | 70                      | 972                          | 1,000                    | 28                         |
| Chemicals and Safety                                  | -                      | -                      | 3,730               | -                      | 2,451                   | 18,500                       | 16,000                   | (2,500)                    |
| Small Tools and Equipment                             | _                      | -                      | 10,213              | -                      | 4,530                   | 16,698                       | 17,500                   | 802                        |
| Custodial Supplies                                    | -                      | -                      | 37,287              | -                      | 15,241                  | 30,000                       | -                        | (30,000)                   |
| Custodial Consumables                                 | _                      | _                      | ,<br>-              | _                      | 1,002                   | 30,000                       | 30,000                   | -                          |
| Operating Furniture, Fixtures, Equipment and Software | _                      | 14,548                 | 25,871              | 56,885                 | -                       | 43,763                       | 40,290                   | (3,473)                    |
| Uniforms  | 20,932                 | 32,909                 | 19,098              | 25,380                 | _                       | 11,600                       | 16,100                   | 4,500                      |
| Media   | -                      |                        |                     |                        | 3,565                   | 420                          | -                        | (420)                      |
| Firefighter Equipment                                 | _                      | _                      | _                   | _                      | -                       | 2,500                        | 5,000                    | 2,500                      |
| Outside Services                                      | _                      | _                      | _                   | _                      | -                       | _,550                        | -                        | _,550                      |
| Total Operating Supplies                              | 291,660                | 232,363                | 242,848             | 287,400                | 80,320                  | 287,211                      | 316,790                  | 29,579                     |

|  |                                 |   |                                 |                        | FY 2008-09                          |                                   |  |  |
|--|---------------------------------|---|---------------------------------|------------------------|-------------------------------------|-----------------------------------|--|--|
| <u>Expenses</u>  | Histo<br>Fiscal Year<br>2005-06 | rical, Actual Expen<br>Fiscal Year<br>2006-07 | nses <br>Fiscal Year<br>2007-08 | Budget<br>(As Amended) | 11/30/08<br>FYTD Actual<br>Expenses | 5<br>Projection to<br>Fiscal Year | Proposed<br>Budget<br>Fiscal Year<br>2009-2010 | Difference<br>Full Year 09<br>To Budget<br>2009-10 |
| Books, Publications, Subscriptions & Memberships           |                                 |   |                                 |                        |                                     |                                   |  |  |
| Books, Publications, Compact Disks, Videos & Subscriptions | 834                             | 3,471   | 6,165                           | 12,820                 | 1,229                               | 8,181                             | 13,480   | 5,299  |
| Dues & Memberships   | 28,148                          | 22,048  | 26,147                          | 28,383                 | 4,139                               | 26,658                            | 24,910   | (1,748)  |
| Licenses and Certification Fees                            |                                 | -   | =                               | -                      | -                                   | -                                 | 200  | 200  |
| Total Books, Publications, Subscriptions & Mem.            | 28,982                          | 25,519  | 32,312                          | 41,203                 | 5,368                               | 34,839                            | 38,590   | 3,751  |
| <b>Business Development and Agreement Obligations</b>      | -                               | -   | -                               | -                      | -                                   | 100,000                           | -  | (100,000)  |
| Contingency (General, Bad Debt, or Subsidy)                | -                               | -   | 545                             | 100,000                | 11,267                              | 78,600                            | 75,000   | (3,600)  |
| TOTAL OPERATING EXPENSES/CAPITAL OUTLAY                    | 2,341,266                       | 2,477,122                                     | 2,824,358                       | 2,782,016              | 956,143                             | 2,687,649                         | 2,628,130                                      | (59,519)   |
| TOTAL EXPENSES   | \$ 4,694,866                    | \$ 4,921,212 \$                               | 5,386,515                       | \$ 6,394,578           | \$ 2,196,742                        | \$ 5,793,473                      | \$ 6,289,760                                   | \$ 496,287   |
|  |                                 |   |                                 | Budget to              | Budget % Compari                    | son FY10 to FY09                  | -1.6%  | \$ (104,818)                                       |

## Administration BASIC OPERATING BUDGET FY 2009-2010

Fund ARA

Department Administration

Department # 11
Cost Center 00
Source 00

| Accol   | unt Code |        |              |           | Description  | Item  |       |    | Summary |
|---------|----------|--------|--------------|-----------|--|-------|-------|----|---------|
| Fund    | Acct.    | Sec.   | C.C.         | Source    |  | Amour | nt    |    | Amount  |
| PERS    | ONNEL S  | ERVIC  | ES           |           |  |       |       |    |         |
| ARA     | 500000   | 11     | 00           | 00        | Regular Salaries   | \$ 57 | ,520  | \$ | 57,520  |
| ARA     | 500015   | 11     | 00           | 00        | Salary Adjustment Pool/Longevity/Medical Reimbursements  |       | ,810  | *  | 135,810 |
| ARA     | 500020   | 11     | 00           | 00        | Regular Overtime   |       | _     |    | -       |
| ARA     | 500030   | 11     | 00           | 00        | Allocated Benefits                                       | 81    | ,200  |    | 81,200  |
|         | TOTAL PI |        |              |           |  |       |       | \$ | 274,530 |
| ODED    | ATING E  | XDEVIC | \$E¢         |           |  |       | ,     |    |         |
| UPER    | ATING E  |        |              | sional C  | Services   |       |       |    |         |
| ARA     | 604000   | 11     | Profes<br>00 | ssional S | Services Other Professional Services                     |       |       |    | 11,000  |
| діХН    | JU7000   | 1.1    | JU           | JU        | DBE Services   | 10    | ,000  |    | 11,000  |
|         |          |        |              |           | Other Services   |       | ,000  |    |         |
| ARA     | 604020   | 11     | 00           | 00        | Physicals and Drug Screens                               | ı     | ,500  |    | 1,500   |
| , 111/1 | 55 ruzU  |        | 50           | 00        | Pre-employment testing for all ARAA                      | 1     | ,500  |    | 1,500   |
|         |          | -      | Travel       | and Tra   |  | ı     | ,500  |    |         |
| ARA     | 650000   | 11     | 00           | 00        | Travel, Per Diem, Conference Registraion                 |       |       |    | 5,000   |
| 1       | 5500     | • •    | 55           | 50        | AAAE Conference  | 2     | 2,000 |    | 5,500   |
|         |          |        |              |           | SHRM Conference  |       | ,500  |    |         |
|         |          |        |              |           | SHRM Monthly Meetings                                    | 2     | 500   |    |         |
| ARA     | 651000   | 11     | 00           | 00        | Training & Education                                     |       |       |    | 3,000   |
|         |          |        |              |           | HR Training/HR Laws Update/HR Education for all ARAA     | 3     | ,000  |    | ,       |
|         |          | (      | Comm         | unicatio  | ons and Freight  |       |       |    |         |
| ARA     | 660000   | 11     | 00           | 00        | Postage  |       |       |    | 6,000   |
|         |          |        |              |           | Postage for all ARAA - new to Admin Budget               | 6,    | ,000  |    |         |
| ARA     | 661000   | 11     | 00           | 00        | Express Mail Delivery                                    |       |       |    | 5,000   |
|         |          |        |              |           | Express Mail Delivery for all ARAA - new to Admin Budget | 5,    | ,000  |    |         |
|         |          | i.     | Insura       | ınce      |  |       |       |    |         |
| ARA     | 670000   | 11     | 00           | 00        | Property and Casualty Insurance                          |       |       |    | 50,000  |
|         |          |        |              |           | Property and Casualty for ARAA                           | 50,   | ,000  |    |         |
| ARA     | 671000   | 11     | 00           | 00        | General Liability  |       |       |    | 45,000  |
|         |          |        |              |           | General Liability for ARAA                               | 45    | ,000  |    |         |
| ARA     | 672000   | 11     | 00           | 00        | Auto Liability   |       |       |    | 25,000  |
|         |          |        |              |           | Auto Liability for ARAA                                  | 25    | ,000  |    |         |
| ARA     | 673000   | 11     | 00           | 00        | Other Insurance and Bonds                                |       |       |    | 60,000  |
|         |          |        |              |           | Inland Marine  | 60    | ,000  |    |         |
|         |          |        |              |           | Law Enforcement/Crime                                    |       |       |    |         |
|         |          |        |              |           | Directors & Officers                                     |       |       |    |         |
|         |          |        |              |           | Art/Piano Property Insurance                             |       |       |    |         |

**Administration** 

#### BASIC OPERATING BUDGET FY 2009-2010

Fund ARA

Department Administration

Department # 11
Cost Center 00
Source 00

| Acco   | unt Code | !     |        |          | Description  | Item         | Summary    |
|--------|----------|-------|--------|----------|--|--------------|------------|
| Fund   | Acct.    | Sec.  | C.C.   | Source   |  | Amount       | Amount     |
|        |          |       |        |          |  |              |            |
| ARA    | 674000   | 11    | 00     | 00       | Worker's Compensation Insurance                            |              | 50,000     |
|        |          |       |        |          | Worker's Compensation for ARAA                             | 50,000       |            |
|        |          |       | Gene   | ral Rep  | airs and Maintenance                                       |              |            |
| ARA    | 710000   | 11    | 00     | 00       | Other Repairs and Maintenance                              |              | 500        |
|        |          |       |        |          | General repairs and maintenance for Admin Dept             | 500          |            |
|        |          |       | Printi | ng & Biı | nding  |              |            |
| ARA    | 730000   | 11    | 00     | 00       | Other Printing & Binding                                   |              | 3,000      |
|        |          |       |        |          | Printing & binding for all of ARAA - new to Admin Budget   | 3,000        |            |
|        |          |       | Promo  | otional  | Activities   |              |            |
| ARA    | 740000   | 11    | 00     | 00       | Other Promotional Activities                               |              | 1,500      |
|        |          |       |        |          | United Way Campaign, lunch & learns for all ARAA           | 500          |            |
|        |          |       |        |          | Wellness program for all ARAA                              | 1,000        |            |
| ARA    | 740115   | 11    | 00     | 00       | Employee/Tenant Events                                     |              | 11,200     |
|        |          |       |        |          | Employee Recognition                                       | 11,200       |            |
|        |          |       | Other  | Curren   | t Charges and Obligations                                  |              |            |
| ARA    | 750000   | 11    | 00     | 00       | Legal Notices & Advertising                                |              | 6,000      |
|        |          |       |        |          | All advertising for ARAA open positions                    | 6,000        |            |
|        |          |       | Opera  | ting Su  |  |              |            |
| ARA    | 760000   | 11    | 00     | 00       | Office Supplies  |              | 27,000     |
|        |          |       |        |          | Office Supplies for all ARAA - new to Admin Budget         | 27,000       | ,          |
| ARA    | 770300   | 11    | 00     | 00       | Other Operating Supplies                                   |              | 1,000      |
|        |          |       |        |          | Operating supplies   | 1,000        | ,          |
| ARA    | 771000   | 11    | 00     | 00       | Operating Furniture, Fixtures, Equipment and Software      | 1,000        | 1,500      |
|        |          |       |        |          | Greater than \$100 & up to \$5,000                         |              | 1,000      |
|        |          |       |        |          | Bookcase and storage cabinet for Admin Office              | 1,500        |            |
|        |          |       | Books  | . Public | ations, Subscriptions and Memberships                      | 1,222        |            |
| ARA    | 780500   | 11    | 00     | 00       | Books, Publications, Compact Disks, Videos & Subscriptions |              | 1,000      |
|        | , 00000  |       |        |          | North Carolina Employment Law Letter                       | 350          | .,000      |
|        |          |       |        |          | HR-M.Lee Smith Publishers                                  | 350          |            |
|        |          |       |        |          | HR Books/Publications                                      | 300          |            |
| ARA    | 780100   | 11    | 00     | 00       | Dues & Memberships   | 300          | 650        |
| 711071 | 700100   | • • • | 00     | 00       | SHRM   | 350          | 000        |
|        |          |       |        |          | AAAE   | 225          |            |
|        |          |       |        |          | SEC-AAAE   | 35           |            |
|        |          |       |        |          | NCAA   | 40           |            |
|        | TOTAL O  | PERA  | TING   | EXPENS   |  | 40 _         | \$ 314,850 |
|        |          |       |        |          | <del></del>  | <del>-</del> |            |
|        | SECTION  | I TOT | AL     |          |  | <u>-</u>     | \$ 589,380 |

#### ASHEVILLE REGIONAL AIRPORT AUTHORITY

#### **Administration**

#### Fiscal Year 2009/2010 Budget to Budget Variance Analysis

| I.D. # | Description                                 | FY 2009<br>Budget | FY 2010<br>Budget | Increase/<br>(Decrease) | Percent | Reason   |
|--------|---|-------------------|-------------------|-------------------------|---------|--|
|        |   |                   |                   |                         |         |  |
|        | Regular Salaries                            | 69,000            | 57,520            | (11,480)                | -16.6%  |  |
| 500015 | Salary Adjustment Pool                      | 163,300           | 135,810           | (27,490)                | -16.8%  |  |
| 500020 | Regular Overtime                            |                   | 0                 | 0                       | N/A     |  |
| 500030 | Allocated Benefits                          | 28,980            | 81,200            | 52,220                  | 180.2%  |  |
|        | Total Personal Services                     | 261,280           | 274,530           | 13,250                  | 5.1%    |  |
| 604000 | Other Professional Services                 | 16,500.00         | 11,000            | (5,500)                 | -33.3%  | Decreased Prof. Services - moved drug screens    |
| 604020 | Physicals and Drug Screens                  |                   | 1,500             | 1,500                   | 100.0%  | Moved Drug Screens to correct cost center        |
| 650000 | Travel, Per Diem, Conference Registration   | 8,000.00          | 5,000             | (3,000)                 | -37.5%  | Increase aviation/maintain HR knowledge/laws     |
| 651000 | Training & Education                        | 5,000.00          | 3,000             | (2,000)                 | -40.0%  | HR training/law update/education for ARAA        |
| 660000 | Postage                                     | 500.00            | 6,000             | 5,500                   | 1100.0% | Postage for all ARAA                             |
| 661000 | Express Main Delivery                       | 1,000.00          | 5,000             | 4,000                   | 400.0%  | Express Mail Deliver for all ARAA                |
| 670000 | Property and Casualty Insurance             | 35,000.00         | 50,000            | 15,000                  | 42.9%   | Property & Casualty Ins- increase to correct amt |
| 671000 | General Liability                           | 60,000.00         | 45,000            | (15,000)                | -25.0%  | Decreased General Liability to correct amount    |
| 672000 | Auto Liability                              | 24,996.00         | 25,000            | 4                       | 0.0%    | Auto Liability for all ARAA                      |
| 673000 | Other Insurance & Bonds                     | 87,504.00         | 60,000            | (27,504)                | -31.4%  | Moved Worker's Comp out to correct cost center   |
| 674000 | Worker's Compensation Insurance             |                   | 50,000            | 50,000                  |         | Moved Worker's Comp to correct cost center       |
| 710000 | Other Repairs and Maintenance               | 1,500.00          | 500               | (1,000)                 |         | Repairs & Maintenance for Admin Dept.            |
| 730000 | Other Printing & Binding                    | 2,000.00          | 3,000             | 1,000                   | 50.0%   | Printing & Binding for all ARAA                  |
| 740000 | Other Promotional Acitivities               |                   | 1,500             | 1,500                   | 100.0%  | United Way Campaign, Lunch & Learns for ARAA     |
| 740115 | Employee/Tenant Events                      | 6,000.00          | 11,200            | 5,200                   | 86.7%   | Emp holiday lunches/checks,programs/awards       |
| 750000 | Legal Notices & Advertising                 | 5,000.00          | 6,000             | 1,000                   | 20.0%   | All advertising for ARAA open positions          |
| 760000 | Office Supplies                             | 1,000.00          | 27,000            | 26,000                  | 2600.0% | Office Supplies for all ARAA                     |
| 770300 | Other Operating Supplies                    | 2,000.00          | 1,000             | (1,000)                 | -50.0%  | Operating Supplies for Admin Dept.               |
| 771000 | Operating Furniture, Fixtures and Equipment | 1,500.00          | 1,500             | 0                       |         | Storage Cabinet and bookcase for Admin Office    |
| 780500 | Books & Publications                        | 1,500.00          | 1,000             | (500)                   | -33.3%  | Books & Publications for HR Laws/Knowledge       |
| 780100 | Dues & Memberships                          | 565.00            | 650               | 85                      | 15.0%   | HR/Aviation Dues and Memberships                 |
|        | Total Services & Mat'ls.                    | 259,565           | 314,850           | 55,285                  | 21.3%   |  |
|        | Department Total                            | 520,845           | 589,380           | 68,535                  | 13.2%   |  |

#### ASHEVILLE REGIONAL AIRPORT AUTHORITY

#### **Administration**

#### Fiscal Year 2009/2010 Budget to Actual Variance Analysis

| I.D. # | Description                                 | FY 2009         | FY 2009  | FY 2010 | Increase/  | Percent | Reason                                  |
|--------|---|-----------------|----------|---------|------------|---------|---|
|        |   | Actual 5 Months | Estimate | Budget  | (Decrease) |         |   |
|        |   |                 |          |         |            |         |   |
| 500000 | Regular Salaries                            | 50,434.00       | 121,042  | 57,520  | (63,522)   | -52.5%  |   |
| 500015 | Salary Adjustment Pool                      |                 | 0        | 135,810 | 135,810    | 100.0%  |   |
| 500020 | Regular Overtime                            |                 | 0        | 0       | 0          | N/A     |   |
| 500030 | Allocated Benefits                          | 21,182.28       | 50,837   | 81,200  | 30,363     | 59.7%   |   |
|        | Total Personal Services                     | 71,616.28       | 171,879  | 274,530 | 102,651    | 59.7%   |   |
| 604000 | Other Professional Services                 | 24,366.00       | 24,366   | 11,000  | (13,366)   | -54.9%  | DBE Services                            |
| 604020 | Physicals and Drug Screens                  |                 | 250      | 1,500   | 1,250      | 500.0%  | Appl. Drug Screens-moved from Prof Serv |
| 650000 | Travel, Per Diem, Conference Registration   | 410.00          | 7,110    | 5,000   | (2,110)    | -29.7%  | Conferences in Feb., May and June       |
| 651000 | Training & Education                        | 317.00          | 2,500    | 3,000   | 500        | 20.0%   | HR training/law update/education ARAA   |
| 660000 | Postage                                     | 255.00          | 500      | 6,000   | 5,500      | 1100.0% | Postage for all ARAA - New to Admin     |
| 661000 | Express Main Delivery                       |                 | 0        | 5,000   | 5,000      | 100.0%  | Express Mail Deliver for all ARAA- New  |
| 670000 | Property and Casualty Insurance             | 22,016.00       | 52,838   | 50,000  | (2,838)    | -5.4%   | Increased new budget to correct amt     |
| 671000 | General Liability                           | 16,913.00       | 40,591   | 45,000  | 4,409      | 10.9%   | Decreased new budget to correct amt     |
| 672000 | Auto Liability                              | 9,103.00        | 21,847   | 25,000  | 3,153      | 14.4%   | 5% increase                             |
| 673000 | Other Insurance & Bonds                     | 39,117.00       | 93,881   | 60,000  | (33,881)   | -36.1%  | 5% increase and moved WC to new CC      |
| 674000 | Worker's Compensation Insurance             |                 | 0        | 50,000  | 50,000     | 100.0%  | New Cost Center                         |
| 730000 | Other Printing & Binding                    | 30.00           | 500      | 3,000   | 2,500      | 500.0%  | Printing&Binding for all ARAA - New     |
| 740000 | Other Promotional Acitivities               | 1,341.00        | 1,450    | 1,500   | 50         | 3.4%    | Decreased budget                        |
| 740115 | Employee/Tenant Events                      | 4,603.00        | 17,000   | 11,200  | (5,800)    | -34.1%  | New to Admin-holidaychecks, awards, etc |
| 750000 | Legal Notices & Advertising                 | 6,937.00        | 7,500    | 6,000   | (1,500)    | -20.0%  | Ads                                     |
| 760000 | Office Supplies                             | 941.00          | 1,500    | 27,000  | 25,500     | 1700.0% | Office Supplies for all ARAA - New      |
| 770300 | Other Operating Supplies                    | 905.00          | 1,500    | 1,000   | (500)      | -33.3%  | Decreased budget                        |
| 770310 | Holiday Decorations                         | 22.00           | 22       | 0       | (22)       | -100.0% |   |
| 771000 | Operating Furniture, Fixtures and Equipment | 3,255.00        | 3,255    | 1,500   | (1,755)    | -53.9%  | Decreased budget                        |
| 780500 | Books & Publications                        |                 | 0        | 1,000   | 1,000      | 100.0%  |   |
| 780100 | Dues & Memberships                          | 160.00          | 630      | 650     | 20         | 3.2%    |   |
|        | Total Services & Mat'ls.                    | 130,691         | 277,491  | 314,850 | 37,359     | 13.5%   |   |
|        | Department Total                            | 202,307         | 449,370  | 589,380 | 140,010    | 31.2%   |   |

Development

#### BASIC OPERATING BUDGET FY 2009-2010

Fund ARA
Department Department # 70
Cost Center Source 00

| Acco | unt Code | <b>;</b> |        |          | Description  | Item      | ξ  | Summary |
|------|----------|----------|--------|----------|--|-----------|----|---------|
| Fund | Acct.    | Sec.     | C.C.   | Source   |  | Amount    |    | Amount  |
|      |          |          |        |          |  |           |    |         |
| PERS | SONNEL S | SERVI    | CES    |          |  |           |    |         |
| ARA  | 500000   | 70       | 00     | 00       | Regular Salaries   | \$ 86,790 | \$ | 86,790  |
| ARA  | 500030   | 70       | 00     | 00       | Allocated Benefits   | 36,460    |    | 36,460  |
|      | TOTAL P  | PERSO    | NNEL   | SERVIC   | EES  |           | \$ | 123,250 |
|      |          |          |        |          |  |           |    |         |
| OPE  | RATING E | EXPEN    |        |          | •  |           |    |         |
|      |          | 7.0      |        |          | Services   |           |    |         |
| ARA  | 604016   | 70       | 00     | 00       | Artwork and Creative Production                            |           |    | 2,500   |
|      | (0.1017  | 7.0      |        |          | Production of promotional development materials            | 2,500     |    | 40.000  |
| ARA  | 604017   | 70       | 00     | 00       | Surveys, Reports & Data                                    |           |    | 10,000  |
|      |          |          |        |          | Appraisals   | 10,000    |    |         |
| ARA  | 604030   | 70       | 00     | 00       | Engineering and Architectural                              |           |    | 25,000  |
|      |          |          |        |          | General Planning, Engineerign & Architectural Services     | 25,000    |    |         |
| ARA  | 604050   | 70       | 00     | 00       | Disadvantage Business Unit                                 |           |    | 5,000   |
|      |          |          |        |          | DBE outreach & Good Faith Effort Review                    | 5,000     |    |         |
|      |          |          |        | l and Tr | -  |           |    |         |
| ARA  | 650000   | 70       | 00     | 00       | Travel, Per Diem, Conference Registraion                   |           |    | 8,500   |
|      |          |          |        |          | NBAA Annual Conference                                     | 1,000     |    |         |
|      |          |          |        |          | ACC Planning, Design & Construction Symposium (Atlanta)    | 1,500     |    |         |
|      |          |          |        |          | SEC Annual Conference (Memphis, TN)                        | 1,500     |    |         |
|      |          |          |        |          | NCAA Annual Conference                                     | 1,000     |    |         |
|      |          |          |        |          | AAAE Annual Conference (Dallas, TX)                        | 2,500     |    |         |
|      |          |          |        |          | FAA Communications Conference (Atlanta, GA)                | 1,000     |    |         |
| ARA  | 651000   | 70       | 00     | 00       | Training & Education                                       |           |    | 5,000   |
|      |          |          |        |          | Professional Development / AMPAP                           | 5,000     |    |         |
|      |          |          | Printi | ng & Bi  | nding  |           |    |         |
| ARA  | 730000   | 70       | 00     | 00       | Other Printing & Binding                                   |           |    | 2,000   |
|      |          |          |        |          | Promotional materials for airport / land development       | 2,000     |    |         |
|      |          |          | Other  | Curren   | t Charges and Obligations                                  |           |    |         |
| ARA  | 750000   | 70       | 00     | 00       | Legal Notices & Advertising                                |           |    | 5,000   |
|      |          |          |        |          | Bid notices / RFPs / RFQs                                  | 5,000     |    |         |
|      |          |          | Opera  | iting Su | pplies   |           |    |         |
| ARA  | 770300   | 70       | 00     | 00       | Other Operating Supplies                                   |           |    | 1,000   |
|      |          |          |        |          | General supplies   | 1,000     |    |         |
| ARA  | 770305   | 70       | 00     | 00       | Promotional Items  |           |    | 2,000   |
|      |          |          |        |          | Promotional materials for airport / land development       | 2,000     |    |         |
|      |          |          | Books  | , Public | cations, Subscriptions and Memberships                     |           |    |         |
| ARA  | 780500   | 70       | 00     | 00       | Books, Publications, Compact Disks, Videos & Subscriptions |           |    | 500     |
| ARA  | 780500   | 70       |        |          | cations, Subscriptions and Memberships                     | 2,000     |    |         |

Development

#### BASIC OPERATING BUDGET FY 2009-2010

Fund ARA
Department Department # 70
Cost Center 00
Source 00

| Accou | ınt Code | <b>;</b> |      |        | Description                  | Item   | Summary    |
|-------|----------|----------|------|--------|------------------------------|--------|------------|
| Fund  | Acct.    | Sec.     | C.C. | Source |                              | Amount | Amount     |
|       |          |          |      |        | Summit Aviation Subscription | 500    |            |
| ARA   | 780100   | 70       | 00   | 00     | Dues & Memberships           |        | 310        |
|       |          |          |      |        | AAAE                         | 230    |            |
|       |          |          |      |        | SEC-AAAE                     | 40     |            |
|       |          |          |      |        | NCAA                         | 40     |            |
|       | TOTAL C  | PERA     | TING | EXPENS | SES                          | -<br>- | \$ 66,810  |
| :     | SECTIO   | N TOT    | ٨L   |        |                              | -      | \$ 190,060 |

2 of 5

#### ASHEVILLE REGIONAL AIRPORT AUTHORITY

### Development Fiscal Year 2009/2010 **Budget to Budget Variance Analysis**

| I.D. # | Description                                 | FY 2009   | FY 2010 | Increase/  | Percent | Reason   |
|--------|---|-----------|---------|------------|---------|--|
|        |   | Budget    | Budget  | (Decrease) |         |  |
|        |   |           |         |            |         | T  |
|        | Regular Salaries                            | 86,787    | 86,790  | 3          | 0.0%    |  |
| 500030 | Allocated Benefits                          | 36,451    | 36,460  | 9          | 0.0%    |  |
|        | Total Personal Services                     | 123,238   | 123,250 | 12         | 0.0%    |  |
| 604000 | Other Professional Services                 | 50,000.00 | 0       | (50,000)   | -100.0% | moved to a new ID #                              |
| 604016 | Artwork and Creative Production             | 0.00      | 2,500   | 2,500      | 100.0%  | new development promtional brochures             |
| 604017 | Surveys, Reports & Data                     | 16,000.00 | 10,000  | (6,000)    | -37.5%  | decrease in budgeted number of appraisals        |
| 604030 | Engineering and Architectural               | 0.00      | 25,000  | 25,000     | 100.0%  | moved from a different ID #                      |
| 604050 | Disadvantaged Business Unit                 | 0.00      | 5,000   | 5,000      | 100.0%  | added requirements for good faith effort reviews |
| 650000 | Travel, Per Diem, Conference Registration   | 10,500.00 | 8,500   | (2,000)    | -19.0%  | increase in travel costs                         |
| 651000 | Training & Education                        | 5,800.00  | 5,000   | (800)      | -13.8%  | increase in training costs                       |
| 660000 | Postage                                     | 200.00    | 0       | (200)      | -100.0% |  |
| 661000 | Express Main Delivery                       | 500.00    | 0       | (500)      | -100.0% | increase in number of express deliveries         |
| 730000 | Other Printing & Binding                    | 2,000.00  | 2,000   | 0          | 0.0%    | new development promtional brochures             |
| 750000 | Legal Notices & Advertising                 | 6,000.00  | 5,000   | (1,000)    | -16.7%  | decrease in number of advertisings               |
| 760000 | Office Supplies                             | 800.00    | 0       | (800)      | -100.0% | increase in supplies                             |
| 770300 | Other Operating Supplies                    | 800.00    | 1,000   | 200        | 25.0%   | increase in supplies                             |
| 770305 | Promotional Items                           | 0.00      | 2,000   | 2,000      | 100.0%  | new development promtional brochures             |
| 771000 | Operating Furniture, Fixtures and Equipment | 7,050.00  | 0       | (7,050)    | -100.0% | plan and blueprint archive storage               |
| 780500 | Books & Publications                        | 500.00    | 500     | 0          | 0.0%    |  |
| 780100 | Dues & Memberships                          | 325.00    | 310     | (15)       | -4.6%   | rounding   |
|        | Total Services & Mat'ls.                    | 100,475   | 66,810  | (33,665)   | -33.5%  |  |
|        | Department Total                            | 223,713   | 190,060 | (33,653)   | -15.0%  |  |

#### ASHEVILLE REGIONAL AIRPORT AUTHORITY

#### Development Fiscal Year 2009/2010 **Budget to Actual Variance Analysis**

| I.D. # | Description                                 | FY 2009         | FY 2009  | FY 2010 | Increase/  | Percent | Reason |
|--------|---|-----------------|----------|---------|------------|---------|--------|
|        |   | Actual 5 Months | Estimate | Budget  | (Decrease) |         |        |
|        |   |                 |          |         |            |         |        |
| 500000 | Regular Salaries                            | 24,388.00       | 58,531   | 86,790  | 28,259     | 48.3%   |        |
| 500030 | Allocated Benefits                          | 10,242.96       | 24,583   | 36,460  | 11,877     | 48.3%   |        |
|        | Total Personal Services                     | 34,630.96       | 83,114   | 123,250 | 40,136     | 48.3%   |        |
| 604016 | Artwork and Creative Production             |                 | 0        | 2,500   | 2,500      | 100.0%  |        |
| 604017 | Surveys, Reports & Data                     | 0.00            | 10,000   | 10,000  | 0          | 0.0%    |        |
| 604030 | Engineering and Architectural               | 0.00            | 40,000   | 25,000  | (15,000)   | -37.5%  |        |
| 604050 | Disadvantaged Business Unit                 | 0.00            | 0        | 5,000   | 5,000      | 100.0%  |        |
| 650000 | Travel, Per Diem, Conference Registration   | 6,796.00        | 16,310   | 8,500   | (7,810)    | -47.9%  |        |
| 651000 | Training & Education                        | 1,432.00        | 3,437    | 5,000   | 1,563      | 45.5%   |        |
| 661000 | Express Main Delivery                       | 118.00          | 350      | 0       | (350)      | -100.0% |        |
| 730000 | Other Printing & Binding                    | 1,060.00        | 2,544    | 2,000   | (544)      | -21.4%  |        |
| 750000 | Legal Notices & Advertising                 | 0.00            | 4,800    | 5,000   | 200        | 4.2%    |        |
| 760000 | Office Supplies                             | 445.00          | 1,000    | 0       | (1,000)    | -100.0% |        |
| 770300 | Other Operating Supplies                    | 14.00           | 500      | 1,000   | 500        | 100.0%  |        |
| 770305 | Promotional Items                           | 0.00            | 0        | 2,000   | 2,000      | 100.0%  |        |
| 771000 | Operating Furniture, Fixtures and Equipment | 1,298.00        | 6,000    | 0       | (6,000)    | -100.0% |        |
| 780500 | Books & Publications                        | 0.00            | 200      | 500     | 300        | 150.0%  |        |
| 780100 | Dues & Memberships                          | 0.00            | 300      | 310     | 10         | 3.3%    |        |
|        | Total Services & Mat'ls.                    | 11,163          | 85,441   | 66,810  | (18,631)   | -21.8%  |        |
|        | Department Total                            | 45,794          | 168,556  | 190,060 | 21,504     | 12.8%   |        |

#### **Executive Department**

#### BASIC OPERATING BUDGET FY 2009-2010

Fund ARA
Department Executive
Department # 5
Cost Center 00
Source 00

| Total Personnel Services   126,670 | Acco | unt Code | )     |        |          | <b>Description</b> Item                     |    | S       | ummary |         |
|--|------|----------|-------|--------|----------|---|----|---------|--------|---------|
| Section   Sect | Fund | Acct.    | Sec.  | C.C.   | Source   |   |    | Amount  | 1      | Amount  |
| Section   Sect |      |          |       |        |          |   |    |         |        |         |
| Part    | PERS | ONNEL S  | SERVI | CES    |          |   |    |         |        |         |
| Patr   Profestional Profestio | ARA  | 500000   | 5     | 00     | 00       | Regular Salaries                            | \$ | 301,580 | \$     | 301,580 |
| OPERATING EXPENSES           Professional Services           ARA         604010         5         00         00         Legal         40,000           ARA         604017         5         00         00         Legal         40,000           ARA         604017         5         00         00         Seabury APG - Online Air Service Data         18,000           Travel and Training         5         00         00         Travel, Per Diem, Conference Registration         56,350           ARA         650000         5         00         00         Travel, Per Diem, Conference         800           AAAE Annual Conference         800         AAAE Annual Conference         2,500           AAAE Annual Conference (Russell Hoyt)         2,000           AAE Annual Conference         1,750           ACI Annual Conference         1,500           ACI Annual Conference         2,750           ACI Innual Conference         2,250           ACI Innual Conference         2,500           ACI Innual Conference         2,500           ACI Innual Conference         2,500           ACI  | ARA  | 500030   | 5     | 00     | 00       | Allocated Benefits                          |    | 126,670 |        | 126,670 |
| RARA   604017   5 00   00   Legal   2000   |      | TOTAL P  | ERSO  | NNEL:  | SERVIC   | CES   |    |         | \$     | 428,250 |
| ARA  |      |          |       |        |          |   |    |         |        |         |
| ARA         604010         5         00         00         Legal Legal Straus, Robinson& Moore, P.A.         40,000           ARA         604017         5         00         00         Surveys, Reports & Data Scabury APG - Online Air Service Data         18,000           ARA         650000         5         00         00         Travel, Per Diem, Conference Registration         800           ARA         650000         5         00         00         Travel, Per Diem, Conference Registration         800           ARA         650000         5         00         00         Travel, Per Diem, Conference Registration         800           ARA         ANDER Annual Conference         2,500         AAAE Annual Conference         2,500           AAAE Annual Conference         1,750         1,750         1,750           ACI Annual Conference         2,750         1,750         1,750           ACI Annual Conference         2,250         2,250         1,7   | OPER | RATING E | EXPEN | ISES   |          |   |    |         |        |         |
| Palta, Straus, Robinson& Moore, P.A.   40,000   18,000  |      |          |       | Profes | ssional  | Services                                    |    |         |        |         |
| RAPE   | ARA  | 604010   | 5     | 00     | 00       | Legal                                       |    |         |        | 40,000  |
| Seabury APG - Online Air Service Data   18,000 |      |          |       |        |          | Palta, Straus, Robinson& Moore, P.A.        |    | 40,000  |        |         |
| ARA  | ARA  | 604017   | 5     | 00     | 00       | Surveys, Reports & Data                     |    |         |        | 18,000  |
| ARA         650000         5         00         00         Travel, Per Diem, Conference Registration         56,350           ARA         65000         5         00         00         FFAA Communications Conference         800           ARA         ARAE Annual Conference         2,500         2,500         2,000           ARAE National Conference         1,750         2,000         2,750           ACI Annual Conference         2,750         2,750         2,250           ACI Annual Conference         2,750         2,250         2,250           ACI ANAE Spring Washington Conference         2,250         2,000         2,000           ACI Winter Board Meeting and CEO Conference         2,500         2,000         2,000           ASA Sheville Chamber Legislative Meeting         1,600         2,000         2,000           ACI Jumpstart Air Service Conference         2,000         2,000         2,000           ACI Jumpstart Air Service Conference         1,000         2,000         2,000           ARA 651000         5         00         00         Training & Education         2,000           ARA 653000         5         00         00         Training & Education         2,000           ARA 663000         5   |      |          |       |        |          | Seabury APG - Online Air Service Data       |    | 18,000  |        |         |
| FAA Communications Conference  |      |          |       | Trave  | l and Ti | raining                                     |    |         |        |         |
| AAAE Annual Conference   | ARA  | 650000   | 5     | 00     | 00       | Travel, Per Diem, Conference Registraion    |    |         |        | 56,350  |
| ARA  |      |          |       |        |          | FAA Communications Conference               |    | 800     |        |         |
| SEC Annual Conference  |      |          |       |        |          | AAAE Annual Conference                      |    | 2,500   |        |         |
| SEC Finance and Admin Conference   |      |          |       |        |          | AAAE National Conference (Russell Hoyt)     |    | 2,000   |        |         |
| ACI Annual Conference  |      |          |       |        |          | SEC Annual Conference                       |    | 1,750   |        |         |
| ACI   Section   ACI   AAAE   Section   ACI   Winter Board Meeting and CEO Conference   1,500   ACI   Winter Board Meeting and CEO Conference   2,500   ACI   Winter Board Meeting and CEO   Conference   2,500   ACI   Asheville Chamber Legislative Meeting   1,600   Acirline Meetings (2)   2,000   ACI   Jumpstart Air Service Conference   2,000   ACI   Jumpstart Air Service Conference   2,000   ACI   Jumpstart Air Service Conference   1,000   ACI   Jumpstart Air Service Conference   2,000   ACI  |      |          |       |        |          | SEC Finance and Admin Conference            |    | 1,500   |        |         |
| ACI/AAAE Spring Washington Conference  |      |          |       |        |          | ACI Annual Conference                       |    | 2,750   |        |         |
| ACI/AAAE Summer Washington Conference  |      |          |       |        |          | ACI Economic Conference                     |    | 2,250   |        |         |
| ACI Winter Board Meeting and CEO Conference 2,500  NCAA Annual Conference (2) 2,000  Asheville Chamber Legislative Meeting 1,600  Airline Meetings (2) 2,000  ACI Jumpstart Air Service Conference 2,000  ACI Jumpstart Air Service Conference 1,000  Local Travel 16,200  Board Member Travel 12,000  ARA 651000 5 00 00 Training & Education 2,000  General Professional Development 2,000  Communications and Freight  ARA 663000 5 00 00 Online Services 600  Air Card 600  ARA 710000 5 00 00 Other Repairs and Maintenance 500  Administrative Equipment 500   |      |          |       |        |          | ACI/AAAE Spring Washington Conference       |    | 2,000   |        |         |
| NCAA Annual Conference (2)   2,000   1,600   1,000   |      |          |       |        |          | ACI/AAAE Summer Washington Conference       |    | 1,500   |        |         |
| Asheville Chamber Legislative Meeting  |      |          |       |        |          | ACI Winter Board Meeting and CEO Conference |    | 2,500   |        |         |
| ARA       710000       5       00       00       Other Repairs and Maintenance       2,000 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td>NCAA Annual Conference (2)</td> <td></td> <td>2,000</td> <td></td> <td></td>   |      |          |       |        |          | NCAA Annual Conference (2)                  |    | 2,000   |        |         |
| ACI Jumpstart Air Service Conference   2,000   |      |          |       |        |          | Asheville Chamber Legislative Meeting       |    | 1,600   |        |         |
| NBAA Annual Conference   1,000   16,200   16,200   16,200   16,200   16,200   12,0 |      |          |       |        |          | Airline Meetings (2)                        |    | 2,000   |        |         |
| Communications and Freight   16,200   12,000   |      |          |       |        |          | ACI Jumpstart Air Service Conference        |    | 2,000   |        |         |
| Board Member Travel       12,000         ARA 651000 5 00 00 Training & Education       2,000         Communications and Freight         ARA 663000 5 00 00 Online Services       600         ARA 710000 5 00 00 Other Repairs and Maintenance       600         ARA 710000 5 00 00 Other Repairs and Maintenance       500         Administrative Equipment       500  |      |          |       |        |          | NBAA Annual Conference                      |    | 1,000   |        |         |
| ARA       651000       5       00       00       Training & Education       2,000         General Professional Development       2,000         Communications and Freight         ARA       663000       5       00       00       Online Services       600         Air Card       600         General Repairs and Maintenance         ARA       710000       5       00       00       Other Repairs and Maintenance       500         Administrative Equipment       500  |      |          |       |        |          | Local Travel                                |    | 16,200  |        |         |
| General Professional Development         2,000           Communications and Freight           ARA 663000 5 00 00 Online Services         600           Air Card         600           General Repairs and Maintenance           ARA 710000 5 00 Other Repairs and Maintenance         500           Administrative Equipment         500   |      |          |       |        |          | Board Member Travel                         |    | 12,000  |        |         |
| Communications and Freight         ARA 663000 5 00 00 Online Services       600         Air Card       600         General Repairs and Maintenance         ARA 710000 5 00 00 Other Repairs and Maintenance       500         Administrative Equipment       500   | ARA  | 651000   | 5     | 00     | 00       | Training & Education                        |    |         |        | 2,000   |
| ARA 663000 5 00 00 Online Services       600         Air Card       600         General Repairs and Maintenance         ARA 710000 5 00 00 Other Repairs and Maintenance       500         Administrative Equipment       500  |      |          |       |        |          | General Professional Development            |    | 2,000   |        |         |
| Air Card 600  General Repairs and Maintenance  ARA 710000 5 00 00 Other Repairs and Maintenance 500  Administrative Equipment 500  |      |          |       | Comm   | nunicat  |   |    |         |        |         |
| ARA 710000 5 00 00 Other Repairs and Maintenance 500  Administrative Equipment 500   | ARA  | 663000   | 5     | 00     | 00       | Online Services                             |    |         |        | 600     |
| ARA 710000 5 00 00 Other Repairs and Maintenance 500  Administrative Equipment 500   |      |          |       |        |          | Air Card                                    |    | 600     |        |         |
| Administrative Equipment 500   |      |          |       | Gene   | ral Rep  | pairs and Maintenance                       |    |         |        |         |
| • •  | ARA  | 710000   | 5     | 00     | 00       | Other Repairs and Maintenance               |    |         |        | 500     |
| Printing & Binding   |      |          |       |        |          |   |    | 500     |        |         |
|  |      |          |       | Printi | ng & Bi  | nding                                       |    |         |        |         |

#### **Executive Department**

#### BASIC OPERATING BUDGET FY 2009-2010

Fund ARA
Department Executive
Department # 5
Cost Center 00
Source 00

| Accou | unt Code |      |        |          | Description  | Item        | Summary |
|-------|----------|------|--------|----------|--|-------------|---------|
| Fund  | Acct.    | Sec. | C.C.   | Source   | ·  | Amount      | Amount  |
|       |          |      |        |          |  | <del></del> |         |
| ARA   | 730000   | 5    | 00     | 00       | Other Printing & Binding                                   |             | 1,000   |
|       |          |      | _      |          | General Services   | 1,000       |         |
|       |          |      |        |          | Activities   |             |         |
| ARA   | 740100   | 5    | 00     | 00       | Other Promotional Events/Sponsorships                      |             | 2,000   |
|       |          |      |        |          | General Sponsorships                                       | 2,000       |         |
| ARA   | 740115   | 5    | 00     | 00       | Employee/Tenant Events                                     |             | 1,000   |
|       |          |      |        |          | Airport Tenant/Employee Anual Lunch                        | 1,000       |         |
|       |          |      |        | Curren   | t Charges and Obligations                                  |             |         |
| ARA   | 750000   | 5    | 00     | 00       | Legal Notices & Advertising                                |             | 2,000   |
|       |          |      |        |          | Board Meetings/Public Hearing Notices                      | 500         |         |
|       |          |      |        |          | RFPs, FRBs, and RFQs                                       | 1,500       |         |
| ARA   | 750100   | 5    | 00     | 00       | Other Current Charges and Obligations                      |             | 9,650   |
|       |          |      |        |          | Board Member - Meeting Reimbursement                       | 3,150       |         |
|       |          |      |        |          | Misc. Business Expenses                                    | 5,000       |         |
|       |          |      |        |          | Other Board Member Meeting Costs                           | 1,500       |         |
|       |          |      | Opera  | ting Su  |  |             |         |
| ARA   | 770300   | 5    | 00     | 00       | Other Operating Supplies                                   |             | 1,000   |
|       |          |      |        |          | Misc Supplies  | 1,000       |         |
| ARA   | 770305   | 5    | 00     | 00       | Promotional Items  |             | 1,500   |
|       |          |      |        |          | Special Promo Items  | 1,500       |         |
| ARA   | 771000   | 5    | 00     | 00       | Operating Furniture, Fixtures, Equipment and Software      |             | 1,500   |
|       |          |      |        |          | Greater than \$100 & up to \$5,000                         |             |         |
|       |          |      |        |          | Administrative Equipment                                   | 1,500       |         |
|       |          |      | Books  | , Public | cations, Subscriptions and Memberships                     |             |         |
| ARA   | 780500   | 5    | 00     | 00       | Books, Publications, Compact Disks, Videos & Subscriptions |             | 1,450   |
|       |          |      |        |          | Airport Revenue News Rate Survey                           | 300         |         |
|       |          |      |        |          | AAAE Rates and Charges Survey                              | 250         |         |
|       |          |      |        |          | General Subscriptions                                      | 750         |         |
|       |          |      |        |          | Citizen Times  | 150         |         |
| ARA   | 780100   | 5    | 00     | 00       | Dues & Memberships   |             | 12,120  |
|       |          |      |        |          | AAAE (DE, DD)  | 450         |         |
|       |          |      |        |          | SEC-AAAE (DE, DD)  | 70          |         |
|       |          |      |        |          | AMAC Membership  | 1,500       |         |
|       |          |      |        |          | AAAE (Legislative Membership)                              | 1,500       |         |
|       |          |      |        |          | ACI Airport/Legislative Membership                         | 6,000       |         |
|       |          |      |        |          | AAAE Digicast Service                                      | 2,000       |         |
|       |          |      |        |          | AAAE Ground Handling Services Membership                   | 500         |         |
|       |          |      |        |          | NCAA Membership (DE, DD)                                   | 100         |         |
|       |          |      | Busine | ess Dev  | velopment/Agreement Obligations                            |             |         |
| ARA   |          | 5    | 00     | 00       | Business Development/Agreement Obligations                 |             | -       |

## Executive Department BASIC OPERATING BUDGET FY 2009-2010

Fund ARA
Department Executive
Department # 5
Cost Center 00
Source 00

| Account Code |         | )     |        |        | Description                     | Item   | Summary    |  |
|--------------|---------|-------|--------|--------|---------------------------------|--------|------------|--|
| Fund         | Acct.   | Sec.  | C.C.   | Source |                                 | Amount | Amount     |  |
|              |         |       |        |        | Transfer funds as necessary (a) | -      |            |  |
|              |         |       | Contir | ngency |                                 |        |            |  |
| ARA          | 790000  | 5     | 00     | 00     | Contingency                     |        | 75,000     |  |
|              |         |       |        |        | General O&M Contingency         | 75,000 |            |  |
|              | TOTAL O | PERA  | TING   | EXPENS | SES                             | -<br>- | \$ 225,670 |  |
|              | SECTION | N TOT | AL     |        |                                 | -      | \$ 653,920 |  |

a. Funds will be transferred as necessary from approved funds in the Business Development/Agreement Obligations Fund.

## **Executive Department** Fiscal Year 2009/2010 **Budget to Budget Variance Analysis**

| I.D. # | Description                                 | FY 2009 | FY 2010 | Increase/  | Percent | Reason |
|--------|---|---------|---------|------------|---------|--------|
|        | -   | Budget  | Budget  | (Decrease) |         |        |
|        |   |         |         |            |         |        |
| 500000 | Regular Salaries                            | 285,000 | 301,580 | 16,580     | 5.8%    |        |
| 500030 | Allocated Benefits                          | 119,700 | 126,670 | 6,970      | 5.8%    |        |
|        | Total Personal Services                     | 404,700 | 428,250 | 23,550     | 5.8%    |        |
| 604010 | Legal                                       | 50,000  | 40,000  | (10,000)   | -20.0%  |        |
| 604015 | Financial                                   | 10,000  | 0       | (10,000)   | -100.0% |        |
| 604017 | Surveys, Reports & Data                     | 18,000  | 18,000  | 0          | 0.0%    |        |
| 650000 | Travel, Per Diem, Conference Registration   | 62,500  | 56,350  | (6,150)    | -9.8%   |        |
| 651000 | Training & Education                        | 3,000   | 2,000   | (1,000)    | -33.3%  |        |
| 660000 | Postage                                     | 500     | 0       | (500)      | -100.0% |        |
| 661000 | Express Main Delivery                       | 1,500   | 0       | (1,500)    | -100.0% |        |
| 663000 | Online Services                             |         | 600     | 600        | 100.0%  |        |
| 710000 | Other Repairs and Maintenance               | 1,500   | 500     | (1,000)    | -66.7%  |        |
| 730000 | Other Printing & Binding                    | 4,500   | 1,000   | (3,500)    | -77.8%  |        |
| 740100 | Promotional Events/Sponsorships             | 2,000   | 2,000   | 0          | 0.0%    |        |
| 740115 | Employee/Tenant Events                      | 3,500   | 1,000   | (2,500)    | -71.4%  |        |
| 750000 | Legal Notices & Advertising                 | 3,500   | 2,000   | (1,500)    | -42.9%  |        |
| 750100 | Other Current Charges & Obligations         | 4,900   | 9,650   | 4,750      | 96.9%   |        |
| 760000 | Office Supplies                             | 3,000   | 0       | (3,000)    | -100.0% |        |
| 770300 | Other Operating Supplies                    | 2,000   | 1,000   | (1,000)    | -50.0%  |        |
| 770305 | Promotional Items                           |         | 1,500   | 1,500      | 100.0%  |        |
| 771000 | Operating Furniture, Fixtures and Equipment | 5,000   | 1,500   | (3,500)    | -70.0%  |        |
| 780500 | Books & Publications                        | 1,450   | 1,450   | 0          | 0.0%    |        |
| 780100 | Dues & Memberships                          | 17,120  | 12,120  | (5,000)    | -29.2%  |        |
|        | Business Development/Agreement Obligations  | 0       | 0       | 0          | N/A     |        |
| 790000 | Contingency                                 | 100,000 | 75,000  | (25,000)   | -25.0%  |        |
|        | Total Services & Mat'ls.                    | 293,970 | 225,670 | (68,300)   | -23.2%  |        |
|        | Department Total                            | 698,670 | 653,920 | (44,750)   | -6.4%   |        |

## Executive Department Fiscal Year 2009/2010 **Budget to Actual Variance Analysis**

| I.D. # | Description                                 | FY 2009<br>Actual 5 Months | FY 2009<br>Estimate | FY 2010<br>Budget | Increase/<br>(Decrease) | Percent | Reason |
|--------|---|----------------------------|---------------------|-------------------|-------------------------|---------|--------|
|        |   |                            |                     |                   |                         |         |        |
| 500000 | Regular Salaries                            | 131,548                    | 315,715             | 301,580           | (14,135)                | -4.5%   |        |
| 500030 | Allocated Benefits                          | 42,252                     | 101,405             | 126,670           | 25,265                  | 24.9%   |        |
|        | Total Personal Services                     | 173,800                    | 417,120             | 428,250           | 11,130                  | 2.7%    |        |
| 604010 | Legal                                       | 15,903                     | 400,000             | 40,000            | (360,000)               | -90.0%  |        |
| 604017 | Surveys, Reports & Data                     | 1,500                      | 18,000              | 18,000            | 0                       | 0.0%    |        |
| 650000 | Travel, Per Diem, Conference Registration   | 19,576                     | 56,982              | 56,350            | (632)                   | -1.1%   |        |
| 651000 | Training & Education                        |                            | 1,000               | 2,000             | 1,000                   | 100.0%  |        |
| 660000 | Postage                                     | 39                         | 194                 | 0                 | (194)                   | -100.0% |        |
| 661000 | Express Main Delivery                       | 813                        | 2,451               | 0                 | (2,451)                 | -100.0% |        |
| 662000 | Telecommunications                          | 15                         | 36                  | 0                 | (36)                    | -100.0% |        |
| 663000 | Online Services                             |                            | 0                   | 600               | 600                     | 100.0%  |        |
| 710000 | Other Repairs and Maintenance               | 13                         | 31                  | 500               | 469                     | 1502.6% |        |
| 730000 | Other Printing & Binding                    | 30                         | 1,072               | 1,000             | (72)                    | -6.7%   |        |
| 740100 | Other Promotional Events/Sponsorships       | 613                        | 1,971               | 2,000             | 29                      | 1.5%    |        |
| 740101 | Community Events/Exhibits/Sponsorships      | 2,000                      | 4,800               | 0                 | (4,800)                 | -100.0% |        |
| 740115 | Employee/Tenant Events                      | 85                         | 1,404               | 1,000             | (404)                   | -28.8%  |        |
| 750000 | Legal Notices & Advertising                 |                            | 1,000               | 2,000             | 1,000                   | 100.0%  |        |
| 750100 | Other Current Charges & Obligations         |                            | 4,800               | 9,650             | 4,850                   | 101.0%  |        |
|        | Office Supplies                             | 1,463                      | 4,511               | 0                 | (4,511)                 | -100.0% |        |
| 770300 | Other Operating Supplies                    | 915                        | 2,196               | 1,000             | (1,196)                 | -54.5%  |        |
| 770305 | Promotional Items                           | 3,490                      | 8,376               | 1,500             | (6,876)                 | -82.1%  |        |
| 770500 | Small Tools and Equipment                   | 170                        | 408                 | 0                 | (408)                   | -100.0% |        |
| 771000 | Operating Furniture, Fixtures and Equipment |                            | 1,500               | 1,500             | 0                       | 0.0%    |        |
| 780000 | Media                                       | 175                        | 420                 | 0                 | (420)                   | -100.0% |        |
| 780500 | Books & Publications                        |                            | 1,200               | 1,450             | 250                     | 20.8%   |        |
| 780100 | Dues & Memberships                          | 850                        | 15,040              | 12,120            | (2,920)                 | -19.4%  |        |
|        | Business Development/Agreement Obligations  | 0                          | 0                   | 0                 | 0                       | N/A     |        |
| 790000 | Contingency                                 | 930                        | 75,000              | 75,000            | 0                       | 0.0%    |        |
|        | Total Services & Mat'ls.                    | 48,580                     | 602,393             | 225,670           | (376,723)               | -62.5%  |        |
|        | Department Total                            | 222,380                    | 1,019,513           | 653,920           | (365,593)               | -35.9%  |        |

### **Finance**

### BASIC OPERATING BUDGET FY 2009-2010

Fund ARA
Department Finance
Department # 12
Cost Center 00
Source 00

| Acco  | ccount Code Description |         | Description | Ite       | m  | Sı   | ummary |    |         |
|-------|-------------------------|---------|-------------|-----------|--|------|--------|----|---------|
| Fund  | Acct.                   | Sec.    | C.C.        | Source    |  | Amo  | ount   |    | Amount  |
|       |                         |         |             |           |  |      |        |    |         |
| PERS  | SONNEL S                | SERVI   | CES         |           |  |      |        |    |         |
| ARA   | 500000                  | 12      | 00          | 00        | Regular Salaries   | \$ 1 | 40,050 | \$ | 140,050 |
| ARA   | 500020                  | 12      | 00          | 00        | Regular Overtime   |      | 1,000  |    | 1,000   |
| ARA   | 500030                  | 12      | 00          | 00        | Allocated Benefits   | !    | 59,240 |    | 59,240  |
|       | TOTAL P                 | ERSO    | NNEL:       | SERVIC    | EES  |      |        | \$ | 200,290 |
| OPF   | RATING E                | XPFN    | ISES        |           |  |      |        |    |         |
| 0. 2. | .,,,,,,,                | -/( -/( |             | ssional   | Services   |      |        |    |         |
| ARA   | 604000                  | 12      | 00          | 00        | Other Professional Services                                |      |        |    | 11,500  |
|       |                         |         |             |           | Software Consultants                                       |      | 11,500 |    | ,       |
| ARA   | 640000                  | 12      | 00          | 00        | Auditors   |      | ·      |    | 32,000  |
|       |                         |         |             |           | Annual Audited Financial Statements                        |      | 32,000 |    | ,       |
|       |                         |         | Trave       | I and Tr  | raining  |      | ·      |    |         |
| ARA   | 650000                  | 12      | 00          | 00        | Travel, Per Diem, Conference Registraion                   |      |        |    | 9,830   |
|       |                         |         |             |           | Dynamics Convergence Conference                            |      | 4,730  |    |         |
|       |                         |         |             |           | GFOA conference  |      | 5,100  |    |         |
| ARA   | 651000                  | 12      | 00          | 00        | Training & Education                                       |      |        |    | 14,000  |
|       |                         |         |             |           | Solomon/Financial System Training                          |      | 10,000 |    |         |
|       |                         |         |             |           | Professional Education                                     |      | 4,000  |    |         |
|       |                         |         | Printi      | ng & Bi   | nding  |      |        |    |         |
| ARA   | 730000                  | 12      | 00          | 00        | Other Printing & Binding                                   |      |        |    | 3,100   |
|       |                         |         |             |           | CAFR - GFOA  |      | 2,500  |    |         |
|       |                         |         |             |           | Budget   |      | 600    |    |         |
|       |                         |         | Other       | Curren    | t Charges and Obligations                                  |      |        |    |         |
| ARA   | 750000                  | 12      | 00          | 00        | Legal Notices & Advertising                                |      |        |    | 2,400   |
|       |                         |         |             |           | RFP's, RFQ's   |      | 2,400  |    |         |
| ARA   | 654000                  | 12      | 00          | 00        | Bank Charges   |      |        |    | 34,000  |
|       |                         |         |             |           | Credit Card Processing                                     |      | 27,000 |    |         |
|       |                         |         |             |           | Other  |      | 7,000  |    |         |
|       |                         |         | Opera       | iting Su  | pplies   |      |        |    |         |
| ARA   | 770300                  | 12      | 00          | 00        | Other Operating Supplies                                   |      |        |    | 4,000   |
|       |                         |         |             |           | Stampers, check envelopes, binders, magnetic ink, etc.     |      | 4,000  |    |         |
| ARA   | 771000                  | 12      | 00          | 00        | Operating Furniture, Fixtures, Equipment and Software      |      |        |    | 3,000   |
|       |                         |         |             |           | Greater than \$100 & up to \$5,000                         |      |        |    |         |
|       |                         |         |             |           | Office chair, adding machines, printer, storage containers |      | 3,000  |    |         |
|       |                         |         | Books       | s, Public | cations, Subscriptions and Memberships                     |      |        |    |         |
| ARA   | 780500                  | 12      | 00          | 00        | Books, Publications, Compact Disks, Videos & Subscriptions |      |        |    | 1,700   |
|       |                         |         |             |           | Payroll Regulations  |      | 500    |    |         |
|       |                         |         |             |           |  |      |        |    |         |

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### **Finance**

### BASIC OPERATING BUDGET FY 2009-2010

Fund ARA
Department Finance
Department # 12
Cost Center 00
Source 00

| Accou | unt Code | )      |        |        | Description                  | Item   | Summary    |
|-------|----------|--------|--------|--------|------------------------------|--------|------------|
| Fund  | Acct.    | Sec.   | C.C.   | Source |                              | Amount | Amount     |
|       |          |        |        |        | Professional Books & Videos  | 1,200  |            |
| ARA   | 780100   | 12     | 00     | 00     | Dues & Memberships           | 1,200  | 1,140      |
| AINA  | 700100   | 12     | 00     | 00     | AAAE                         | 250    | 1,140      |
|       |          |        |        |        | American Payroll Association | 250    |            |
|       |          |        |        |        | GFOA                         | 300    |            |
|       |          |        |        |        | NCAA                         | 40     |            |
|       |          |        |        |        | AICPA                        | 300    |            |
|       | TOTAL C  | PERA   | TING E | XPENS  | ES                           | -      | \$ 116,670 |
|       | SECTION  | N TOTA | ۱L     |        |                              | -      | \$ 316,960 |

### Finance

### Fiscal Year 2009/2010 Budget to Budget Variance Analysis

| I.D. # | Description                                 | FY 2009 | FY 2010 | Increase/  | Percent | Reason |
|--------|---|---------|---------|------------|---------|--------|
|        |   | Budget  | Budget  | (Decrease) |         |        |
|        |   |         |         |            |         |        |
| 500000 | Regular Salaries                            | 141,000 | 140,050 | (950)      |         |        |
| 500020 | Regular Overtime                            |         | 1,000   | 1,000      | 100.0%  |        |
| 500030 | Allocated Benefits                          | 59,220  | 59,240  | 20         | 0.0%    |        |
|        | Total Personal Services                     | 200,220 | 200,290 | 70         | 0.0%    |        |
| 604000 | Other Professional Services                 | 5,000   | 11,500  | 6,500      | 130.0%  |        |
| 640000 | Auditors                                    | 34,250  | 32,000  | (2,250)    | -6.6%   |        |
| 650000 | Travel, Per Diem, Conference Registration   | 9,300   | 9,830   | 530        | 5.7%    |        |
| 651000 | Training & Education                        | 4,000   | 14,000  | 10,000     | 250.0%  |        |
| 661000 | Express Main Delivery                       | 130     | 0       | (130)      | -100.0% |        |
| 730000 | Other Printing & Binding                    | 1,250   | 3,100   | 1,850      | 148.0%  |        |
| 750000 | Legal Notices & Advertising                 | 2,400   | 2,400   | 0          | 0.0%    |        |
| 654000 | Bank Charges                                | 40,000  | 34,000  | (6,000)    | -15.0%  |        |
| 760000 | Office Supplies                             | 1,800   | 0       | (1,800)    | -100.0% |        |
| 770300 | Other Operating Supplies                    | 6,000   | 4,000   | (2,000)    | -33.3%  |        |
| 770500 | Small Tools and Equipment                   | 2,500   | 0       | (2,500)    | -100.0% |        |
| 771000 | Operating Furniture, Fixtures and Equipment |         | 3,000   | 3,000      | 100.0%  |        |
| 780500 | Books & Publications                        | 1,725   | 1,700   | (25)       | -1.4%   |        |
| 780100 | Dues & Memberships                          | 1,100   | 1,140   | 40         | 3.6%    |        |
|        | Total Services & Mat'ls.                    | 109,455 | 116,670 | 7,215      | 6.6%    |        |
|        | Department Total                            | 309,675 | 316,960 | 7,285      | 2.4%    |        |

### Finance

### Fiscal Year 2009/2010 Budget to Actual Variance Analysis

| I.D. # | Description                                 | FY 2009         | FY 2009  | FY 2010 | Increase/  | Percent | Reason  |
|--------|---|-----------------|----------|---------|------------|---------|---------|
|        |   | Actual 5 Months | Estimate | Budget  | (Decrease) |         |         |
|        |   |                 |          | ,       |            |         | <u></u> |
| 500000 | Regular Salaries                            | 63,835.00       | 140,046  | 140,050 | 4          | 0.0%    |         |
| 500020 | Regular Overtime                            |                 | 0        | 1,000   | 1,000      | 100.0%  |         |
| 500030 | Allocated Benefits                          | 23,125.00       | 58,819   | 59,240  | 421        | 0.7%    |         |
|        | Total Personal Services                     | 86,960.00       | 198,865  | 200,290 | 1,425      | 0.7%    |         |
| 604000 | Other Professional Services                 | 11,206.00       | 27,000   | 11,500  | (15,500)   | -57.4%  |         |
| 640000 | Auditors                                    | 6,928.00        | 21,928   | 32,000  | 10,072     | 45.9%   |         |
| 650000 | Travel, Per Diem, Conference Registration   | 166.00          | 9,300    | 9,830   | 530        | 5.7%    |         |
| 651000 | Training & Education                        | 612.00          | 4,000    | 14,000  | 10,000     | 250.0%  |         |
| 660000 | Postage                                     | 53.00           | 100      | 0       | (100)      | -100.0% |         |
| 661000 | Express Main Delivery                       |                 | 50       | 0       | (50)       | -100.0% |         |
| 730000 | Other Printing & Binding                    |                 | 1,000    | 3,100   | 2,100      | 210.0%  |         |
| 750000 | Legal Notices & Advertising                 |                 | 2,400    | 2,400   | 0          | 0.0%    |         |
| 654000 | Bank Charges                                | 7,249.00        | 40,000   | 34,000  | (6,000)    | -15.0%  |         |
| 760000 | Office Supplies                             | 283.00          | 1,000    | 0       | (1,000)    | -100.0% |         |
| 770300 | Other Operating Supplies                    | 338.00          | 4,000    | 4,000   | 0          | 0.0%    |         |
| 770500 | Small Tools and Equipment                   | 92.00           | 221      | 0       | (221)      | -100.0% |         |
| 771000 | Operating Furniture, Fixtures and Equipment | 1,512.00        | 2,000    | 3,000   | 1,000      | 50.0%   |         |
| 780500 | Books & Publications                        |                 | 1,600    | 1,700   | 100        | 6.3%    |         |
| 780100 | Dues & Memberships                          | 195.00          | 1,100    | 1,140   | 40         | 3.6%    |         |
|        | Total Services & Mat'ls.                    | 28,634          | 115,699  | 116,670 | 971        | 0.8%    |         |
|        | Department Total                            | 115,594         | 314,564  | 316,960 | 2,396      | 0.8%    |         |

**Guest Services** 

### BASIC OPERATING BUDGET FY 2009-2010

Fund ARA

Department Guest Services

| ACCO | unt Code | nt Code Description |        | Item     | Summary   |              |    |         |
|------|----------|---------------------|--------|----------|---|--------------|----|---------|
| Fund | Acct.    | Sec.                | C.C.   | Source   |   | <br>Amount   |    | Amount  |
| •    |          |                     |        |          |   |              |    |         |
| PERS | SONNEL S | SERVI               | CES    |          |   |              |    |         |
| ARA  | 500000   | 60                  | 00     | 00       | Regular Salaries                                      | \$<br>85,130 | \$ | 85,130  |
| ARA  | 500020   | 60                  | 00     | 00       | Regular Overtime                                      | 2,120        |    | 2,120   |
| ARA  | 500030   | 60                  | 00     | 00       | Allocated Benefits                                    | 36,640       |    | 36,640  |
|      | TOTAL P  | ERSO                | NNEL:  | SERVIC   | EES   |              | \$ | 123,890 |
| OPER | RATING E | EXPEN               | SES    |          |   |              |    |         |
|      |          |                     | Profes | ssional  | Services  |              |    |         |
| ARA  | 604015   | 60                  | 00     | 00       | Financial   |              |    | 1,000   |
|      |          |                     |        |          | Credit Card Fees                                      | 1,000        |    |         |
| ARA  | 604020   | 60                  | 00     | 00       | Physicals and Drug Screens                            |              |    | 1,000   |
|      |          |                     |        |          | Volunteers and Employees (25)                         | 1,000        |    |         |
|      |          |                     | Trave  | l and Tr | raining   |              |    |         |
| ARA  | 650000   | 60                  | 00     | 00       | Travel, Per Diem, Conference Registration             |              |    | 4,200   |
|      |          |                     |        |          | Customer Services Conference (Coordinator & clerk)    | 3,200        |    |         |
|      |          |                     |        |          | NCAA  | 1,000        |    |         |
| ARA  | 651000   | 60                  | 00     | 00       | Training & Education                                  |              |    | 2,000   |
|      |          |                     |        |          | Customer Service Training; FAM tours                  | 2,000        |    |         |
|      |          |                     | Comm   | nunicati | ions and Freight                                      |              |    |         |
|      |          |                     | Printi | ng & Bi  | nding   |              |    |         |
| ARA  | 730000   | 60                  | 00     | 00       | Other Printing & Binding                              |              |    | 1,600   |
|      |          |                     |        |          | GT Cards/Misc. Printing Needs/Name Tags               | 1,600        |    |         |
| ARA  | 740005   | 60                  | 00     | 00       | Radio   |              |    | 1,750   |
|      |          |                     |        |          | Remote celebrating new services/ticket sales          | 1,750        |    |         |
| ARA  | 740015   | 60                  | 00     | 00       | Print   |              |    | 750     |
|      |          |                     |        |          | Misc. Print Advertising                               | 750          |    |         |
| ARA  | 740115   | 60                  | 00     | 00       | Employee/Tenant Events                                |              |    | 1,000   |
|      |          |                     |        |          | Volunteer Appreciation and recognition                | 1,000        |    |         |
|      |          |                     | Opera  | ting Su  | pplies  |              |    |         |
| ARA  | 770300   | 60                  | 00     | 00       | Other Operating Supplies                              |              |    | 61,650  |
|      |          |                     |        |          | Attraction Tickets                                    | 61,120       |    |         |
|      |          |                     |        |          | AVL Apparel for Sale                                  | 530          |    |         |
| ARA  | 771000   | 60                  | 00     | 00       | Operating Furniture, Fixtures, Equipment and Software |              |    | 1,100   |
|      |          |                     |        |          | Greater than \$100 & up to \$5,000                    |              |    |         |
|      |          |                     |        |          | Postal Supplies (Machine lease, scale)                | 500          |    |         |
|      |          |                     |        |          | Wall Display Case for AVL Apparel sale items          | 600          |    |         |
| ARA  | 771500   | 60                  | 00     | 00       | Uniforms  |              |    | 3,500   |
|      |          |                     |        |          | Apparel for GS Staff                                  | 1,500        |    |         |

**Guest Services** 

### BASIC OPERATING BUDGET FY 2009-2010

Fund ARA

Department Guest Services

| Accou | unt Code | )     |           |          | Description  | Item   | Summary    |
|-------|----------|-------|-----------|----------|--|--------|------------|
| Fund  | Acct.    | Sec.  | C.C.      | Source   | ġ  | Amount | Amount     |
|       |          |       |           |          | Uniforms/maintenance for volunteers                        | 2,000  |            |
|       |          |       | Books     | , Public | cations, Subscriptions and Memberships                     |        |            |
| ARA   | 780500   | 60    | 00        | 00       | Books, Publications, Compact Disks, Videos & Subscriptions |        | 600        |
|       |          |       |           |          | Misc. Publications   | 600    |            |
| ARA   | 780100   | 60    | 00        | 00       | Dues & Memberships   |        | 510        |
|       |          |       |           |          | AAAE   | 230    |            |
|       |          |       |           |          | ATME   | 250    |            |
|       |          |       |           |          | DOVA   | 30     |            |
|       | TOTAL O  | PERA  | TING E    | XPENS    | SES  | -      | \$ 80,660  |
|       | SECTION  | N TOT | <b>AL</b> |          |  | -      | \$ 204,550 |

### **Guest Services**

### Fiscal Year 2009/2010 Budget to Budget Variance Analysis

| I.D. # | Description                                 | FY 2009    | FY 2010 | Increase/  | Percent | Reason |
|--------|---|------------|---------|------------|---------|--------|
|        |   | Budget     | Budget  | (Decrease) |         |        |
|        |   |            |         |            |         |        |
| 500000 | Regular Salaries                            | 80,284     | 85,130  | 4,846      | 6.0%    |        |
| 500020 | Regular Overtime                            | 1,408      | 2,120   | 712        | 50.6%   |        |
| 500030 | Allocated Benefits                          | 33,719     | 36,640  | 2,921      | 8.7%    |        |
|        | Total Personal Services                     | 115,411    | 123,890 | 8,479      | 7.3%    |        |
| 604015 | Financial                                   |            | 1,000   | 1,000      | 100.0%  |        |
| 604020 | Physicals and Drug Screens                  |            | 1,000   | 1,000      | 100.0%  |        |
| 647000 | Other Contractual Services                  | 225,000.00 | 0       | (225,000)  | -100.0% |        |
| 650000 | Travel, Per Diem, Conference Registration   | 2,600.00   | 4,200   | 1,600      | 61.5%   |        |
| 651000 | Training & Education                        | 2,000.00   | 2,000   | 0          | 0.0%    |        |
| 660000 | Postage                                     | 300.00     | 0       | (300)      | -100.0% |        |
| 710000 | Other Repairs and Maintenance               | 550.00     | 0       | (550)      | -100.0% |        |
| 730000 | Other Printing & Binding                    | 1,500.00   | 1,600   | 100        | 6.7%    |        |
| 740005 | Radio                                       | 2,000.00   | 1,750   | (250)      | -12.5%  |        |
| 740015 | Print                                       | 1,000.00   | 750     | (250)      | -25.0%  |        |
| 740115 | Employee/Tenant Events                      | 725.00     | 1,000   | 275        | 37.9%   |        |
| 760000 | Office Supplies                             | 1,500.00   | 0       | (1,500)    | -100.0% |        |
| 770300 | Other Operating Supplies                    | 0.00       | 61,650  | 61,650     | 100.0%  |        |
| 771000 | Operating Furniture, Fixtures and Equipment | 2,500.00   | 1,100   | (1,400)    | -56.0%  |        |
| 771500 | Uniforms                                    | 3,000.00   | 3,500   | 500        | 16.7%   |        |
| 780500 | Books & Publications                        | 600.00     | 600     | 0          | 0.0%    |        |
| 780100 | Dues & Memberships                          | 510.00     | 510     | 0          | 0.0%    |        |
|        | Total Services & Mat'ls.                    | 243,785    | 80,660  | (163,125)  | -66.9%  |        |
|        | Department Total                            | 359,196    | 204,550 | (154,646)  | -43.1%  |        |

### **Guest Services**

### Fiscal Year 2009/2010 Budget to Actual Variance Analysis

| I.D. # | Description                                 | FY 2009         | FY 2009  | FY 2010 | Increase/  | Percent | Reason |
|--------|---|-----------------|----------|---------|------------|---------|--------|
|        |   | Actual 5 Months | Estimate | Budget  | (Decrease) |         |        |
|        |   |                 |          |         |            |         |        |
| 500000 | Regular Salaries                            | 31,122.00       | 74,693   | 85,130  | 10,437     | 14.0%   |        |
| 500020 | Regular Overtime                            | 536.00          | 1,286    | 2,120   | 834        | 64.8%   |        |
| 500030 | Allocated Benefits                          | 13,296.36       | 31,911   | 36,640  | 4,729      | 14.8%   |        |
|        | Total Personal Services                     | 44,954.36       | 107,890  | 123,890 | 16,000     | 14.8%   |        |
| 604015 | Financial                                   |                 | 0        | 1,000   | 1,000      | 100.0%  |        |
| 604020 | Physicals and Drug Screens                  |                 | 0        | 1,000   | 1,000      | 100.0%  |        |
| 650000 | Travel, Per Diem, Conference Registration   | 1,547.00        | 2,910    | 4,200   | 1,290      | 44.3%   |        |
| 651000 | Training & Education                        |                 | 1,600    | 2,000   | 400        | 25.0%   |        |
| 660000 | Postage                                     | 10.00           | 275      | 0       | (275)      | -100.0% |        |
| 730000 | Other Printing & Binding                    |                 | 1,400    | 1,600   | 200        | 14.3%   |        |
| 740005 | Radio                                       |                 | 1,750    | 1,750   | 0          | 0.0%    |        |
| 740015 | Print                                       |                 | 500      | 750     | 250        | 50.0%   |        |
| 740115 | Employee/Tenant Events                      |                 | 400      | 1,000   | 600        | 150.0%  |        |
| 760000 | Office Supplies                             |                 | 1,580    | 0       | (1,580)    | -100.0% |        |
| 770300 | Other Operating Supplies                    |                 | 0        | 61,650  | 61,650     | 100.0%  |        |
| 771000 | Operating Furniture, Fixtures and Equipment |                 | 3,008    | 1,100   | (1,908)    | -63.4%  |        |
| 771500 | Uniforms                                    | 856.00          | 3,300    | 3,500   | 200        | 6.1%    |        |
| 780500 | Books & Publications                        |                 | 435      | 600     | 165        | 37.9%   |        |
| 780100 | Dues & Memberships                          |                 | 475      | 510     | 35         | 7.4%    |        |
|        | Total Services & Mat'ls.                    | 2,413           | 17,633   | 80,660  | 63,027     | 357.4%  |        |
|        | Department Total                            | 47,367          | 125,523  | 204,550 | 79,027     | 63.0%   |        |

## Information Technology

### BASIC OPERATING BUDGET FY 2009-2010

Fund ARA

Department Information Technology

| Account Code |          |        |      |         | Description   | Item       | S  | ummary  |
|--------------|----------|--------|------|---------|---|------------|----|---------|
| Fund         | Acct.    | Sec.   | C.C. | Source  | 2   | Amount     | /  | Amount  |
| DEDe         | ONNEL S  | SEDVIA | ^E¢  |         |   |            |    |         |
| ARA          | 500000   | 20     | 00   | 00      | Regular Salaries  | \$ 143,150 | \$ | 143,150 |
| ARA          | 500020   | 20     | 00   | 00      | Regular Overtime  | 720        | Ψ  | 720     |
| ARA          | 500030   | 20     | 00   | 00      | Allocated Benefits  | 60,130     |    | 60,130  |
|              | TOTAL P  |        |      |         |   | 22,732     | \$ | 204,000 |
|              |          |        |      |         |   |            |    |         |
| OPER         | RATING E |        |      |         |   |            |    |         |
|              |          |        |      |         | Services  |            |    |         |
| ARA          | 604000   | 20     | 00   | 00      | Other Professional Services                               |            |    | 9,500   |
|              |          |        |      |         | DPS: Fingerprinting                                       | 3,000      |    |         |
|              |          |        |      |         | IT: Offsite Backup  | 5,000      |    |         |
|              |          |        |      |         | IT: Proactive Server managed service                      | 1,500      |    |         |
| ARA          | 604043   | 20     | 00   | 00      | Website   |            |    | 2,150   |
|              |          |        |      |         | IT: Netriplex Dedicated Server Web Hosting                | 2,150      |    |         |
|              |          |        | Cont | ractual | Services  |            |    |         |
| ARA          | 644000   | 20     | 00   | 00      | Computer Technical Support                                |            |    | 21,920  |
|              |          |        |      |         | FINANCE: Microsoft Dynamics Technical Support             | 3,820      |    |         |
|              |          |        |      |         | STS: Cisco Technical Support: VoIP (Year 2)               | 6,750      |    |         |
|              |          |        |      |         | STS: Cisco Technical Support: Routing (Year 2)            | 6,750      |    |         |
|              |          |        |      |         | IT: EMC Storage Area Network Technical Support (Years 3-4 | 4,600      |    |         |
| ARA          | 647000   | 20     | 00   | 00      | Other Contractual Services                                |            |    | 60,380  |
|              |          |        |      |         | STS: OAG Flight Feeds (Integrated with Com-Net)           | 10,000     |    |         |
|              |          |        |      |         | STS: Com-Net Software                                     | 20,050     |    |         |
|              |          |        |      |         | IT: FlightView (www.flyavl.com)                           | 2,700      |    |         |
|              |          |        |      |         | IT: Switftrip   | 5,300      |    |         |
|              |          |        |      |         | IT: Katalyst Network Group                                | 4,200      |    |         |
|              |          |        |      |         | ARAA: Muzak   | 2,800      |    |         |
|              |          |        |      |         | IT: Domain Renewals (Managed Account)                     | 700        |    |         |
|              |          |        |      |         | IT: SSL Certification Renewal (Managed Account)           | 600        |    |         |
|              |          |        |      |         | IT: Helpdesk  | 900        |    |         |
|              |          |        |      |         | ARAA: MyFax   | 1,470      |    |         |
|              |          |        |      |         | ARAA: Networked Copier (Black) Toner and Service Agreeme  | 1,610      |    |         |
|              |          |        |      |         | ARAA: Networked Copier (Color) Toner and Service Agreeme  | 4,000      |    |         |
|              |          |        |      |         | MAINT: GasBoy Service Agreement                           | 150        |    |         |
|              |          |        |      |         | MAINT: Infor MP2 Service Agreement                        | 2,400      |    |         |
|              |          |        |      |         | MAINT: Scan System Service Agreement                      | 3,500      |    |         |
| ARA          | 700300   | 20     | 00   | 00      | Security System Mgt Contract                              |            |    | 20,170  |
|              |          |        |      |         | ARAA: I-SYS Maintenance Contract/Service Agreement        | 20,170     |    |         |

Information Technology
BASIC OPERATING BUDGET
FY 2009-2010

Fund ARA

Department Information Technology

|       | Acct. 650000 | Sec. 20 | C.C.  Travel | Source<br>and Tr |   | Amount | Amount 10,200 |
|-------|--------------|---------|--------------|------------------|---|--------|---------------|
|       |              | 20      |              |                  | Travel, Per Diem, Conference Registraion                  |        | 10.200        |
|       |              | 20      |              |                  | Travel, Per Diem, Conference Registraion                  |        | 10.200        |
|       |              | 20      | 00           | 00               | ~   |        | 10.200        |
| ARA 6 | 651000       |         |              |                  | ACLNIA Appual Conforcaco Auctin TV (Oct. 2000)            |        | ,_00          |
| ARA 6 | 651000       |         |              |                  |   | 2,500  |               |
| ARA 6 | 651000       |         |              |                  | ACI-NA Economics and Finance Conference - (2010)          | 2,200  |               |
| ARA 6 | 651000       |         |              |                  | 31st Annual North Carolina Airports Conference            | 1,000  |               |
| ARA 6 | 651000       |         |              |                  | AAAE-SEC Annual Conference - Memphis, TN (April 2010)     | 2,100  |               |
| ARA ( | 651000       |         |              |                  | Travel Allowance Reimbursement                            | 2,400  |               |
|       |              | 20      | 00           | 00               | Training & Education                                      |        | 4,400         |
|       |              |         |              |                  | IT: Cisco Training Part I (online)                        | 1,700  |               |
|       |              |         |              |                  | IT: Train the Trainer                                     | 1,700  |               |
|       |              |         |              |                  | IT: Joomla (flyavl.com, .net) Training in Administration  | 500    |               |
|       |              |         |              |                  | IT: Internal Staff Training + Lunch/Learns                | 500    |               |
|       |              |         | Comm         | unicati          | ons and Freight   |        |               |
| ARA 6 | 662000       | 20      | 00           | 00               | Telecommunications  |        | 51,960        |
|       |              |         |              |                  | MAINT: 828-687-1765 - Fire Alarm Lines                    | 1,400  |               |
|       |              |         |              |                  | Hangar: - Fire Alarm Lines (est)                          | 1,400  |               |
|       |              |         |              |                  | ARAA: Telecommunications (2 qty PRI, 2 qty T1)            | 29,240 |               |
|       |              |         |              |                  | MAINT: Pagers   | 700    |               |
|       |              |         |              |                  | ARAA: Cell/Mobile   | 13,260 |               |
|       |              |         |              |                  | ARAA: Long Distance                                       | 1,800  |               |
|       |              |         |              |                  | DPS: Emergency Copper Line                                | 660    |               |
|       |              |         |              |                  | DEV: Wireless Air Card - Verizon                          | 200    |               |
|       |              |         |              |                  | ARAA: Additional Emergency Copper Lines for Tenants (5 qu | 3,300  |               |
| ARA 6 | 663000       | 20      | 00           | 00               | Online Services   |        | 170           |
|       |              |         |              |                  | IT: Static IP Addresses                                   | 170    |               |
|       |              |         | Renta        | als and          | Leases  |        |               |
| ARA 6 | 664000       | 20      | 00           | 00               | Rentals and Leases  |        | 12,220        |
|       |              |         |              |                  | ARAA: Savin Lease   | 4,260  |               |
|       |              |         |              |                  | MAINT/DPS: Savin(s) Lease                                 | 6,000  |               |
|       |              |         |              |                  | GUEST: Savin Lease  | 1,960  |               |
|       |              |         | Gene         | ral Rep          | airs and Maintenance                                      |        |               |
| ARA 7 | 710000       | 20      | 00           | 00               | Other Repairs and Maintenance                             |        | 6,400         |
|       |              |         |              |                  | IT: Shared Tenant Services                                | 3,000  |               |
|       |              |         |              |                  | IT: CNN Alignment and Polarization                        | 900    |               |
|       |              |         |              |                  | IT: General Maintenance                                   | 2,500  |               |
|       |              |         | Opera        | ting Su          |   | •      |               |
| ARA 7 | 770300       | 20      | 00           | 00               | Other Operating Supplies                                  |        | 16,250        |
|       |              | -       |              |                  | ARAA: Mobile Phone Accessories & Supplies                 | 1,750  | ,50           |

**Information Technology** 

### BASIC OPERATING BUDGET FY 2009-2010

Fund ARA

Department Information Technology

| Acco | unt Code | <del>)</del> |        |          | Description  | Item         | Summary    |
|------|----------|--------------|--------|----------|--|--------------|------------|
| Fund | Acct.    | Sec.         | C.C.   | Source   |  | Amount       | Amount     |
|      |          |              |        |          |  |              |            |
|      |          |              |        |          | IT: Misc Computer Supplies                                 | 2,000        |            |
|      |          |              |        |          | ARAA: Printer Ink and Toner                                | 5,000        |            |
|      |          |              |        |          | IT: Utility Software Updates                               | 5,500        |            |
|      |          |              |        |          | IT: Computer Office Supplies                               | 2,000        |            |
| ARA  | 771000   | 20           | 00     | 00       | Operating Furniture, Fixtures, Equipment and Software      |              | 26,660     |
|      |          |              |        |          | Greater than \$100 & up to \$5,000                         |              |            |
|      |          |              |        |          | IT: Power Management                                       | 1,000        |            |
|      |          |              |        |          | IT: Network Management                                     | 1,000        |            |
|      |          |              |        |          | ARAA: Symantec Endpoint Protection 11.x - 12.x             | 2,500        |            |
|      |          |              |        |          | ARAA: Symantec Mail Security for Exchange + Brightmail An  | 3,000        |            |
|      |          |              |        |          | ARAA: Microsoft Office 2007 (13 user)                      | 5,760        |            |
|      |          |              |        |          | ARAA: Adobe Acrobat 9 Professional                         | 750          |            |
|      |          |              |        |          | HR: 22" LCD Monitor Upgrade                                | 400          |            |
|      |          |              |        |          | IT: Firewall Maintenance and Support/Spam/Spyware/Web F    | 5,250        |            |
|      |          |              |        |          | IT: Nomadix Internet Gateway Maintenance and Support       | 1,000        |            |
|      |          |              |        |          | IT: CallRex Call Recording                                 | 700          |            |
|      |          |              |        |          | IT: Call Accounting  | 700          |            |
|      |          |              |        |          | MAINT: Desktop (Inventory Controller)                      | 1,350        |            |
|      |          |              |        |          | DPS: Desktop (Comm Center)                                 | 1,350        |            |
|      |          |              |        |          | ARAA: Laptop (Marketing Director) (\$1900)                 | 1,900        |            |
|      |          |              | Books  | , Public | cations, Subscriptions and Memberships                     |              |            |
| ARA  | 780500   | 20           | 00     | 00       | Books, Publications, Compact Disks, Videos & Subscriptions |              | 2,800      |
|      |          |              |        |          | IT: 2010 Policy and Procedure                              | 500          |            |
|      |          |              |        |          | IT: General Publications                                   | 750          |            |
|      |          |              |        |          | IT: Networking Publications                                | 500          |            |
|      |          |              |        |          | IT: Microsoft TechNet                                      | 1,050        |            |
| ARA  | 780100   | 20           | 00     | 00       | Dues & Memberships   |              | 1,320      |
|      |          |              |        |          | NCAA   | 120          |            |
|      |          |              |        |          | AAAE   | 750          |            |
|      |          |              |        |          | AAAE-SEC   | 150          |            |
|      |          |              |        |          | Experts-exchange   | 300          |            |
| ARA  | 780503   | 20           | 00     | 00       | Licenses & Certifications                                  |              | 200        |
|      |          |              |        |          | IT: AAAE Certified Member                                  | 200          |            |
|      | TOTAL C  | PERA         | TING I | EXPENS   |  |              | \$ 246,700 |
|      | SECTIO   | N TOT        | AL.    |          |  | <del>-</del> | \$ 450,700 |
|      | SECTION  |              |        |          |  | =            | Ψ +30,700  |

# Information Technology Fiscal Year 2009/2010

### **Budget to Budget Variance Analysis**

| I.D. # | Description                                 | FY 2009<br>Budget | FY 2010<br>Budget | Increase/<br>(Decrease) | Percent   | Reason  |
|--------|---|-------------------|-------------------|-------------------------|-----------|---|
|        |   |                   |                   |                         | 1         | I   |
|        | Regular Salaries                            | 134,769           | 143,150           | 8,381                   | · · - · · | Additional IT Staff                               |
|        | Salary Adjustment Pool                      |                   | 0                 | 0                       | N/A       |   |
| 500030 | Allocated Benefits                          | 56,603            | 60,130            | 3,527                   | 6.2%      |   |
|        | Total Personal Services                     | 191,372           | 204,000           | 12,628                  | 6.6%      |   |
| 604000 | Other Professional Services                 | 10,385.00         | 9,500             | (885)                   |           | Budget Cuts                                       |
| 604043 | Website Maintenance                         |                   | 2,150             | 2,150                   | 100.0%    | Moved from Other Contractual Services             |
|        |   |                   |                   |                         |           | Moved from Other Contractual Services and Other   |
| 644000 | Computer Tech. Support                      | 1,800.00          | 21,920            | 20,120                  | 1117.8%   | Repairs and Maintenance                           |
| 647000 | Other Contractual Services                  | 61,972.00         | 60,380            | (1,592)                 | -2.6%     | Budget Cuts                                       |
| 700300 | Security System Mgt Contract                |                   | 20,170            | 20,170                  | 100.0%    | New ACS/CCTV Service Agreement                    |
| 650000 | Travel, Per Diem, Conference Registration   | 4,000.00          | 10,200            | 6,200                   | 155.0%    | Added Travel Reimbursement for IT Director        |
| 651000 | Training & Education                        | 4,350.00          | 4,400             | 50                      | 1.1%      | Additional IT Staff                               |
|        |   |                   |                   |                         |           | Moved from Online Services, additional fire alarm |
| 662000 | Telecommunications                          | 28,383.00         | 51,960            | 23,577                  | 83.1%     | and backup POTS lines                             |
| 663000 | Online Services                             | 12,320.00         | 170               | (12,150)                | -98.6%    | Moved to Telecommunications                       |
| 664000 | Rentals and Leases                          | 10,592.00         | 12,220            | 1,628                   | 15.4%     | Added Guest Services Network Copier               |
| 710000 | Other Repairs and Maintenance               | 30,263.00         | 6,400             | (23,863)                | -78.9%    | Moved to Computer Tech Support                    |
| 760000 | Office Supplies                             | 2,050.00          | 0                 | (2,050)                 | -100.0%   | Additional IT Staff                               |
| 770300 | Other Operating Supplies                    | 17,485.00         | 16,250            | (1,235)                 | -7.1%     | Budget Cuts                                       |
| 771000 | Operating Furniture, Fixtures and Equipment | 26,575.00         | 26,660            | 85                      | 0.3%      | Budget Cuts                                       |
| 780500 | Books & Publications                        | 1,199.00          | 2,800             | 1,601                   | 133.5%    | Additional IT Staff                               |
| 780100 | Dues & Memberships                          | 1,320.00          | 1,320             | 0                       | 0.0%      |   |
| 780503 | Licenses & Certifications                   |                   | 200               | 200                     | 100.0%    | New request for IT Director                       |
|        | Total Services & Mat'ls.                    | 212,694           | 246,700           | 34,006                  | 16.0%     |   |
|        | Department Total                            | 404,066           | 450,700           | 46,634                  | 11.5%     |   |

## Information Technology Fiscal Year 2009/2010 **Budget to Actual Variance Analysis**

| I.D. # | Description                                 | FY 2009         | FY 2009  | FY 2010 | Increase/  | Percent | Reason                                   |
|--------|---|-----------------|----------|---------|------------|---------|--|
|        |   | Actual 5 Months | Estimate | Budget  | (Decrease) |         |  |
|        |   |                 |          |         |            |         | <u></u>                                  |
|        | Regular Salaries                            | 39,317.00       | 125,437  | 143,150 | 17,713     | 14.1%   | Additional IT Staff                      |
|        | Regular Overtime                            |                 | 0        | 720     | 720        | 100.0%  | New line item for IT Staff               |
| 500030 | Allocated Benefits                          | 16,513.14       | 52,684   | 60,130  | 7,446      | 14.1%   | Additional IT Staff                      |
|        | Total Personal Services                     | 55,830.14       | 178,121  | 204,000 | 25,879     | 14.5%   |  |
| 604000 | Other Professional Services                 | 7,262.00        | 12,862   | 9,500   | (3,362)    | -26.1%  | Budget cut                               |
| 604043 | Website Maintenance                         |                 | 0        | 2,150   | 2,150      | 100.0%  | Moved from Other Contractual Services    |
| 644000 | Computer Tech. Support                      |                 | 0        | 21,920  | 21,920     | 100.0%  | Moved from Other Contractual Services    |
| 647000 | Other Contractual Services                  | 14,506.00       | 61,972   | 60,380  | (1,592)    | -2.6%   | Accounting, and Call Recording software  |
| 700300 | Security System Mgt Contract                |                 | 0        | 20,170  | 20,170     | 100.0%  | New line item for IT Staff               |
| 650000 | Travel, Per Diem, Conference Registration   | 2,873.00        | 7,173    | 10,200  | 3,027      | 42.2%   |  |
| 651000 | Training & Education                        |                 | 0        | 4,400   | 4,400      | 100.0%  | Additional IT Staff                      |
| 661000 | Express Main Delivery                       | 37.00           | 89       | 0       | (89)       | -100.0% |  |
|        |   |                 |          |         |            |         |  |
| 662000 | Telecommunications                          | 12,734.00       | 30,562   | 51,960  | 21,398     | 70.0%   | Moved items from Online Services to here |
|        |   |                 |          |         |            |         | Moved items to Telecommunications from   |
| 663000 | Online Services                             | 4,491.00        | 12,320   | 170     | (12,150)   | -98.6%  | here                                     |
| 664000 | Rentals and Leases                          | 6,835.00        | 12,000   | 12,220  | 220        | 1.8%    | Guest Services copier not installed yet  |
| 710000 | Other Repairs and Maintenance               | 4,840.00        | 15,616   | 6,400   | (9,216)    | -59.0%  | Moved to Computer Tech Support           |
| 730000 | Other Printing & Binding                    | 30.00           | 72       | 0       | (72)       | -100.0% |  |
|        | Office Supplies                             | 1,187.00        | 2,849    | 0       | (2,849)    | -100.0% |  |
| 770300 | Other Operating Supplies                    | 4,568.00        | 17,400   | 16,250  | (1,150)    | -6.6%   | Budget cut                               |
| 771000 | Operating Furniture, Fixtures and Equipment | 11,760.00       | 26,000   | 26,660  | 660        | 2.5%    | Budget cut                               |
| 780500 | Books & Publications                        | 464.00          | 1,114    | 2,800   | 1,686      | 151.4%  | Additional IT Staff                      |
| 780100 | Dues & Memberships                          | 259.00          | 1,320    | 1,320   | 0          | 0.0%    | Additional IT Staff                      |
| 780503 | Licenses & Certifications                   |                 | 0        | 200     | 200        | 100.0%  | New line item for IT Staff               |
| 790000 | Contingency                                 | 3,600.00        | 3,600    | 0       | (3,600)    | -100.0% | n/a                                      |
|        | Total Services & Mat'ls.                    | 75,446          | 204,948  | 246,700 | 41,752     | 20.4%   |  |
|        | Department Total                            | 131,276         | 383,069  | 450,700 | 67,631     | 17.7%   |  |

Marketing and Public Relations

### BASIC OPERATING BUDGET FY 2009-2010

Fund ARA

Department Marketing and Public Relations

| Acco | unt Code | )     |        |          | Description                                      | Item          | Summary |         |  |
|------|----------|-------|--------|----------|--|---------------|---------|---------|--|
| Fund | Acct.    | Sec.  | C.C.   | Source   | 9  | <br>Amount    |         | Amount  |  |
|      |          |       |        |          |  |               |         |         |  |
| PERS | ONNEL S  | SERVI | CES    |          |  |               |         |         |  |
| ARA  | 500000   | 30    | 00     | 00       | Regular Salaries                                 | \$<br>140,610 | \$      | 140,610 |  |
| ARA  | 500020   | 30    | 00     | 00       | Regular Overtime                                 | 300           |         | 300     |  |
| ARA  | 500030   | 30    | 00     | 00       | Allocated Benefits                               | 59,190        |         | 59,190  |  |
|      | TOTAL P  | ERSO  | NNEL:  | SERVIC   | CES  |               | \$      | 200,100 |  |
| OPER | RATING E | EXPEN | SES    |          |  |               |         |         |  |
|      |          |       | Profes | ssional  | Services   |               |         |         |  |
| ARA  | 604016   | 30    | 00     | 00       | Artwork and Creative Production                  |               |         | 13,500  |  |
|      |          |       |        |          | Artwork and creative production                  | 13,500        |         |         |  |
| ARA  | 604017   | 30    | 00     | 00       | Surveys, Reports & Data                          |               |         | 15,000  |  |
|      |          |       |        |          | Surveys, Reports and Data                        | 15,000        |         |         |  |
| ARA  | 641000   | 30    | 00     | 00       | Temporary Help                                   |               |         | 1,500   |  |
|      |          |       |        |          | Holiday Help                                     | 1,500         |         |         |  |
|      |          |       | Trave  | I and Ti | raining  |               |         |         |  |
| ARA  | 650000   | 30    | 00     | 00       | Travel, Per Diem, Conference Registraion         |               |         | 17,200  |  |
|      |          |       |        |          | <b>Customer Service and Education Conference</b> | 1,700         |         |         |  |
|      |          |       |        |          | ACI Marketing & Communications/ Jumpstart        | 2,750         |         |         |  |
|      |          |       |        |          | AAAE/ACI Annual Conf.                            | 2,750         |         |         |  |
|      |          |       |        |          | 3CMA or TIA Confernece                           | 1,700         |         |         |  |
|      |          |       |        |          | SEC AAAE or NCACC                                | 2,000         |         |         |  |
|      |          |       |        |          | Art in Airport Conference                        | 1,750         |         |         |  |
|      |          |       |        |          | NC Governors conference on Toursim               | 900           |         |         |  |
|      |          |       |        |          | Local Travel                                     | 3,600         |         |         |  |
|      |          |       |        |          | PRAWNC networking functions                      | 50            |         |         |  |
| ARA  | 651000   | 30    | 00     | 00       | Training & Education                             |               |         | 2,000   |  |
|      |          |       |        |          | Professional Development                         | 2,000         |         |         |  |
|      |          |       | Gene   | ral Rep  | pairs and Maintenance                            |               |         |         |  |
| ARA  | 710000   | 30    | 00     | 00       | Other Repairs and Maintenance                    |               |         | 100     |  |
|      |          |       |        |          | Piano Tuning                                     | 100           |         |         |  |
|      |          |       | Printi | ng & Bi  | nding  |               |         |         |  |
| ARA  | 730000   | 30    | 00     | 00       | Other Printing & Binding                         |               |         | 7,300   |  |
|      |          |       |        |          | Misc. Print Projects, brochures, holiday cards   | 7,300         |         |         |  |
| ARA  | 730001   | 30    | 00     | 00       | Banners  |               |         | 500     |  |
|      |          |       |        |          | Banners  | 500           |         |         |  |
| ARA  | 730010   | 30    | 00     | 00       | Comment Cards                                    |               |         | 300     |  |
|      |          |       |        |          | Comment Cards                                    | 300           |         |         |  |
|      |          |       | Promo  | otional  | Activities                                       |               |         |         |  |
|      |          |       |        |          |  |               |         |         |  |

# Marketing and Public Relations BASIC OPERATING BUDGET FY 2009-2010

Fund ARA

Department Marketing and Public Relations

| ACCOL | unt Code |      |      |        | Description                                   | Item    | Summary |  |
|-------|----------|------|------|--------|---|---------|---------|--|
| Fund  | Acct.    | Sec. | C.C. | Source |   | Amount  | Amount  |  |
|       |          |      |      |        |   |         |         |  |
| ARA   | 740005   | 30   | 00   | 00     | Radio   | 44.000  | 66,20   |  |
|       |          |      |      |        | Clear Channel - Committed July - December     | 14,200  |         |  |
|       |          |      |      |        | SAGA - July - December                        | 13,500  |         |  |
|       |          |      |      |        | Clear Channel - January - July                | 14,500  |         |  |
|       |          |      |      |        | SAGA - January - July                         | 13,500  |         |  |
|       |          |      |      |        | WHKP Annual                                   | 1,500   |         |  |
|       |          |      |      |        | External Markets/Misc. Radio                  | 9,000   |         |  |
| ARA   | 740010   | 30   | 00   | 00     | Billboards                                    |         | 27,300  |  |
|       |          |      |      |        | Fairway Outdoor                               | 22,300  |         |  |
|       |          |      |      |        | AVL Tourists                                  | 5,000   |         |  |
| ARA   | 740015   | 30   | 00   | 00     | Print   |         | 38,400  |  |
|       |          |      |      |        | Journal Communications - AVL CVB              | 2,200   |         |  |
|       |          |      |      |        | Mountain Seasons - Henderson CVB              | 800     |         |  |
|       |          |      |      |        | WNC Magazine                                  | 5,000   |         |  |
|       |          |      |      |        | Beverly Hanks Relo Guide                      | 900     |         |  |
|       |          |      |      |        | Advantage West                                | 3,000   |         |  |
|       |          |      |      |        | Southern Living                               | 16,000  |         |  |
|       |          |      |      |        | Citizen Times                                 | 1,500   |         |  |
|       |          |      |      |        | Hendersonville Times News                     | 1,500   |         |  |
|       |          |      |      |        | Economic Development - Business NC 2010       | 3,000   |         |  |
|       |          |      |      |        | Miscellaneous/Sophie Magazine                 | 4,500   |         |  |
| ARA   | 740020   | 30   | 00   | 00     | TV  |         | 49,000  |  |
|       |          |      |      |        | Charter                                       | 24,500  | •       |  |
|       |          |      |      |        | WLOLS   | 24,500  |         |  |
| ARA   | 740030   | 30   | 00   | 00     | Telephone Book                                | •       | 2,420   |  |
|       |          |      |      |        | Yellowbook                                    | 1,600   | ,       |  |
|       |          |      |      |        | Bellsouth                                     | 820     |         |  |
| ARA   | 740100   | 30   | 00   | 00     | Other Promotional Events/Sponsorships         | 520     | 19,000  |  |
|       |          | - •  |      |        | Fly Aways and Other Promotions                | 19,000  | . 5,500 |  |
| ARA   | 740101   | 30   | 00   | 00     | Community Events/Exhibits/Sponsorships        | . 7,000 | 24,300  |  |
|       |          |      |      | 30     | Asheville Chamber Business Awards, banquets   | 3,500   | 2 1,500 |  |
|       |          |      |      |        | Henderson Chamber Business Awards, Banquets   | 2,000   |         |  |
|       |          |      |      |        | Land-of-Sky (committed per contract)          | 3,650   |         |  |
|       |          |      |      |        | Apple or White Squirrel Festival              | 3,500   |         |  |
|       |          |      |      |        | Women's Expo                                  | 1,500   |         |  |
|       |          |      |      |        | Health Adventure (Momentum)                   | 5,000   |         |  |
|       |          |      |      |        | Arboretum                                     | 3,500   |         |  |
|       |          |      |      |        | Camp Director Breakfast/Business Travel Forum | 400     |         |  |

Marketing and Public Relations
BASIC OPERATING BUDGET
FY 2009-2010

Fund ARA

Department Marketing and Public Relations

| Accou | ınt Code |      |      | <del></del> | Description  | Item   | Summary |
|-------|----------|------|------|-------------|--|--------|---------|
| Fund  | Acct.    | Sec. | C.C. | Source      |  | Amount | Amount  |
|       |          | _    |      |             |  |        |         |
| . =   |          | _    |      |             | WNC Nature Center (per contract)                           | 1,250  |         |
| ARA   | 740115   | 30   | 00   | 00          | Employee/Tenant Events                                     |        | 4,900   |
|       |          |      |      |             | Tenant Holiday Thank You                                   | 800    |         |
|       |          |      | _    |             | Tenant BBQ, pipe/drape, food, entertainment                | 4,100  |         |
| • =   |          |      |      | ting Su     |  |        |         |
| ARA   | 770301   | 30   | 00   | 00          | Art Program Supplies                                       |        | 2,250   |
|       |          |      |      |             | Posters, Brochures, supplies, etc.                         | 2,250  |         |
| ARA   | 770305   | 30   | 00   | 00          | Promotional Items  |        | 14,750  |
|       |          |      |      |             | Luggage Tags, Emory Boards and Pens                        | 2,500  |         |
|       |          |      |      |             | Coffee Mugs, Water bottles or Travel Mugs                  | 2,500  |         |
|       |          |      |      |             | In Kind for Land of sky - Committed                        | 3,000  |         |
|       |          |      |      |             | Auto Sunshades /hats/T-shirts                              | 1,500  |         |
|       |          |      |      |             | Picture frames - Honor Air Flights; based on 2/yr          | 1,750  |         |
|       |          |      |      |             | Staff apparel Items  | 3,500  |         |
| ARA   | 770310   | 30   | 00   | 00          | Holiday Decorations  |        | 1,000   |
|       |          |      |      |             | Chairs, Stage, Other Equipment, Replacement Tree lights    | 1,000  |         |
| ARA   | 771000   | 30   | 00   | 00          | Operating Furniture, Fixtures, Equipment and Software      |        | 530     |
|       |          |      |      |             | Greater than \$100 & up to \$5,000                         |        |         |
|       |          |      |      |             | Telephoto Camera Lens                                      | 530    |         |
|       |          |      |      |             | ations, Subscriptions and Memberships                      |        |         |
| ARA   | 780500   | 30   | 00   | 00          | Books, Publications, Compact Disks, Videos & Subscriptions |        | 2,930   |
|       |          |      |      |             | Royalty free photos/CDs for ad design/misc. pubs           | 2,500  |         |
|       |          |      |      |             | AP Style Guides/Communication Arts/Ad Age                  | 50     |         |
|       |          |      |      |             | How magazne  | 30     |         |
|       |          |      |      |             | Citizen Times subscription                                 | 200    |         |
|       |          |      |      |             | Times News Subscription                                    | 150    |         |
| ARA   | 780100   | 30   | 00   | 00          | Dues & Memberships   |        | 5,480   |
|       |          |      |      |             | Asheville Chamber  | 630    |         |
|       |          |      |      |             | Haywood Chamber  | 380    |         |
|       |          |      |      |             | Hendersonville Chamber                                     | 460    |         |
|       |          |      |      |             | Jackson Chamber  | 210    |         |
|       |          |      |      |             | Madison Chamber  | 270    |         |
|       |          |      |      |             | McDowell Chamber   | 290    |         |
|       |          |      |      |             | Mitchell County Chamber                                    | 350    |         |
|       |          |      |      |             | Polk Chamber   | 350    |         |
|       |          |      |      |             | Rutherford Chamber   | 220    |         |
|       |          |      |      |             | Transylvania/Brevard Chamber                               | 360    |         |

Marketing and Public Relations
BASIC OPERATING BUDGET
FY 2009-2010

Fund ARA

Department Marketing and Public Relations

| ou | nt Code | е      |      |         | Description                        | Item   | Summary   |
|----|---------|--------|------|---------|------------------------------------|--------|-----------|
| d  | Acct.   | Sec.   | C.C. | Source  |                                    | Amount | Amount    |
|    |         |        |      |         |                                    |        |           |
|    |         |        |      |         | Yancey Chamber                     | 280    |           |
|    |         |        |      |         | Blue Ridget Mountain Host          | 600    |           |
|    |         |        |      |         | Fletcher Area Business Association | 300    |           |
|    |         |        |      |         | AAAE                               | 230    |           |
|    |         |        |      |         | ACI Membership                     | 140    |           |
|    |         |        |      |         | ATME, TIA or STS                   | 300    |           |
|    |         |        |      |         | PRAWNC                             | 70     |           |
|    |         |        |      |         | SEC                                | 40     |           |
| 1  | OTAL (  | OPERA  | TING | EXPENSE | S                                  | -      | \$ 315,86 |
| 5  | SECTIO  | N TOTA | AL   |         |                                    | -      | \$ 515,96 |

# Marketing and Public Relations Fiscal Year 2009/2010 **Budget to Budget Variance Analysis**

| I.D. # | Description                                  | FY 2009<br>Budget | FY 2010<br>Budget | Increase/<br>(Decrease) | Percent | Reason   |
|--------|--|-------------------|-------------------|-------------------------|---------|--|
|        |  |                   |                   |                         |         |  |
| 500000 | Regular Salaries                             | 133,848           | 140,610           | 6,762                   | 5.1%    |  |
| 500020 | Regular Overtime                             | 1,325             | 300               | (1,025)                 |         |  |
| 500030 | Allocated Benefits                           | 56,800            | 59,190            | 2,390                   | 4.2%    |  |
|        | Total Personal Services                      | 191,973           | 200,100           | 8,127                   | 4.2%    |  |
| 604016 | Artwork and Creative Production              | 22,800            | 13,500            | (9,300)                 |         |  |
| 604017 | Surveys, Reports & Data                      | 23,400            | 15,000            | (8,400)                 |         |  |
| 641000 | Temporary Help                               | 2,465             | 1,500             | (965)                   | -39.1%  |  |
| 650000 | Travel, Per Diem, Conference Registration    | 11,100            | 17,200            | 6,100                   | 55.0%   | Increase to accommodate Mileage reimbursement  |
| 651000 | Training & Education                         | 2,000             | 2,000             | 0                       | 0.0%    | Moved Airports round table to correct line.    |
| 660000 | Postage                                      | 3,540             | 0                 | (3,540)                 | -100.0% |  |
| 661000 | Express Main Delivery                        | 75                | 0                 | (75)                    | -100.0% |  |
| 710000 | Other Repairs and Maintenance                | 180               | 100               | (80)                    | -44.4%  |  |
| 730000 | Other Printing & Binding                     | 9,250             | 7,300             | (1,950)                 | -21.1%  |  |
| 730001 | Banners                                      | 1,500             | 500               | (1,000)                 | -66.7%  |  |
| 730010 | Comment Cards                                | 350               | 300               | (50)                    | -14.3%  |  |
| 740005 | Radio  | 45,000            | 66,200            | 21,200                  | 47.1%   | in market                                      |
| 740010 | Billboards                                   | 25,800            | 27,300            | 1,500                   | 5.8%    |  |
| 740015 | Print  | 30,000            | 38,400            | 8,400                   | 28.0%   | Advantage West Guide is new                    |
| 740020 | TV   | 52,500            | 49,000            | (3,500)                 | -6.7%   |  |
| 740030 | Telephone Book                               | 4,500             | 2,420             | (2,080)                 | -46.2%  |  |
| 740100 | Promotional Events/Sponsorships              | 21,250            | 19,000            | (2,250)                 | -10.6%  | changes  |
| 740101 | Other Community Events/Exhibits/Sponsorships | 25,900            | 24,300            | (1,600)                 |         | changes  |
| 740115 | Employee/Tenant Events                       | 5,450             | 4,900             | (550)                   |         | J J  |
| 760000 | Office Supplies                              | 2,700             | 0                 | (2,700)                 | -100.0% |  |
| 770301 | Art Program                                  | 2,475             | 2,250             | (225)                   | -9.1%   | There will be 4 exhibits in FY                 |
| 770305 | Promotional Items                            | 22,500            | 14,750            | (7,750)                 | -34.4%  |  |
| 770310 | Holiday Decorations                          | 800               | 1,000             | 200                     | 25.0%   |  |
| 771000 | Operating Furniture, Fixtures and Equipment  | 4,760             | 530               | (4,230)                 |         |  |
| 780500 | Books & Publications                         | 3,446             | 2,930             | (516)                   |         |  |
| 780100 | Dues & Memberships                           | 5,068             | 5,480             | 412                     | 8.1%    | Costs with Chambers of Commerce have increased |
|        | Total Services & Mat'ls.                     | 328,809           | 315,860           | (12,949)                | -3.9%   |  |

Department Total 520,782 515,960 (4,822) -0.9%

## Marketing and Public Relations Fiscal Year 2009/2010 **Budget to Actual Variance Analysis**

| I.D. # | Description                                 | FY 2009<br>Actual 5 Months | FY 2009<br>Estimate | FY 2010<br>Budget | Increase/<br>(Decrease) | Percent | Reason |
|--------|---|----------------------------|---------------------|-------------------|-------------------------|---------|--------|
|        |   |                            |                     |                   |                         |         |        |
| 500000 | Regular Salaries                            | 55,039.00                  | 132,094             | 140,610           | 8,516                   | 6.4%    |        |
| 500020 | Regular Overtime                            | 9.00                       | 22                  | 300               | 278                     | 1288.9% |        |
| 500030 | Allocated Benefits                          | 23,120.16                  | 55,488              | 59,190            | 3,702                   | 6.7%    |        |
|        | Total Personal Services                     | 78,168.16                  | 187,604             | 200,100           | 12,496                  | 6.7%    |        |
| 604016 | Artwork and Creative Production             | 4,533.18                   | 13,750              | 13,500            | (250)                   | -1.8%   |        |
| 604017 | Surveys, Reports & Data                     | 50.00                      | 17,250              | 15,000            | (2,250)                 | -13.0%  |        |
| 641000 | Temporary Help                              | 303.84                     | 1,215               | 1,500             | 285                     | 23.5%   |        |
| 650000 | Travel, Per Diem, Conference Registration   | 4,273.03                   | 13,195              | 17,200            | 4,005                   | 30.4%   |        |
| 651000 | Training & Education                        | 1,645.48                   | 1,760               | 2,000             | 240                     | 13.6%   |        |
| 660000 | Postage                                     | 32.35                      | 1,743               | 0                 | (1,743)                 | -100.0% |        |
| 661000 | Express Main Delivery                       |                            | 94                  | 0                 | (94)                    | -100.0% |        |
| 710000 | Other Repairs and Maintenance               |                            | 0                   | 100               | 100                     | 100.0%  |        |
| 730000 | Other Printing & Binding                    | 538.74                     | 6,980               | 7,300             | 320                     | 4.6%    |        |
| 730001 | Banners                                     |                            | 0                   | 500               | 500                     | 100.0%  |        |
| 730010 | Comment Cards                               |                            | 0                   | 300               | 300                     | 100.0%  |        |
| 740005 | Radio                                       | 18,579.70                  | 56,628              | 66,200            | 9,572                   | 16.9%   |        |
| 740010 | Billboards                                  | 9,602.00                   | 27,321              | 27,300            | (21)                    | -0.1%   |        |
| 740015 | Print                                       | 4,842.00                   | 35,596              | 38,400            | 2,804                   | 7.9%    |        |
| 740020 | TV  | 16,171.00                  | 43,381              | 49,000            | 5,619                   | 13.0%   |        |
| 740030 | Telephone Book                              | 1,563.00                   | 2,148               | 2,420             | 272                     | 12.7%   |        |
| 740100 | Other Promotional Events/Sponsorships       | 3,000.00                   | 21,692              | 19,000            | (2,692)                 | -12.4%  |        |
| 740101 | Community Events/Exhibits/Sponsorships      | 18,402.98                  | 24,904              | 24,300            | (604)                   | -2.4%   |        |
| 740115 | Employee/Tenant Events                      | 3,325.00                   | 5,033               | 4,900             | (133)                   | -2.6%   |        |
| 760000 | Office Supplies                             | 92.93                      | 2,230               | 0                 | (2,230)                 | -100.0% |        |
| 770301 | Art Program                                 | 1,015.96                   | 2,438               | 2,250             | (188)                   | -7.7%   |        |
| 770305 | Promotional Items                           | 13,157.73                  | 20,500              | 14,750            | (5,750)                 | -28.0%  |        |
| 770310 | Holiday Decorations                         | 47.94                      | 950                 | 1,000             | 50                      | 5.3%    |        |
| 771000 | Operating Furniture, Fixtures and Equipment |                            | 0                   | 530               | 530                     | 100.0%  |        |
| 780500 | Books & Publications                        | 54.88                      | 2,432               | 2,930             | 498                     | 20.5%   |        |
| 780100 | Dues & Memberships                          | 1,185.00                   | 5,373               | 5,480             | 107                     | 2.0%    |        |
|        | Total Services & Mat'ls.                    | 102,417                    | 306,613             | 315,860           | 9,247                   | 3.0%    |        |
|        | Department Total                            | 180,585                    | 494,217             | 515,960           | 21,743                  | 4.4%    |        |

# Operations & Maintenance BASIC OPERATING BUDGET FY 2009-2010

Fund ARA

Department Operations & Maintenance

| Acco | unt Code | !     |        |         | Description   | Item          | S  | Summary   |
|------|----------|-------|--------|---------|---|---------------|----|-----------|
| Fund | Acct.    | Sec.  | C.C.   | Source  | •   | Amount        |    | Amount    |
|      |          |       |        |         |   |               |    |           |
| PERS | SONNEL S | SERVI | CES    |         |   |               |    |           |
| ARA  | 500000   | 40    | 00     | 00      | Regular Salaries                                    | \$<br>716,090 | \$ | 716,090   |
| ARA  | 500020   | 40    | 00     | 00      | Regular Overtime                                    | 15,000        |    | 15,000    |
| ARA  | 500030   | 40    | 00     | 00      | Allocated Benefits                                  | 307,060       |    | 307,060   |
|      | TOTAL P  | ERSO  | NNEL:  | SERVIC  | ES  |               | \$ | 1,038,150 |
|      |          |       |        |         |   |               |    |           |
| OPER | RATING E | XPEN  | SES    |         |   |               |    |           |
|      |          |       | Profes | ssional | Services  |               |    |           |
| ARA  | 604020   | 40    | 00     | 00      | Physicals and Drug Screens                          |               |    | 2,500     |
|      |          |       |        |         | CDL   | 2,500         |    |           |
|      |          |       | Cont   | ractual | Services  |               |    |           |
| ARA  | 645000   | 40    | 00     | 00      | Landscaping   |               |    | 12,600    |
|      |          |       |        |         | RAC CAM Landscaping Contract                        | 12,600        |    |           |
| ARA  | 646500   | 40    | 00     | 00      | Parking Management Contract                         |               |    | 284,600   |
|      |          |       |        |         | Annual Parking Management Budget                    | 284,600       |    |           |
| ARA  | 647000   | 40    | 00     | 00      | Other Contractual Services                          |               |    | 51,500    |
|      |          |       |        |         | Automatic Door Contract                             | 7,500         |    |           |
|      |          |       |        |         | Uniform Cleaning & Mats (Maintenance & Janitorial)  | 14,000        |    |           |
|      |          |       |        |         | NCDOL Inspections                                   | 800           |    |           |
|      |          |       |        |         | Fire Sprinkler Inspections                          | 3,000         |    |           |
|      |          |       |        |         | Waste Removal                                       | 19,800        |    |           |
|      |          |       |        |         | Pest Control  | 900           |    |           |
|      |          |       |        |         | Lobby Plants  | 5,500         |    |           |
| ARA  | 700100   | 40    | 00     | 00      | Elevator Maintenance Contract                       |               |    | 12,700    |
|      |          |       |        |         | Elevator & Escalator Contract                       | 12,700        |    |           |
| ARA  | 700200   | 40    | 00     | 00      | Fire Alarm Systems Contract                         |               |    | 12,700    |
|      |          |       |        |         | Fire Alarm Systems-Infinity                         | 1,200         |    |           |
|      |          |       |        |         | Fire Alarm Systems-Simplex                          | 11,500        |    |           |
|      |          |       |        | and Tr  | _   |               |    |           |
| ARA  | 650000   | 40    | 00     | 00      | Travel, Per Diem, Conference Registration           |               |    | 18,500    |
|      |          |       |        |         | SEC Annual Conference                               | 2,000         |    |           |
|      |          |       |        |         | NCAA Conference                                     | 1,700         |    |           |
|      |          |       |        |         | AGTA Conference                                     | 2,000         |    |           |
|      |          |       |        |         | Facilities Conference                               | 1,500         |    |           |
|      |          |       |        |         | Maintenance Seminar (2)                             | 1,600         |    |           |
|      |          |       |        |         | Annual Snow Symposium                               | 2,500         |    |           |
|      |          |       |        |         | Operations Conference                               | 2,000         |    |           |
|      |          |       |        |         | Basic Airport Safety & Operations Specialist School | 1,600         |    |           |

# Operations & Maintenance BASIC OPERATING BUDGET FY 2009-2010

Fund ARA

Department Operations & Maintenance

| Acco | unt Code | )    |         |         | Description                              | Item    | Summary |
|------|----------|------|---------|---------|--|---------|---------|
| Fund | Acct.    | Sec. | C.C.    | Source  |  | Amount  | Amount  |
|      |          |      |         |         |  |         |         |
|      |          |      |         |         | FAA Annual Certification Conference      | 1,000   |         |
|      |          |      |         |         | Local Travel                             | 2,600   |         |
| ARA  | 651000   | 40   | 00      | 00      | Training & Education                     |         | 1,200   |
|      |          |      |         |         | Professional Development                 | 1,200   |         |
|      |          |      | Utility | Service | es                                       |         |         |
| ARA  | 680500   | 40   | 00      | 00      | Electricity                              |         | 275,000 |
|      |          |      |         |         | Electric                                 | 260,000 |         |
|      |          |      |         |         | RAC CAM                                  | 15,000  |         |
| ARA  | 689500   | 40   | 00      | 00      | Natural Gas                              |         | 95,000  |
|      |          |      |         |         | Natural Gas                              | 95,000  |         |
| ARA  | 694500   | 40   | 00      | 00      | Water/Sewer                              |         | 55,000  |
|      |          |      |         |         | Terminal, DPS, CAP and Maintenance       | 30,000  |         |
|      |          |      |         |         | RAC CAM                                  | 20,000  |         |
|      |          |      |         |         | Annual Fire Line and Back Flow City Fees | 5,000   |         |
|      |          |      |         | -       | airs and Maintenance                     |         |         |
| ARA  | 710100   | 40   | 00      | 00      | Terminal, Buildings and Grounds          |         | 167,500 |
|      |          |      |         |         | Terminal, Buildings and Grounds          | 159,000 |         |
|      |          |      |         |         | Wildlife Program                         | 8,500   |         |
| ARA  | 710200   | 40   | 00      | 00      | Vehicles and Heavy Equipment             |         | 33,000  |
|      |          |      |         |         | Vehicles and Heavy Equipment             | 25,000  |         |
|      |          |      |         |         | Volvo Loader Tires                       | 8,000   |         |
| ARA  | 710300   | 40   | 00      | 00      | Airport and Airfield Equipment           |         | 35,000  |
|      |          |      |         |         | Airport and Airfield Equipment           | 35,000  |         |
| ARA  | 740115   | 40   | 00      | 00      | Employee/Tenant Events                   |         | 2,000   |
|      |          |      |         |         | Employee Events and Conference Hosting   | 2,000   |         |
|      |          |      | Opera   | ting Su | pplies                                   |         |         |
| ARA  | 770100   | 40   | 00      | 00      | Vehicle Fuel                             |         | 39,000  |
|      |          |      |         |         | Vehicle and Equipment Fuel               | 39,000  |         |
| ARA  | 770200   | 40   | 00      | 00      | Shop Supplies                            |         | 6,000   |
|      |          |      |         |         | Shop Supplies                            | 6,000   |         |
| ARA  | 770300   | 40   | 00      | 00      | Other Operating Supplies                 |         | 7,500   |
|      |          |      |         |         | Operations Supplies                      | 7,500   |         |
| ARA  | 770400   | 40   | 00      | 00      | Chemicals & Safety                       |         | 10,500  |
|      |          |      |         |         | Chemicals and Safety                     | 10,500  |         |
| ARA  | 770500   | 40   | 00      | 00      | Small Tools and Equipment                |         | 10,000  |
|      |          |      |         |         | Small Tools and Equipment                | 10,000  |         |
| ARA  | 770650   | 40   | 00      | 00      | Custodial Consumables                    |         | 30,000  |
|      |          |      |         |         | Custodial Consumables                    | 30,000  |         |

Operations & Maintenance BASIC OPERATING BUDGET FY 2009-2010

Fund ARA

Department Operations & Maintenance

| Acco | unt Code |       |           |          | Description  | Item     | Summary      |
|------|----------|-------|-----------|----------|--|----------|--------------|
| Fund | Acct.    | Sec.  | C.C.      | Source   |  | Amount   | Amount       |
| ARA  | 771000   | 40    | 00        | 00       | Operating Furniture, Fixtures, Equipment and Software      |          | 2,000        |
|      |          |       |           |          | Greater than \$100 & up to \$5,000                         |          |              |
|      |          |       |           |          | Other Equipment/Furniture for Maintenance & Operations     | 2,000    |              |
| ARA  | 771500   | 40    | 00        | 00       | Uniforms   |          | 3,300        |
|      |          |       |           |          | Employee Shoe Allowance                                    | 1,700    |              |
|      |          |       |           |          | Winter Weather Gear  | 1,200    |              |
|      |          |       |           |          | Prescription Safety Glasses                                | 400      |              |
|      |          |       | Books     | , Public | cations, Subscriptions and Memberships                     |          |              |
| ARA  | 780500   | 40    | 00        | 00       | Books, Publications, Compact Disks, Videos & Subscriptions |          | 1,300        |
|      |          |       |           |          | General Publications                                       | 1,300    |              |
| ARA  | 780100   | 40    | 00        | 00       | Dues & Memberships   | -        | 1,810        |
|      |          |       |           |          | AAAE-3   | 680      |              |
|      |          |       |           |          | AGTA-2   | 900      |              |
|      |          |       |           |          | SEC-2  | 110      |              |
|      |          |       |           |          | NCAA Annual Dues   | 120      |              |
|      | TOTAL O  | PERA  | TING      | EXPENS   | SES  | _        | \$ 1,170,210 |
|      | SECTION  | N TOT | <b>AL</b> |          |  | <u>-</u> | \$ 2,208,360 |

## Operations & Maintenance Fiscal Year 2009/2010 **Budget to Budget Variance Analysis**

| I.D. # | Description                                 | FY 2009<br>Budget | FY 2010<br>Budget | Increase/<br>(Decrease) | Percent | Reason   |
|--------|---|-------------------|-------------------|-------------------------|---------|--|
| 500000 | Regular Salaries                            | 698,790           | 716,090           | 17,300                  | 2.5%    |  |
|        | Regular Overtime                            | 40,200            | 15,000            | (25,200)                |         |  |
|        | Allocated Benefits                          | 310,376           | 307,060           | (3,316)                 |         |  |
| 000000 | Total Personal Services                     | 1,049,366         | 1,038,150         |                         |         | Annual Wage Adjustment                           |
| 604020 | Physicals and Drug Screens                  | 170 177000        | 2,500             | 2,500                   |         | Added to Budget                                  |
|        | Landscaping                                 | 6,000             | 12,600            | 6,600                   |         | Rental Car Landscaping Contract                  |
| 646000 | Janitorial Services                         | 25,500            | 0                 | (25,500)                |         | Cancelled Contract with In-House Service         |
|        | Parking Management Contract                 | 250,000           | 284,600           | 34,600                  |         | Adjustments in Wages and 24 Hour Coverage        |
|        | Other Contractual Services                  | 33,125            | 51,500            | 18,375                  |         | Elevator Contract Reduced                        |
|        | Elevator Maintenance Contract               | 14,480            | 12,700            | (1,780)                 |         | New Contract                                     |
| 700200 | Fire Alarm Systems Contract                 | 11,425            | 12,700            | 1,275                   | 11.2%   | Contract Price Increase                          |
|        | Security System Mgt Contract                | 11,500            | 0                 | (11,500)                | -100.0% | Moved to IT Budget                               |
|        | Travel, Per Diem, Conference Registration   | 18,800            | 18,500            | (300)                   |         | Added Local Travel and Annual FAA Conference     |
| 651000 | Training & Education                        | 1,200             | 1,200             | 0                       | 0.0%    | Added Degree Program Funds to this Line Item     |
|        | Postage                                     |                   | 0                 | 0                       | N/A     | New Budget Item                                  |
| 661000 | Express Main Delivery                       |                   | 0                 | 0                       | N/A     | New Budget Item                                  |
|        | Electricity                                 | 242,021           | 275,000           | 32,979                  | 13.6%   | Increases in new rates and the addition of Space |
| 689500 | Natural Gas                                 | 88,137            | 95,000            | 6,863                   | 7.8%    | Increases in new rates and the addition of Space |
| 694500 | Water/Sewer                                 | 38,000            | 55,000            | 17,000                  | 44.7%   | Increases in new rates and the addition of Space |
| 710100 | Terminal, Buildings and Grounds             | 190,000           | 167,500           | (22,500)                | -11.8%  | Removed Carpet Replacement Funds                 |
| 710200 | Vehicles and Heavy Equipment                | 25,000            | 33,000            | 8,000                   | 32.0%   | Added \$18,000 for ARFF and Loader Tires         |
| 710300 | Airport and Airfield Equipment              | 42,000            | 35,000            | (7,000)                 | -16.7%  |  |
| 760000 | Office Supplies                             | 2,500             | 0                 | (2,500)                 | -100.0% | Moving to Human Resources Budget                 |
| 770100 | Vehicle Fuel                                | 38,000            | 39,000            | 1,000                   |         | Fuel Decreases                                   |
| 770200 | Shop Supplies                               | 6,000             | 6,000             | 0                       |         | Increase in Cost and Needed Supplies             |
| 770300 | Other Operating Supplies                    | 6,500             | 7,500             | 1,000                   |         | Cost and Increases in Supplies                   |
| 770310 | Holiday Decorations                         | 2,000             | 0                 | (2,000)                 | -100.0% | Moved to Marketing Budget                        |
| 770400 | Chemicals & Safety                          | 5,000             | 10,500            | 5,500                   | 110.0%  |  |
| 770500 | Small Tools and Equipment                   | 10,000            | 10,000            | 0                       |         | Custodial Equipment was Purchased                |
| 770650 | Custodial Consumables                       | 43,300            | 30,000            | (13,300)                | -30.7%  |  |
| 771000 | Operating Furniture, Fixtures and Equipment | 2,000             | 2,000             | 0                       |         | New Furniture item added                         |
|        | Uniforms                                    | 3,100             | 3,300             | 200                     |         | Winter Gear Purchased For Some in Custodial      |
| 780500 | Books & Publications                        | 1,200             | 1,300             | 100                     | 8.3%    | Increases in Cost                                |

| 780100 | Dues & Memberships       | 1,625     | 1,810     | 185    | 11.4% | Increases In Cost |
|--------|--------------------------|-----------|-----------|--------|-------|-------------------|
|        | Total Services & Mat'ls. | 1,118,413 | 1,170,210 | 51,797 | 4.6%  |                   |
|        | Department Total         | 2,167,779 | 2,208,360 | 40,581 | 1.9%  |                   |
|        |                          |           |           |        |       |                   |

## Operations & Maintenance Fiscal Year 2009/2010 **Budget to Actual Variance Analysis**

| I.D. # | Description                                 | FY 2009         | FY 2009   | FY 2010   | Increase/  | Percent | Reason                                   |
|--------|---|-----------------|-----------|-----------|------------|---------|--|
|        |   | Actual 5 Months | Estimate  | Budget    | (Decrease) |         |  |
|        |   |                 |           | -         |            |         | <del>_</del>                             |
|        | Regular Salaries                            | 212,040         | 550,896   | 716,090   | 165,194    | 30.0%   | Temporary Help                           |
|        | Salary Adjustment Pool                      | 3,873           | 0         | 0         | 0          | N/A     |  |
|        | Regular Overtime                            | 97,138          | 25,000    | 15,000    | (10,000)   | -40.0%  | Snow Removal Season has been mild        |
| 500030 | Allocated Benefits                          |                 | 231,376   | 307,060   | 75,684     | 32.7%   |  |
|        | Total Personal Services                     | 313,051         | 807,272   | 1,038,150 | 230,878    | 28.6%   |  |
|        | Physicals and Drug Screens                  | 108             | 2,000     | 2,500     | 500        | 25.0%   | Item Added to Budget                     |
|        | Temporary Help                              | 22,878          | 32,000    | 0         | (32,000)   | -100.0% | Custodial Funds from Regular Salaries    |
|        | Landscaping                                 | 6,606           | 12,600    | 12,600    | 0          | 0.0%    | New Rental Car Contract                  |
|        | Janitorial Services                         | 41,909          | 50,000    | 0         | (50,000)   | -100.0% | Removed Line Item                        |
|        | Parking Management Contract                 | 122,456         | 287,000   | 284,600   | (2,400)    | -0.8%   | Reduction in Start-up Costs              |
|        | Other Contractual Services                  | 13,129          | 57,500    | 51,500    | (6,000)    | -10.4%  | Contracts are billed throughout the year |
| 700100 | Elevator Maintenance Contract               | 5,913           | 13,000    | 12,700    | (300)      | -2.3%   | New Contract                             |
|        | Fire Alarm Systems Contract                 | 7,233           | 11,425    | 12,700    | 1,275      | 11.2%   | Simi-Annual Amount Paid                  |
| 650000 | Travel, Per Diem, Conference Registration   | 3,354           | 17,000    | 18,500    | 1,500      | 8.8%    | Held off on some Travel                  |
| 651000 | Training & Education                        |                 | 1,200     | 1,200     | 0          | 0.0%    | Money Not Used                           |
| 660000 | Postage                                     | 10              | 24        | 0         | (24)       | -100.0% | New Item                                 |
| 661000 | Express Main Delivery                       | 342             | 821       | 0         | (821)      | -100.0% | New Item                                 |
| 680500 | Electricity                                 | 113,537         | 273,850   | 275,000   | 1,150      | 0.4%    | Utility Increases                        |
| 689500 | Natural Gas                                 | 12,164          | 88,000    | 95,000    | 7,000      | 8.0%    | Will Increase for Winter Months          |
| 694500 | Water/Sewer                                 | 13,370          | 45,000    | 55,000    | 10,000     | 22.2%   | RAC CAM Increase                         |
| 710100 | Terminal, Buildings and Grounds             | 51,896          | 162,000   | 167,500   | 5,500      | 3.4%    | Some Expenses Not Billed                 |
| 710200 | Vehicles and Heavy Equipment                | 8,778           | 25,000    | 33,000    | 8,000      | 32.0%   | Tires for ARFF Vehicle and Loader        |
| 710300 | Airport and Airfield Equipment              | 12,915          | 35,000    | 35,000    | 0          | 0.0%    | Airfield Lighting Expenses Lower YTD     |
| 740115 | Employee/Tenant Events                      | 47              | 500       | 2,000     | 1,500      | 300.0%  | Employee Events and Wildlife Conference  |
| 760000 | Office Supplies                             | 835             | 1,500     | 0         | (1,500)    | -100.0% | Some Funds Moved to Human Resources      |
| 770100 | Vehicle Fuel                                | 13,391          | 37,000    | 39,000    | 2,000      | 5.4%    | Mild Winter Fuel Cost Reduction          |
| 770200 | Shop Supplies                               | 835             | 6,000     | 6,000     | 0          | 0.0%    | Supply Cost Vary Year to Year            |
| 770300 | Other Operations Supplies                   | 2,880           | 7,500     | 7,500     | 0          | 0.0%    | Ground Transportation/Ops Supplies       |
|        | Chemicals & Safety                          | 946             | 15,500    | 10,500    | (5,000)    | -32.3%  | Shop and Custodial Supplies              |
| 770500 | Small Tools and Equipment                   | 1,099           | 9,500     | 10,000    | 500        | 5.3%    | Some Items not Billed                    |
|        | Custodial Supplies                          | 15,133          | 30,000    | 0         | (30,000)   | -100.0% | Moved to Custodial Consumables           |
|        | Custodial Consumables                       |                 | 30,000    | 30,000    | 0          | 0.0%    | Moved from Custodial Consumables         |
|        | Operating Furniture, Fixtures and Equipment |                 | 2,000     | 2,000     | 0          | 0.0%    | Added Furniture Item                     |
|        | Uniforms                                    | 1,541           | 3,300     | 3,300     | 0          | 0.0%    | Some Winter Gear Purchased Already       |
| 780500 | Books & Publications                        |                 | 1,200     | 1,300     | 100        | 8.3%    | Cost Increases                           |
| 780100 | Dues & Memberships                          | 105             | 1,810     | 1,810     | 0          | 0.0%    | All Items not Billed                     |
|        | Total Services & Mat'ls.                    | 473,410         | 1,259,230 | 1,170,210 | (89,020)   | -7.1%   |  |
|        | Department Total                            | 786,461         | 2,066,502 | 2,208,360 | 141,858    | 6.9%    |  |

**Public Safety** 

### BASIC OPERATING BUDGET FY 2009-2010

Fund ARA
Department Public Safety
Department # 50
Cost Center 00
Source 00

| Acco | unt Code | !     |        |          | Description                                      | Item |         | S  | Summary   |
|------|----------|-------|--------|----------|--|------|---------|----|-----------|
| Fund | Acct.    | Sec.  | C.C.   | Source   | )  |      | Amount  |    | Amount    |
| F    |          |       |        |          |  |      |         |    |           |
| PERS | ONNEL S  | SERVI | CES    |          |  |      |         |    |           |
| ARA  | 500000   | 50    | 00     | 00       | Regular Salaries                                 | \$   | 687,780 | \$ | 687,780   |
| ARA  | 500015   | 50    | 00     | 00       | Salary Adjustment Pool                           |      | -       |    | -         |
| ARA  | 500020   | 50    | 00     | 00       | Regular Overtime                                 |      | 25,000  |    | 25,000    |
| ARA  | 500030   | 50    | 00     | 00       | Allocated Benefits                               |      | 356,390 |    | 356,390   |
|      | TOTAL P  | ERSO  | NNEL:  | SERVIC   | ES   |      |         | \$ | 1,069,170 |
|      |          |       |        |          |  |      |         |    |           |
| OPER | RATING E | XPEN  | SES    |          |  |      |         |    |           |
|      |          |       | Profes | ssional  | Services   |      |         |    |           |
| ARA  | 604000   | 50    | 00     | 00       | Other Professional Services                      |      |         |    | 1,000     |
|      |          |       |        |          | Psychological Services                           |      | 1,000   |    |           |
| ARA  | 604020   | 50    | 00     | 00       | Physicals and Drug Screens                       |      |         |    | 6,000     |
|      |          |       |        |          | Annual Fit for Duty Physicals                    |      | 6,000   |    |           |
|      |          |       | Cont   | ractual  | Services   |      |         |    |           |
| ARA  | 647000   | 50    | 00     | 00       | Other Contractual Services                       |      |         |    | 9,060     |
|      |          |       |        |          | Police Information Computer                      |      | 3,600   |    |           |
|      |          |       |        |          | Vehicle Towing                                   |      | 300     |    |           |
|      |          |       |        |          | Mobile Data                                      |      | 1,000   |    |           |
|      |          |       |        |          | Locate Plus Police                               |      | 960     |    |           |
|      |          |       |        |          | Fire Extinguisher Service                        |      | 3,200   |    |           |
|      |          |       | Trave  | l and Tr | raining  |      |         |    |           |
| ARA  | 650000   | 50    | 00     | 00       | Travel, Per Diem, Conference Registraion         |      |         |    | 16,550    |
|      |          |       |        |          | FAR 139 Burn                                     |      | 8,000   |    |           |
|      |          |       |        |          | AAAE BSOS for 1                                  |      | 2,250   |    |           |
|      |          |       |        |          | AAAE ARFF Chief's Conference                     |      | 2,500   |    |           |
|      |          |       |        |          | OSHA Conference                                  |      | 800     |    |           |
|      |          |       |        |          | Fire and LEO Local Training (Community Colleges) |      | 600     |    |           |
|      |          |       |        |          | Local Travel                                     |      | 2,400   |    |           |
| ARA  | 651000   | 50    | 00     | 00       | Training & Education                             |      |         |    | 12,000    |
|      |          |       |        |          | Professional Development ?Part 139 Exercise      |      | 3,000   |    |           |
|      |          |       |        |          | Education Incentives, Education Reimburse.       |      | 9,000   |    |           |
|      |          |       | Comm   | nunicati | ions and Freight                                 |      |         |    |           |
| ARA  | 662000   | 50    | 00     | 00       | Telecommunications                               |      |         |    | 1,020     |
|      |          |       |        |          | Cable News / Weather Service                     |      | 1,020   |    |           |
|      |          |       | Gene   | ral Rep  | pairs and Maintenance                            |      |         |    |           |
| ARA  | 710000   | 50    | 00     | 00       | Other Repairs and Maintenance                    |      |         |    | 5,000     |
|      |          |       |        |          | Radio System and Equipment Maintenance           |      | 5,000   |    |           |
|      |          |       | Opera  | ting Su  | pplies   |      |         |    |           |
|      |          |       |        |          |  |      |         |    |           |

**Public Safety** 

### BASIC OPERATING BUDGET FY 2009-2010

Fund ARA
Department Public Safety
Department # 50
Cost Center 00
Source 00

| Fund         Acct.         Sec.         C.C.         Source         Amount           ARA         770300         50         00         00         Other Operating Supplies         3,500           ARA         770400         50         00         00         Chemicals & Safety         2,500           ARA         770500         50         00         00         Small Tools and Equipment         5,500           ARA         771000         50         00         00         Operating Furniture, Fixtures, Equipment and Software Greater than \$100 & up to \$5,000         4,000           ARA         771500         50         00         00         Uniforms         2,500           ARA         771500         50         00         00         Uniforms         2,500           ARA         780501         50         00         00         Fire, Boots, Body Armor Utility Uniforms         6,800           ARA         780501         50         00         00         Fireflyhter Equipment         4,500           ARA         780500         50         00         00         Fireflyhter Equipment         4,500           ARA         780500         50         00         00         Fireflyhter Equipment   | Amount 6,000 5,500 7,500 4,000 9,300 |
|--|--------------------------------------|
| Signature   Sign | 5,500<br>7,500<br>4,000              |
| Signature   Sign | 5,500<br>7,500<br>4,000              |
| ARA         770400         50         00         00         Chemicals & Safety           ARA         770500         50         00         00         Small Tools and Equipment         5,500           ARA         770500         50         00         00         Small Tools and Equipment         7,500           ARA         771000         50         00         00         Operating Furniture, Fixtures, Equipment and Software         Greater than \$100 & up to \$5,000           ARA         771500         50         00         00         Uniforms         4,000           ARA         771500         50         00         00         Uniforms         2,500           ARA         780501         50         00         00         Firefighter Equipment         4,500           ARA         780501         50         00         00         Firefighter Equipment         4,500           ARA         780501         50         00         00         Firefighter Equipment         4,500           ARA         780500         50         00         00         Firefighter Equipment         4,500           ARA         780500         50         00         00         Books, Publications, Compact Disks, Videos   | 7,500<br>4,000                       |
| ARA       770400       50       00       00       Chemicals & Safety         ARA       770500       50       00       00       Small Tools and Equipment       7,500         ARA       771000       50       00       00       Operating Furniture, Fixtures, Equipment and Software       7,500         ARA       771500       50       00       00       Operating Furniture, Fixtures, Equipment and Software       4,000         ARA       771500       50       00       00       Appliance and Electronic Equipment       4,000         ARA       771500       50       00       00       Uniforms       2,500         Fire, Boots, Body Armor Utility Uniforms       6,800       6,800         ARA       780501       50       00       00       Firefighter Equipment         Turnout Gear       4,500         SCBA Mask       500         Books, Publications, Subscriptions and Memberships         ARA       780500       50       00       800       Books, Publications, Compact Disks, Videos & Subscriptions       1,200  | 7,500<br>4,000                       |
| ARA         770500         50 00 00 00 Small Tools and Equipment         5,500           ARA         771000         50 00 00 00 Operating Furniture, Fixtures, Equipment and Software Greater than \$100 & up to \$5,000         4,000           ARA         771500         50 00 00 Uniforms         2,500           ARA         780501         50 00 00 Firefighter Equipment         2,500           ARA         780501         50 00 00 Firefighter Equipment         4,500           ARA         780500         500ks, Publications, Subscriptions and Memberships           ARA         780500         50 00 00 00 Books, Publications, Compact Disks, Videos & Subscriptions           ARA         780500         50 00 00 00 Books, Publications, Compact Disks, Videos & Subscriptions  | 7,500<br>4,000                       |
| ARA       770500       50       00       00       Small Tools and Equipment       7,500         ARA       771000       50       00       00       Operating Furniture, Fixtures, Equipment and Software  | 4,000                                |
| ARA         7,500           ARA         771000         50         00         00         Operating Furniture, Fixtures, Equipment and Software           ARA         771500         50         00         00         Appliance and Electronic Equipment         4,000           ARA         771500         50         00         00         Uniforms         2,500           ARA         780501         50         00         00         Firefighter Equipment         4,500           ARA         800ks, Publications, Subscriptions and Memberships           ARA         780500         50         00         00         Books, Publications, Compact Disks, Videos & Subscriptions           ARA         780500         50         00         00         Books, Publications, Compact Disks, Videos & Subscriptions   | 4,000                                |
| ARA       771000       50       00       00       Operating Furniture, Fixtures, Equipment and Software  |                                      |
| ARA   771500   50   00   00   Uniforms   2,500   |                                      |
| ARA       771500       50       00       00       Uniforms       2,500         ARA       780501       50       00       00       Fire, Boots, Body Armor Utility Uniforms       6,800         ARA       780501       50       00       00       Firefighter Equipment       4,500         SCBA Mask       500         Books, Publications, Subscriptions and Memberships         ARA       780500       50       00       00       Books, Publications, Compact Disks, Videos & Subscriptions         Various training manuals and subscriptions       1,200   | 9,300                                |
| ARA       771500       50       00       00       Uniforms       2,500         ARA       780501       50       00       00       Fire, Boots, Body Armor Utility Uniforms       6,800         ARA       780501       50       00       00       Firefighter Equipment       4,500         SCBA Mask       500         Books, Publications, Subscriptions and Memberships         ARA       780500       50       00       00       Books, Publications, Compact Disks, Videos & Subscriptions         Various training manuals and subscriptions       1,200   | 9,300                                |
| Police 2,500 Fire, Boots, Body Armor Utility Uniforms 6,800  ARA 780501 50 00 00 Firefighter Equipment Turnout Gear 4,500 SCBA Mask 500  Books, Publications, Subscriptions and Memberships  ARA 780500 50 00 00 Books, Publications, Compact Disks, Videos & Subscriptions Various training manuals and subscriptions 1,200   | 0,000                                |
| ARA 780501 50 00 00 Firefighter Equipment  Turnout Gear 4,500  SCBA Mask 500  Books, Publications, Subscriptions and Memberships  ARA 780500 50 00 00 Books, Publications, Compact Disks, Videos & Subscriptions  Various training manuals and subscriptions 1,200   |                                      |
| ARA 780501 50 00 00 Firefighter Equipment  Turnout Gear 4,500  SCBA Mask 500  Books, Publications, Subscriptions and Memberships  ARA 780500 50 00 00 Books, Publications, Compact Disks, Videos & Subscriptions  Various training manuals and subscriptions 1,200   |                                      |
| Turnout Gear 4,500 SCBA Mask 500 Books, Publications, Subscriptions and Memberships  ARA 780500 50 00 00 Books, Publications, Compact Disks, Videos & Subscriptions Various training manuals and subscriptions 1,200   | 5,000                                |
| SCBA Mask 500  Books, Publications, Subscriptions and Memberships  ARA 780500 50 00 00 Books, Publications, Compact Disks, Videos & Subscriptions  Various training manuals and subscriptions 1,200  | 2,222                                |
| Books, Publications, Subscriptions and Memberships  ARA 780500 50 00 00 Books, Publications, Compact Disks, Videos & Subscriptions  Various training manuals and subscriptions 1,200   |                                      |
| ARA 780500 50 00 00 Books, Publications, Compact Disks, Videos & Subscriptions  Various training manuals and subscriptions 1,200   |                                      |
| Various training manuals and subscriptions 1,200   | 1,200                                |
|  | ,                                    |
| ARA 700100 30 00 00 Dues & Methberships  | 1,570                                |
| ARFFWG 250   | ,                                    |
| NFPA 150   |                                      |
| Buncombe Co. Fire Chiefs Association 100   |                                      |
| Buncombe Co. Firefighters Association 200  |                                      |
| Henderson Co. Firefighters Association 100   |                                      |
| NC Association of Rescue Squads and EMS 300  |                                      |
| ALEAN 150  |                                      |
| National Safety Council 320  |                                      |
| TOTAL OPERATING EXPENSES   | \$ 90,700                            |
| SECTION TOTAL  | \$ 1,159,870                         |

## Public Safety Fiscal Year 2009/2010 **Budget to Budget Variance Analysis**

| I.D. # | Description                                 | FY 2009<br>Budget | FY 2010<br>Budget | Increase/<br>(Decrease) | Percent | Reason |
|--------|---|-------------------|-------------------|-------------------------|---------|--------|
|        |   | Duaget            | Duaget            | (Bedreuse)              |         |        |
| 500000 | Regular Salaries                            | 700,613.00        | 687,780           | (12,833)                | -1.8%   |        |
| 500020 | Regular Overtime                            | 38,089.00         | 25,000            | (13,089)                | -34.4%  |        |
| 500030 | Allocated Benefits                          | 336,300.00        | 356,390           | 20,090                  | 6.0%    |        |
|        | Total Personal Services                     | 1,075,002         | 1,069,170         | (5,832)                 | -0.5%   |        |
| 604000 | Other Professional Services                 | 1,000.00          | 1,000             | 0                       | 0.0%    |        |
| 604010 | Legal                                       |                   | 0                 | 0                       | N/A     |        |
| 604020 | Physicals and Drug Screens                  | 1,200.00          | 6,000             | 4,800                   | 400.0%  |        |
| 647000 | Other Contractual Services                  | 9,160.00          | 9,060             | (100)                   | -1.1%   |        |
| 650000 | Travel, Per Diem, Conference Registration   | 40,900.00         | 16,550            | (24,350)                | -59.5%  |        |
| 651000 | Training & Education                        | 3,000.00          | 12,000            | 9,000                   | 300.0%  |        |
| 662000 | Telecommunications                          | 960.00            | 1,020             | 60                      | 6.3%    |        |
| 710000 | Other Repairs and Maintenance               | 5,000.00          | 5,000             | 0                       | 0.0%    |        |
| 760000 | Office Supplies                             | 2,400.00          | 0                 | (2,400)                 | -100.0% |        |
| 770300 | Other Operating Supplies                    | 5,000.00          | 6,000             | 1,000                   | 20.0%   |        |
| 770400 | Chemicals & Safety                          | 8,000.00          | 5,500             | (2,500)                 | -31.3%  |        |
| 770500 | Small Tools and Equipment                   | 12,000.00         | 7,500             | (4,500)                 | -37.5%  |        |
| 771000 | Operating Furniture, Fixtures and Equipment | 5,000.00          | 4,000             | (1,000)                 | -20.0%  |        |
| 771500 | Uniforms                                    | 14,550.00         | 9,300             | (5,250)                 | -36.1%  |        |
| 780501 | Firefighter Equipment                       | 5,000.00          | 5,000             | 0                       | 0.0%    |        |
| 780500 | Books & Publications                        | 1,200.00          | 1,200             | 0                       | 0.0%    |        |
| 780100 | Dues & Memberships                          | 1,225.00          | 1,570             | 345                     | 28.2%   |        |
|        | Total Services & Mat'ls.                    | 115,595           | 90,700            | (24,895)                | -21.5%  |        |
|        | Department Total                            | 1,190,597         | 1,159,870         | (30,727)                | -2.6%   |        |

## Public Safety Fiscal Year 2009/2010 **Budget to Actual Variance Analysis**

| I.D. # | Description                                 | FY 2009<br>Actual 5 Months | FY 2009<br>Estimate | FY 2010<br>Budget | Increase/<br>(Decrease) | Percent | Reason |
|--------|---|----------------------------|---------------------|-------------------|-------------------------|---------|--------|
|        |   |                            |                     |                   | ,                       |         |        |
| 500000 | Regular Salaries                            | 249,978.00                 | 599,947             | 687,780           | 87,833                  | 14.6%   |        |
| 500020 | Regular Overtime                            | 15,762.00                  | 12,000              | 25,000            | 13,000                  | 108.3%  |        |
| 500030 | Allocated Benefits                          | 132,843.00                 | 318,823             | 356,390           | 37,567                  | 11.8%   |        |
|        | Total Personal Services                     | 398,583.00                 | 930,770             | 1,069,170         | 138,400                 | 14.9%   |        |
| 604000 | Other Professional Services                 |                            | 0                   | 1,000             | 1,000                   | 100.0%  |        |
| 604010 | Legal                                       |                            | 0                   | 0                 | 0                       | N/A     |        |
| 604020 | Physicals and Drug Screens                  | 917.00                     | 1,000               | 6,000             | 5,000                   | 500.0%  |        |
| 647000 | Other Contractual Services                  |                            | 9,060               | 9,060             | 0                       | 0.0%    |        |
| 650000 | Travel, Per Diem, Conference Registration   | 4,935.00                   | 19,800              | 16,550            | (3,250)                 | -16.4%  |        |
| 651000 | Training & Education                        | 2,161.00                   | 9,000               | 12,000            | 3,000                   | 33.3%   |        |
| 662000 | Telecommunications                          | 410.00                     | 984                 | 1,020             | 36                      | 3.7%    |        |
| 710000 | Other Repairs and Maintenance               | 146.00                     | 1,500               | 5,000             | 3,500                   | 233.3%  |        |
| 760000 | Office Supplies                             | 307.00                     | 500                 | 0                 | (500)                   | -100.0% |        |
| 770300 | Other Operating Supplies                    | 3,616.00                   | 8,678               | 6,000             | (2,678)                 | -30.9%  |        |
| 770400 | Chemicals & Safety                          | 1,505.00                   | 3,000               | 5,500             | 2,500                   | 83.3%   |        |
| 770500 | Small Tools and Equipment                   | 2,737.00                   | 6,569               | 7,500             | 931                     | 14.2%   |        |
| 771000 | Operating Furniture, Fixtures and Equipment |                            | 0                   | 4,000             | 4,000                   | 100.0%  |        |
| 771500 | Uniforms                                    | 1,766.00                   | 5,000               | 9,300             | 4,300                   | 86.0%   |        |
| 780501 | Firefighter Equipment                       |                            | 2,500               | 5,000             | 2,500                   | 100.0%  |        |
| 780500 | Books & Publications                        |                            | 0                   | 1,200             | 1,200                   | 100.0%  |        |
| 780100 | Dues & Memberships                          | 960.00                     | 610                 | 1,570             | 960                     | 157.4%  |        |
|        | Total Services & Mat'ls.                    | 19,460                     | 68,201              | 90,700            | 22,499                  | 33.0%   |        |
|        | Department Total                            | 418,043                    | 998,972             | 1,159,870         | 160,898                 | 16.1%   |        |

# ASHEVILLE REGIONAL AIRPORT AUTHORITY CAPITAL, BUSINESS DEVELOPMENT, DEBT SERVICE BUDGET ASHEVILLE REGIONAL AIRPORT AUTHORITY FISCAL YEAR 2009/2010

| DESCRIPTION                                |    | TOTAL     | FAA          | NCDOT      | PFC        | AUTHORITY    | CFC  | OTHER (d) |
|--|----|-----------|--------------|------------|------------|--------------|------|-----------|
| Capital Improvements (1)                   |    |           |              |            |            |              |      |           |
| Runway Rehab - Construction Phase (2)      | \$ | 5,450,068 | 5,177,564    | 136,252    | 136,252    |              |      |           |
| Total Capital Improvements                 |    | 5,450,068 | 5,177,564    | 136,252    | 136,252    | -            | -    | -         |
| Equipment and Small Capital Outlay         |    |           |              |            |            |              |      |           |
| Document Imaging/Email Archive             |    | 40,000    |              |            |            | 40,000       | -    | -         |
| Point of Sale - Guest Services             |    | 8,000     |              |            |            | 8,000        | -    | -         |
| Sharepoint/Business Portal                 |    | 28,440    |              |            |            | 28,440       | -    | -         |
| Access Control System Addition             |    | 28,000    |              |            |            | 28,000       |      |           |
| Total Equipment and Small Capital Outlay   |    | 104,440   | -            | -          | -          | 104,440      | -    | -         |
| Renewal and Replacement                    |    |           |              |            |            |              |      |           |
| Vehicle Replacements                       |    | 67,277    |              |            |            | 67,277       |      | -         |
| 3 Channel Trunking Radio Net               |    | 55,000    |              |            |            | 55,000       |      | -         |
| Digital In Car Camera Upgrades             |    | 20,000    |              |            |            | 20,000       |      | -         |
| Total Renewal and Replacement              |    | 142,277   | -            | -          | -          | 142,277      | -    | -         |
| Business Development/Agreement Obligations |    |           |              |            |            |              |      |           |
| Air Service/Business Incentives/True-ups   |    | 300,000   | _            | -          | -          | 300,000      | -    | -         |
| Total Business Development                 |    | 300,000   | -            | -          | -          | 300,000      | -    | -         |
| Debt Service                               |    |           |              |            |            |              |      |           |
| Debt Service - Rental Car Facility/Hangar  |    | 626,823   | _            | _          | _          | 626,823      | _    | -         |
| Total Debt Service                         | -  | 626,823   | -            | -          | -          | 626,823      | -    | -         |
| Total                                      | \$ | 6,623,608 | \$ 5,177,564 | \$ 136,252 | \$ 136,252 | \$ 1,173,540 | \$ - | \$ -      |

<sup>1.</sup> Does not include any potential stimulus projects.

Note: All projects/purchases over \$50,000 will be presented to the Authority Board for final approval before implementation unless otherwise authorized by the Authority Board.

<sup>2.</sup> Future PFCs.

# ASHEVILLE REGIONAL AIRPORT AUTHORITY FY-10 PROJECTED CAPITAL CARRY-OVER

### February 13, 2009

|  | _          |           |           |
|--|------------|-----------|-----------|
|  |            | ESTIMATED | ESTIMATED |
|  |            | TO SPEND  | BALANCE   |
|  | AMOUNT     | THROUGH   | TO        |
| Project  | BUDGETED   | 6/30/2009 | CARRY     |
| <sup>1</sup> Runway Rehab Project                  | 545,007    | 186,633   | 358,374   |
| <sup>2</sup> Aircraft Lavatory Project             | 240,700    | 40,000    | 200,700   |
| <sup>3</sup> PC Air Project                        | 361,050    | 180,525   | 180,525   |
| <sup>4</sup> Fixed Ground Power Project            | 120,000    | 60,000    | 60,000    |
| <sup>5</sup> Landside Roadway/Parking Improvements | 5,025,000  | 410,000   | 4,615,000 |
| <sup>6</sup> Art Program FF&E                      | 27,175     | 16,116    | 11,059    |
| 7 North General Aviation Expansion Project         | 3,700,000  | 2,500,000 | 1,200,000 |
| TOTAL CARRY-OVER TO FY-2009                        | 10,018,932 | 3,393,274 | 6,625,658 |

<sup>&</sup>lt;sup>1</sup> This project is funded with a combination of AIP entitlements and PFC Funding.

<sup>&</sup>lt;sup>2</sup> This project is funded with PFC Funding.

 $<sup>^{\</sup>rm 3}$  This project is funded with PFC Funding.

<sup>&</sup>lt;sup>4</sup> This project is funded with PFC Funding.

 $<sup>^{5}</sup>$  This project is funded with a combination of AIP entitlements, state funds, and ARAA capital.

<sup>&</sup>lt;sup>6</sup> This project if funded with ARAA capital.

<sup>&</sup>lt;sup>7</sup> This project is funded with a combination of state funds and ARAA capital.

**Development Department** 

## CAPITAL BUDGET REQUEST FY2009-2010

| X          | X Capital Improvement Equipment and Small Capital Outlay Renewal and Replacement Business Development/Agreement Obligations Personnel Request  ESCRIPTION & JUSTIFICATION |               |             |                 | Fund<br>Department Number<br>Cost Center<br>Source | ARA<br>70<br>0<br>0 |
|------------|---|---------------|-------------|-----------------|--|---------------------|
| Fund       | Acct.   | Sec.          | C.C.        | Source          | Description  | Amount              |
| ARA        | 0   | 70            | 0           | 0               | Runway Rehab - Construction Pha \$                 | 5,450,068           |
| repairs    | , lighting imp  | rovements, a  | and the ad  | ddition of runv | s sub grade repairs, pavement surface o            | Ourse               |
| NOTE: If t | his request re  | lates to rece | ently appro | oved personne   | I, please complete the following:                  |                     |
| TITLE:     |   |               |             |                 |  |                     |
| HIRE DAT   | <u>E:</u>   |               |             |                 |  |                     |

**Executive Department** 

### CAPITAL BUDGET REQUEST FY 2009-2010

| JUSTIFICAT  |                        |         | LE  |                        |           |
|---|------------------------|---------|---|------------------------|-----------|
|   |                        | ovement | Capital Outlay  | Fund                   | ARA       |
|   |                        |         |   | Department Number      | 05        |
| Renewal and Replacement  X Business Development/Agreement Obligations |                        |         |   | Cost Center            | 00        |
|   | Personnel Request Soul |         |   |                        | 00        |
| DESCRIPTI   | ON &                   | JUSTIFI | CATION  |                        |           |
| Fund Acct.  | Sec.                   | C.C.    | Description   |                        | Amount    |
| ARA 0   | 05                     | 0       | Air Service/Business Development Incentives and Agreement Obligations   |                        | \$300,000 |
|   |                        |         | vice/development efforts of the Authority, funding valver of fees, etc. | is required to provide |           |
|   |                        |         |   |                        |           |
|   |                        |         |   |                        |           |
|   |                        |         |   |                        |           |
|   |                        |         |   |                        |           |
|   |                        |         |   |                        |           |
|   |                        |         |   |                        |           |

NOTE: If this request relates to recently approved personnel, please complete the following:

TITLE:

**HIRE DATE:** 

Information Technology

#### CAPITAL BUDGET REQUEST FY 2008-2009

#### JUSTIFICATION SCHEDULE

|   | Capital Improvement                        |                   |     |
|---|--|-------------------|-----|
| Χ | Equipment and Small Capital Outlay         | Fund              | ARA |
|   | Renewal and Replacement                    | Department Number | 20  |
|   | Business Development/Agreement Obligations | Cost Center       | 0   |
|   | Personnel Request                          | Source            | 0   |

#### **DESCRIPTION & JUSTIFICATION**

| Fund | Acct. | Sec. | C.C. | Source | Description                         | Amount |
|------|-------|------|------|--------|-------------------------------------|--------|
| ARA  | 0     | 20   | 0    | 0      | Document Imaging / Email Archivi \$ | 41,750 |

Finance estimates that 27.25 hours per week would be saved in time required for filing, researching, routing of paper for appropriate signatures, copying, and various other miscellaneous expenses. This amounts to a savings of employee cost equal to \$704.08 per week. If we expand this to a yearly cost savings, we have a savings of 708.5 hours per year or \$18,306.08 in employee cost. This does not include the additional costs of paper, toner and special order materials such as purchase order stock that would be saved.

Additional savings would be realized each month by other departments. In Human Resources, IT, Operations, DPS, and Maintenance, all documents pertaining to purchase orders, requisitions, estimates, and invoices would be readily searchable without making inquiries to the Finance Department.

First year cost is approximately \$40,000

Support costs for years 2-5 = \$5100 per year x 4 = \$24,000

OFF Site Backup, 100 GB (increased cost) of \$1500 per year =  $(5 \times $1500) = $7500$ 

Total 5 year cost = \$76,000

Estimated yearly savings:

FINANCE (1-5 years) = (5 x \$18,306) = \$91,530

HR (1-5 Years) =  $(5 \times $6102) = $30,510$  (calculated at 1/3 savings of Finance department)

IT, DPS, MAINTENANCE, ADMINISTRATION (1-5 years) = (5 x \$2000 x 4) = \$40,000

Total estimated savings over 5 years:

\$91,530+\$30,510+\$40,000 = \$162,040 - \$76,000 = \$86,040

Or approximately \$17,000 per year.

NOTE: If this request relates to recently approved personnel, please complete the following:

TITLE:

**Information Technology** 

#### CAPITAL BUDGET REQUEST FY 2008-2009

#### JUSTIFICATION SCHEDULE

|   | Capital Improvement                        |                   |     |
|---|--|-------------------|-----|
| X | Equipment and Small Capital Outlay         | Fund              | ARA |
|   | Renewal and Replacement                    | Department Number | 20  |
|   | Business Development/Agreement Obligations | Cost Center       | 0   |
|   | Personnel Request                          | Source            | 0   |

#### **DESCRIPTION & JUSTIFICATION**

| Fund | Acct. | Sec. | C.C. | Source | Description                    | Α  | mount  |
|------|-------|------|------|--------|--------------------------------|----|--------|
| ARA  | 0     | 20   | 0    | 0      | Access Control System Addition | \$ | 28,500 |

We are only addressing major blind spots in the current CCTV network and adding the baggage make-up rooms of the TSA's for a total of 5 cameras.

- 2 for the A Gate area
- 1 for the new Business Center
- 1 for each of the 2 TSA bag rooms

This is an estimated cost. Jeff Augram is waiting to hear back from I-Sys on total cost including all equipment, installation, and configuration.

NOTE: If this request relates to recently approved personnel, please complete the following:

TITLE:

Information Technology

#### CAPITAL BUDGET REQUEST FY 2008-2009

#### JUSTIFICATION SCHEDULE

|   | Capital Improvement                        |                   |     |
|---|--|-------------------|-----|
| X | Equipment and Small Capital Outlay         | Fund              | ARA |
|   | Renewal and Replacement                    | Department Number | 20  |
|   | Business Development/Agreement Obligations | Cost Center       | 0   |
|   | Personnel Request                          | Source            | 0   |

#### **DESCRIPTION & JUSTIFICATION**

| Fund | Acct. | Sec. | C.C. | Source | Description                    | Ar | nount |
|------|-------|------|------|--------|--------------------------------|----|-------|
| ARA  | 0     | 20   | 0    | 0      | Point of Sale - Guest Services | \$ | 8,000 |

The point of sale system will be utilized to track items such as apparel, ticket sales, and business services. In addition, the financial information would be directly input into Solomon allowing staff to easily track purchases, credit card transactions and sales tax to be remitted to the State. We anticipate the investment would pay for itself the first 6 months of FY 09/10 since projected sales for the entire year are estimated at \$17000.

NOTE: If this request relates to recently approved personnel, please complete the following:

TITLE:

**Information Technology** 

#### CAPITAL BUDGET REQUEST FY 2008-2009

#### JUSTIFICATION SCHEDULE

|   | Capital Improvement                        |                   |     |
|---|--|-------------------|-----|
| Χ | Equipment and Small Capital Outlay         | Fund              | ARA |
|   | Renewal and Replacement                    | Department Number | 20  |
|   | Business Development/Agreement Obligations | Cost Center       | 0   |
|   | Personnel Request                          | Source            | 0   |

#### **DESCRIPTION & JUSTIFICATION**

| Fund | Acct. | Sec. | C.C. | Source | Description                | Ar | nount  |
|------|-------|------|------|--------|----------------------------|----|--------|
| ARA  | 0     | 20   | 0    | 0      | Sharepoint/Business Portal | \$ | 28,440 |

**Business Portal with Solomon** 

This project will give everyone the capability to do timesheets, purchase requests, and orders via the intranet's SharePoint portal.

User licenses are \$40 each (61 users) = \$2440

Sharepoint and Business Portal Integration with MS Dynamics SL 7.X = \$21000.00 Additional hardware will be needed to run full Sharepoint services: \$5000.00

NOTE: If this request relates to recently approved personnel, please complete the following:

TITLE:

Operations & Maintenance

#### CAPITAL BUDGET REQUEST FY 2009-2010

| ILISTIFICATION SCHEDULE |  |
|-------------------------|--|

| Capital Improvement                        |                   |     |
|--|-------------------|-----|
| Equipment and Small Capital Outlay         | Fund              | ARA |
| X Renewal and Replacement                  | Department Number | 40  |
| Business Development/Agreement Obligations | Cost Center       | 0   |
| Personnel Request                          | Source            | 0   |

#### **DESCRIPTION & JUSTIFICATION**

| Fund | Acct. | Sec. | C.C. | Source | Description          | Amount       |
|------|-------|------|------|--------|----------------------|--------------|
| ARA  | 0     | 40   | 0    | 0      | Vehicle Replacements | \$ 67,277.00 |

Airport Maintenance is requesting to replace Units #6 and #11 that are scheduled for replacement this year. This request is for replacement of The 2005 Crown Victoria (Unit #6) that is used for police patrols , and for the replacement of a 2004 F250 Airfield Service Truck (Unit #11) used primarily in airfield lighting maintenance. Unit #6 is on a three (3) year replacement and Unit #11 is on a five (5) year replacement. The estimate includes trade-in for both vehicles. Both vehicles are used as needed to support airfield operations during emergency events such as towing aircraft removal equipment and supplies.

NOTE: If this request relates to recently approved personnel, please complete the following:

TITLE:

**Public Safety** 

#### CAPITAL BUDGET REQUEST FY 2009-2010

| JUSTIFICATION SCHEDULE |
|------------------------|
|------------------------|

| Capital Improvement                        | Fund              |     |
|--|-------------------|-----|
| Equipment and Small Capital Outlay         | Department Number | ARA |
| X Renewal and Replacement                  | Cost Center       | 50  |
| Business Development/Agreement Obligations | Source            | 0   |
| Personnel Request                          |                   | 0   |

#### **DESCRIPTION & JUSTIFICATION**

| Fund | Acct. | Sec. | C.C. | Source | Description                  | Amount   |
|------|-------|------|------|--------|------------------------------|----------|
| ARA  | 0     | 50]  | 0    | 0      | 3 Channel Trunking Radio Net | \$55,000 |

The existing 2 way radio system currently in use at AVL is a two channel analog system that was installed in 1994. The general life term of a public safety radio system is 5 to 7 years. This is part of a phased approach in upgrading our radio system. This replaces a single repeater that is 15 years old with 3 reapeters that are dual mode systems that accomodate both digital as well as analog transmissions. Price includes an additional radio channel, all radio equipment, antennas, labor, system training, and all FCC, PCIA, and LAO filing (licensing) fees .

NOTE: If this request relates to recently approved personnel, please complete the following:

TITLE:

**Public Safety** 

#### CAPITAL BUDGET REQUEST FY 2009-2010

#### JUSTIFICATION SCHEDULE

| Capital Improvement                        | Fund              |     |
|--|-------------------|-----|
| Equipment and Small Capital Outlay         | Department Number | ARA |
| X Renewal and Replacement                  | Cost Center       | 50  |
| Business Development/Agreement Obligations | Source            | 0   |
| Personnel Request                          |                   | 0   |

#### **DESCRIPTION & JUSTIFICATION**

| Fund | Acct. | Sec. | C.C. | Source | Description                    | Amount   |
|------|-------|------|------|--------|--------------------------------|----------|
| ARA  | 0     | 50   | 0    | 0      | Digital In Car Camera Upgrades | \$20,000 |

DPS is currently utilizing VHS formatted in car video taping in their patrol vehicles. The three units are reaching the end of their life cycle due to anticipated wear and tear. In evaluating current technology, we are proposing to upgrade to a new digital recording in car system. These systems utilize solid state technology for recording and are not susceptible to normal wear & tear. The digital video can be stored indefinitely with our exisiting infrastructure. Installation time will be minimal for AVL staff. These new units, because they remain in a constant on mode, include a "G-Force" sensor for a crash detector start up and capture the events leading up to an accident automatically. The amount above is quoted for three (3) digital systems and all associated video management software and wireless upload system and software.

NOTE: If this request relates to recently approved personnel, please complete the following:

TITLE:

## ASHEVILLE REGIONAL AIRPORT AUTHORITY ESTIMATED FUND BALANCE

Fiscal Year Ended: June 30, 2010

|   |    | Ar        | nount | :          |
|---|----|-----------|-------|------------|
| Cash and Investments (Estimated):               |    |           |       |            |
| Balance as of June 30, 2009                     | \$ | 6,006,783 |       |            |
| Carry-Over Funds from FY 2009                   |    | 6,625,658 |       |            |
| State Funding Reimbursements                    |    | 136,252   |       |            |
| Federal Funding Reimbursements                  |    | 5,177,564 |       |            |
| Contributed Capital for FY 2010                 |    | 1,003,830 |       |            |
| PFC Collections for FY 2010                     |    | 850,000   |       |            |
| CFC Collections for FY 2010                     |    | 900,000   | \$    | 20,700,087 |
| Reserve Funds:                                  |    |           |       |            |
| Operations and Maintenance Reserve (6 months)   | \$ | 3,144,880 |       |            |
| Emergency/Unanticipated Repair Reserve          | Ψ  | 750,000   |       | 3,894,880  |
| Zimoi gonoji Ginannoipatea Ropan Roboli Vo      |    | 7.007000  |       | 0,071,000  |
| Renewal and Replacement Fund                    | \$ | 142,277   |       |            |
| Equipment and Small Capital Outlay Fund         | ,  | 104,440   |       |            |
| Business Development Fund                       |    | 300,000   |       |            |
| Debt Service Fund (Rental Car Facility)         |    | 626,823   |       | 1,173,540  |
| Approved/Awarded Projects:                      |    |           |       |            |
| Landside Roadway/Parking Improvements           | \$ | 4,615,000 |       |            |
| Runway Rehab - Design                           | ,  | 358,374   |       |            |
| Fixed Ground Power Project                      |    | 60,000    |       |            |
| North General Aviation Development              |    | 1,200,000 |       |            |
| PC Air A & B Gates                              |    | 180,525   |       |            |
| Runway Rehab - Construction Phase               |    | 5,450,068 |       |            |
| Art Program FF&E                                |    | 11,059    |       |            |
| LAV Cart Facility                               |    | 200,700   | \$    | 12,075,726 |
| Estimated Remaining Fund Balance                |    |           | \$    | 3,555,941  |
| Estimated Total Fund Balance Including Reserves |    |           | \$    | 7,450,821  |

#### ASHEVILLE REGIONAL AIRPORT AUTHORITY SUPPLEMENTAL FEES AND CHARGES FY 2009/2010 ANNUAL BUDGET

|  | FY 2008/2009 FY 2009/2010 |        |             | 9/2010       |             |
|--|---------------------------|--------|-------------|--------------|-------------|
|  |                           | Currei | nt Fees     | Propos       | sed Fees    |
|  |                           | Cost   | Per         | Cost         | Per         |
| <u>Maintenance</u>                             |                           |        |             |              |             |
| Scissor Lift                                   | \$                        | 100.00 | use         | \$<br>100.00 | use         |
| ADA Ramp Rental                                | \$                        | 100.00 | use         | \$<br>100.00 | use         |
| Air Stair Rental                               | \$                        | 100.00 | use         | \$<br>100.00 | use         |
| Volvo Wheel Loader                             | \$                        | 100.00 | use         | \$<br>100.00 | use         |
| Fork-lift                                      | \$                        | 100.00 | use         | \$<br>100.00 | use         |
| Tenant Sweeper                                 | \$                        | 100.00 | hour        | \$<br>100.00 | hour        |
| Service Truck                                  | \$                        | 50.00  | hour        | \$<br>50.00  | hour        |
| Backhoe  | \$                        | 100.00 | hour        | \$<br>100.00 | hour        |
| Lighted X                                      | \$                        | 200.00 | day         | \$<br>200.00 | day         |
| Light Tower                                    | \$                        | 150.00 | day         | \$<br>150.00 | day         |
| Paint Stripper                                 | \$                        | 100.00 | hour        | \$<br>100.00 | hour        |
| Large Aircraft Removal Dolly                   | \$                        | 200.00 | day         | \$<br>200.00 | day         |
| Small Aircraft Removal Dolly                   | \$                        | 100.00 | day         | \$<br>100.00 | day         |
| Aircraft Jack                                  | \$                        | 75.00  | use         | \$<br>75.00  | use         |
| Cores  | \$                        | 30.00  | each        | \$<br>30.00  | each        |
| Keys   | \$                        | 5.00   | each        | \$<br>5.00   | each        |
| Maintenance Labor Rate 1/                      | \$                        | 40.00  | hour        | \$<br>40.00  | hour        |
| Department of Public Safety                    |                           |        |             |              |             |
| ARFF Apparatus for 1500 gal. or greater        | \$                        | 250.00 | hour        | \$<br>250.00 | hour        |
| ARFF Apparatus for less than 1500 gal.         | \$                        | 150.00 | hour        | \$<br>150.00 | hour        |
| Command, Police, and Ops support vehicles      | \$                        | 100.00 | hour        | \$<br>100.00 | hour        |
| Aircraft recover dolly                         | \$                        | 150.00 | day         | \$<br>150.00 | day         |
| Maintenance Labor Rate 1/                      | \$                        | 40.00  | hour        | \$<br>40.00  | hour        |
| Mutual Aid Agencies collected on their behalf  |                           |        | as incurred |              | as incurred |
| Replacement charges for AVL equipment/supplies |                           |        | as incurred |              | as incurred |

<sup>1/</sup> Minimum of 3 hours charged after regular business hours.

|  | FY 2008     | /2009 |      | FY 2009 | /2010  |
|--|-------------|-------|------|---------|--------|
|  | Current     | Fees  |      | Propose | d Fees |
| <b>Identification Badge Fees and Charges</b> | Cost        | Per   | Cost |         | Per    |
| Initial Badge Issuance                       |             |       |      |         |        |
| SIDA Badge (1)                               | \$<br>32.00 |       | \$   | 52.00   |        |
| Non-SIDA Badge (2)                           | \$<br>-     |       | \$   | 20.00   |        |
| Renewal of Badge                             |             |       |      |         |        |
| SIDA Badge (2)                               | \$<br>-     |       | \$   | 20.00   |        |
| Non-SIDA Badge (2)                           | \$<br>-     |       | \$   | 20.00   |        |
| Lost Badge Replacement                       |             |       |      |         |        |
| SIDA Badge (3)                               | \$<br>-     |       | \$   | 30.00   |        |
| Non-SIDA Badge (3)                           | \$<br>-     |       | \$   | 30.00   |        |
| Other Fees                                   |             |       |      |         |        |
| Finger Print Background Check Only           | \$<br>32.00 |       | \$   | 42.00   |        |
| Finger Print Background Check Only           | \$<br>-     |       | \$   | 10.00   |        |

#### **Notes**

- 1. Includes \$32.00 finger print background check, \$10.00 processing fee, and a \$10.00 nedia fee.
- 2. Includes \$10.00 processing fee and a \$10 Media Fee.
- 3. Includes \$10.00 processing fee, \$10 Media Fee, and a \$10.00 penalty fee.
- \* Any individual with an ID Badge/access card will granted a replacement card at no charge through June 30, 2009.

|   | FY 2008/2009 FY 2009/2010<br>Current Fees Proposed Fees |           |                     |          |           |                       |
|---|---|-----------|---------------------|----------|-----------|-----------------------|
|   |   | Cost      | Per                 |          | Cost      | Per                   |
| Parking   | ¢   | 1.00      | 0 - 1 hour          | \$       | 1.00      | 0 - 1 hour            |
| Long term   | \$<br>\$  | 1.00      | each add'l hour     | \$<br>\$ | 1.00      | each add'l hour       |
|   | \$  | 7.00      | day                 | \$       | 7.00      | day                   |
|   | Ψ   | 7.00      | uay                 | Ψ        | 7.00      | uay                   |
| Short term  | \$  | -         | 0 - 20 mins         | \$       | -         | 0 - 20 mins           |
|   | \$  | 1.50      | 20 - 40 mins        | \$       | 1.50      | 20 - 40 mins          |
|   | \$  | 2.00      | 40 - 60 mins        | \$       | 2.00      | 40 - 60 mins          |
|   | \$  | 2.75      | 60 - 80 mins        | \$       | 2.75      | 60 - 80 mins          |
|   | \$  | 0.50      | add every 20 mins   | \$       | 0.50      | add every 20 mins     |
|   | \$  | 12.00     | day                 | \$       | 12.00     | day                   |
| Employee Parking Rate                             | \$  | 40.00     | annual              | \$       | 40.00     | annual                |
| Commuter Parking Rate                             | \$  | 240.00    | annual              | \$       | 240.00    | annual                |
| Fines   | up t  | o \$1,000 | day                 | up t     | o \$1,000 | day                   |
| Ground Transportation                             |   |           |                     |          |           |                       |
| Airport Ground Transportation Permit              | \$  | 150.00    | annual              | \$       | 150.00    | annual                |
| Off-Airport Rental Car Fee                        | ·   | 7.50%     | of gross revenue    |          | 7.50%     | of gross revenue      |
|   |   |           | 08/2009<br>ent Fees |          |           | 009/2010<br>osed Fees |
|   |   | Cost      | Per                 |          | Cost      | Per                   |
| <u>Fuel Flowage Fees</u><br>General Aviation Fuel | \$  | 0.05      | per gallon*         | \$       | 0.05      | per gallon*           |
| Specialized Aeronautical Service Operators        |   |           |                     |          |           |                       |
| Aircraft Sales                                    | \$  | -         | of gross sales      | \$       | -         | of gross sales        |
| Aircraft Airfram, Engine, and Accessor Maint      | \$  | -         | of gross revenues   | \$       | -         | of gross revenues     |
| Aircraft Rental                                   | \$  | -         | of gross revenues   | \$       | -         | of gross revenues     |
| Flight Training                                   | \$  | -         | of gross revenues   | \$       | -         | of gross revenues     |
| Avionics, Instrument, Propeller Repair            | \$  | -         | of gross revenues   | \$       | -         | of gross revenues     |
| Aircraft Charter and Air Taxi Ops                 | \$  | -         | of gross revenues   | \$       | -         | of gross revenues     |

## All other FBO/SASO Fees established by negoitated operating agreement.

Note: Belle Aircraft Maintenance remits 2% of gross revenues under their space/use permit.

<sup>\*</sup>Fuel Flowage Fee is not currently applicable to Million Air

REGULAR MEETING
ASHEVILLE REGIONAL AIRPORT AUTHORITY

January 9, 2009

8:30 a.m.

The Asheville Regional Airport Authority ("Authority") met on Friday, January 9, 2009 at 8:30 a.m. in the Conference Room at the Authority's Administrative Offices, Asheville Regional Airport ("Airport"), 61 Terminal Drive, Suite 1, Asheville, NC 28732.

<u>MEMBERS PRESENT</u>: David R. Hillier, Chairman; Chuck McGrady, Secretary-Treasurer; Rhett Grotzinger; Brownie Newman; and Jeffrey A. Piccirillo.

**MEMBERS ABSENT**: David Gantt, Vice-Chairman; Susan C. Fisher

STAFF AND LEGAL COUNSEL PRESENT: Cindy Rice, Authority Legal Counsel; David N. Edwards, Jr., Airport Director; D. David Nantz, Director of Operations and Maintenance; Kevin Howell, Development Manager; Patti Michel, Director of Marketing and Public Relations; Royce Holden, IT Director; C. Jeffrey Augram, Chief of Public Safety; Christy Brunson, Finance Manager; Suzie Baker, Administration Manager and Ellen Heywood, Recording Secretary.

<u>CALL TO ORDER</u>: The Chairman welcomed everyone in attendance and called the meeting to order at 8:30 a.m.

**APPEARANCES**: None

**PRESENTATIONS**: None

#### **CONSENT AGENDA:**

A. <u>Approval of the Asheville Regional Airport Authority December 12, 2008 Regular Meeting Minutes:</u> Mr. McGrady requested a change to the word "insignificant" rather than "significant" in the fourth paragraph of New Business Item B – Authorization to Establish Conservation Easements on Airport Property Bordering the French Broad River.

Mr. Grotzinger requested a change in Presentation Item A – Asheville Regional Airport Airspace Change Proposal to substitute the word "everyone" with "VFR traffic" in the third paragraph.

Mr. Grotzinger also requested a change in the Authority Members' Report to the third paragraph to substitute the word "including" rather than the first word "for" in the second sentence.

Mr. McGrady made a motion to approve as corrected the regular minutes of the December 12, 2008 Board meeting. Mr. Grotzinger seconded the motion and it carried by unanimous vote.

#### **OLD BUSINESS:** None.

The Chairman moved to address New Business Item C.

#### **NEW BUSINESS**:

Media: C. Jeffrey Augram, Chief of Public Safety appeared before the Board to request the approval of fees and charges for Airport Identification Media due to the Department of Homeland Security Directive 1542-01-08F which requires all individuals having unescorted access to the Air Operations Area (AOA) be issued a photo ID badge. Chief Augram stated that the Asheville Regional Airport Authority (ARAA) has passed all of the audit inspections performed to date. The Authority has been covering the full cost of all ID badges to date but staff feels the need to establish a reasonable fee schedule to recover costs in a fair and equitable manner. Replacement cards will be issued to any individual currently with an ID badge or access card at no charge through June 30, 2009.

Mr. Grotzinger felt that due to the economy this was not a good time to burden tenants with additional costs, rather it would be a good time to look at all our fees and charges at the February 27 Budget/Workshop Retreat.

Chief Augram pointed out that the cost of new ID badges would be absorbed by the tenant companies rather than individual employees. The exception to this would be those individuals requiring AOA access that would not be associated with a tenant company. A discussion ensued about the current cost and amount of the badges issued, future costs to the Authority as well as what other airports around the country are charging for ID badges, with ARAA being out of the norm for not charging tenants for ID badges.

The Director was asked by the Board if this was something that could be deferred to the February 27 Budget/Workshop Retreat. The Director replied that it was. The Chairman noted that the consensus of the Board was to table this to the Budget/Workshop Retreat in February.

A & B. <u>Approval of North Carolina Department of Transportation Aviation Grants in the Amount of \$72,750.00 and \$1,712,404.00</u>: Mr. Howell requested to address both grant items together in general by stating that the ARAA normally receives an allocation of \$300,000 per year in grant funding from the North Carolina Department of Transportation (NCDOT). Mr. Howell stated that staff has been

working with the state to apply all of the outstanding available grant funds against prior/already completed Airport Improvement Projects (AIP). Therefore the grant offers are reimbursements for projects that have been completed.

Mr. Howell respectfully requested the Board approve the grant agreement with the NCDOT in the amount of \$72,750.00 (not exceeding 50% of the non-federal share of the final, eligible project costs) and authorize the Airport Director to execute the necessary documents. Mr. McGrady made a motion to approve the grant agreement with the NCDOT in the amount of \$72,750.00 and Mr. Newman seconded the motion. Mr. Grotzinger questioned the entitlement money and inquired if the ARAA received funds from the state over the past six to seven years. Mr. Howell replied that we had received the funds but there was money remaining on several of the annual grant fund allocations that staff would like to get off the books. The Director informed the Board that the grant money dates back to the late 1990's and that the ARAA has not used all of the allocated funds in the past five to six years. The Chairman inquired if there were further questions from the Board. The motion was carried by unanimous vote.

Mr. Howell respectfully requested the Board approve the grant with the NCDOT in the amount of \$1,712,404.00 (not exceeding 90% of the non-federal share of the final, eligible project costs) and authorize the Airport Director to execute the necessary documents. Mr. McGrady made a motion to approve the grant agreement with the NCDOT in the amount of \$1,712,404.00 and Mr. Grotzinger seconded the motion. The motion was carried by unanimous vote.

Mr. McGrady left the Board Meeting at 9:05 a.m.

#### **DIRECTOR'S REPORT**:

- **A.** <u>Status of the Asheville Jet Part 16 Filing</u>: The Director informed the Board that due to changes in FAA Administration and staff, the FAA has extended the date to file their report to February 24. This grants the FAA another 60 days to complete their report.
- **B.** <u>Air Service Update</u>: The Director brought to the Board's attention the fact that passenger traffic has increased for the month of November, the second month in a row for the ARAA.

The Director also informed the Board that due to the merge of Delta and Northwest, starting in late February or early March, Delta has elected to forego service to Minneapolis as well as further reductions in service to Cincinnati by one flight. However, Delta will now offer 17 more flights per week to Atlanta. ARAA will gain seat capacity but lose a non-stop destination.

The Director further stated that he received a call from United Airlines regarding their renewed interest in providing service from AVL to Chicago. Staff will be working with United over the next couple of months on this potential new air service.

On a final note, the Director reported that December enplanement numbers have increased 4.7% with deplanements similar and seats up 1.6%. These numbers help prove that AVL is bucking the trend for airports of the same size across the nation. There was further discussion of aircraft size and seat capacity.

**INFORMATION SECTION**: Mr. Grotzinger questioned the refunds to the rental car companies from the November, 2008 Monthly Financial Report. The Director explained the way the rental car company agreements work and the difference between the Minimum Annual Guarantee and Percentage of Gross Receipts and how the rental car companies are paying rent. The Director further stated that staff prefers not to use credits but rather issue refunds. Ms. Brunson, Finance Manager, assured the Board that staff received money in December from the companies that owed the ARAA.

Mr. Grotzinger also questioned the fund balance and lack of interest being received at this time and suggested that staff look at paying off some of ARAA's debt as an option as the rate of interest ARAA is paying on the debt is higher than the interest ARAA is receiving on its invested funds. Further discussion ensued regarding debt and interest. Mr. Grotzinger stated this discussion item may be worth looking into at the Budget/Workshop Retreat.

The Director reported to the Board that staff has submitted two projects to the FAA as part of a stimulus plan that is being considered by Congress. One project would be a taxiway project at a cost of \$36,500,000. The other project was the relocation of the fuel farm and extending the roadway to the fuel farm at a cost of around \$5,000,000. He stated that the FAA has given us good feedback and seemed excited about the projects. Staff may need to move quickly on the design portion of the projects. These projects would be funded 100% from the stimulus plan at no out of pocket costs to the ARAA. Mr. Newman stated that Board should be fully supportive of Staff to act quickly if needed on these projects.

<u>AUTHORITY MEMBERS' REPORTS</u>: The Chairman requested the Director have a draft agenda prepared and distributed to Board Members for the Board Budget/Workshop Retreat so that Board Members may add to the agenda if they have items to be addressed.

Mr. Newman informed the Board that the Director was appearing before the City Council next week to give the State of the Airport presentation as well as briefing the Council on the Conservation Easement issue. The Chairman reported that the State of the Airport presentation will also be given to Buncombe County Commissioners.

Mr. Grotzinger questioned the status of the drain pipe installation in the culvert in the north end. Mr. Howell reported that an additional 250 feet of pipe was remaining to be installed and should be completed by the end of next week.

Mr. Grotzinger further inquired about the construction of the new hangar and Mr. Howell informed the Board that construction is slightly behind schedule. The Landmark hangar is going up at a faster rate as their construction crew is working 6 or 7 days a week and being privately funded. Mr. Grotzinger stated that fuel sales are down and questioned how this would impact things moving forward on Landmark's budget and being on time. The Director responded that staff has retained a \$3,150,000 Letter of Credit from Landmark and that Landmark will make their completion date of March 31.

**PUBLIC AND TENANTS' COMMENT**: No Comments

**CLOSED SESSION**: None

**ADJOURNMENT**: The Chairman adjourned the meeting at 9:25 a.m.

The next regular meeting of the Authority will be on Friday, February 13, 2009 at 8:30 a.m. in the Conference Room at the Authority's Administrative Offices, Asheville Regional Airport, 61 Terminal Drive, Suite 1, Asheville, NC 28732.

Respectfully submitted,

Charles W. McGrady Secretary-Treasurer

Approved:

David R. Hillier Chairman



#### **MEMORANDUM**

TO: Members of the Airport Authority

FROM: Kevin E. Howell, Development Manager

DATE: February 13, 2009

#### ITEM DESCRIPTION - New Business Item A

Approval of Federal Aviation Administration (FAA) – Airport Improvement Program (AIP) Grant for FY09

#### **BACKGROUND**

The Asheville Regional Airport receives entitlement funding each year through the FAA Airport Improvement Program (AIP). This funding is budgeted each year in the approved 5-Year Capital Improvement Plan (CIP). Staff has completed the necessary application package to receive the FY09 AIP grant funding. As shown on the currently approved CIP, FY 09 AIP funding is included on the North GA Expansion Project, Runway Rehabilitation Project – Design Phase, Airport Terminal Access Roadway & Public Parking Improvements Project and the Airport General Aviation Access Roadway Improvements Project.

The AIP program is currently on a limited reauthorization as the industry awaits full reauthorization from the federal government. Due to this partial reauthorization, the FAA is projecting to release the FY09 grant funding in two parts (A&B).

#### **ISSUES**

Staff has worked with the FAA Atlanta Airports District Office (ADO) to complete the necessary documentation to receive the part A funding for FY09. At this time the funding for part A is \$1,889,029.00 and part B is projected to be an additional \$2,695,307.00 pending the approval of funding later this year by Congress. Execution of the grant agreements was previously completed by the City of Asheville and Buncombe County on behalf of the airport. Due to recent changes in procedures, the grant agreements are now executed by the Airport Authority as the airport sponsor.



ASHEVILLE REGIONAL AIRPORT AUTHORITY

New Business Item A

Approval of Federal Aviation Administration (FAA) – Airport Improvement Program (AIP)

Grant for FY09

Page 2

#### **ALTERNATIVES**

None recommended at this time.

#### **FISCAL IMPACT**

Approval of this grant agreement will provide \$1,889,029.00 in funding for the North GA Expansion Project, Runway Rehabilitation – Design Phase, Airport Terminal Access Roadway & Public Parking Improvements Project and the Airport General Aviation Access Roadway Improvements Project. These AIP entitlements can be used for up to 95% of the eligible federal share of each project. The Airport Authority accepts the responsibility to fund the remaining share of the project. Approval of this does not approve additional project expense as each project contract requires individual Authority approval per ARAA policy.

#### RECOMMENDED ACTION

It is respectfully requested that the Authority Board resolve to (1) approve the grant agreement with the Federal Aviation Administration in the approximate amount of \$1,889,029.00; and (2) authorize the Airport Director to execute the necessary documents.



#### **MEMORANDUM**

TO: Members of the Airport Authority

FROM: D. David Nantz, Director of Operations and Maintenance

DATE: February 13, 2009

#### ITEM DESCRIPTION - New Business Item B

Approval of the Terminal HVAC Controls Building Automation Capital Improvement Project.

#### **BACKGROUND**

The Automation Controls System was purchased through Harris Integrated Solutions, Inc. in the FY 2005-2006 Budget Year as an approved Authority Board Item during the replacement of the FAA Control Tower Rooftop and Air Handler Units, and three (3) other Terminal Rooftop Units that served Airline Ticket Office areas. The Building Automation System was selected because of its expandability and accessibility as a Web based system. Many of the Terminal HVAC Systems have been replaced over the past several years and added to the Building Automation System during recent construction projects. Airport Maintenance requested a quote from Harris Integrated Solution, Inc. in order to finalize adding the remaining HVAC Systems to our Building Automation System so that we would be able to better manage our energy consumption.

#### **ISSUES**

Staff has worked with Harris Integrated Solutions, Inc. to finalize a plan to connect the remaining Terminal HVAC Systems to our Building Automation System, which is attached. The amount for the FY 2008/2009 budget item was estimated to total \$165,000.00.

#### **ALTERNATIVES**

The Authority Board could decide not to proceed with the project of adding the controls for the remaining HVAC Systems.



ASHEVILLE REGIONAL AIRPORT AUTHORITY
New Business Item B
Approval of the Terminal HVAC Controls Building Automation Capital Improvement
Project
Page 2

#### **FISCAL IMPACT**

The total project budget required to complete this project is \$164,901.00.

#### **RECOMMENDED ACTION**

It is respectfully requested that the Authority Board resolve to (1) approve the Building Automation Project with Harris Integrated Solutions, Inc. in the amount of \$164,901.00; and (2) authorize the Airport Director to execute the necessary documents.



#### HARRIS INTEGRATED SOLUTIONS, INC. 319 GARLINGTON RD. SUITE C-8 GREENVILLE, SOUTH CAROLINA 29615

SC CONTRACTORS LICENSE #14732, NC CONTRACTORS LICENSE #25176-U

January 28, 2009 revised 2/5/09

To: Ken Smith

Asheville Regional Airport

From: Donny Campbell

Re: DDC Upgrades and additions

### The following is a quote for the installation on the temperature control as manufactured by Automated Logic.

#### 1. DDC Controls for "B" Boarding AHU, Chiller, Boiler and Pumps:

- ALC Control Module
- Supply Air, Return Air and Mixed Air Temperature Sensors
- Fan status sensor
- Filter status switch
- Pump status sensor
- Hot water and Chilled water temp sensors
- Control wiring and termination
- Installation of Controls
- Start Up, Check Out and Commissioning

#### THE FOLLOWING ARE NOT INCLUDED WITH THE ABOVE:

• Damper or valve actuators. Existing will be reused.

#### 2. DDC Controls for "B" Boarding VAV's and exhaust fans:

- ALC Control Modules
- Blank plate room sensors
- Supply air temperature sensors
- Fan status sensor
- Control wiring and termination
- Installation of Controls
- Start Up, Check Out and Commissioning
- This includes exhaust fans in restroom, three fans in hallway, 11 fan powered VAV boxes and new air drop in electrical room.

#### THE FOLLOWING ARE NOT INCLUDED WITH THE ABOVE:

• Replacement HW valves. Existing Belimo valves will be reused.

#### 3. DDC Controls for Business Center RTU:

- ALC Control Module
- RS PRO Room Sensor
- Supply Air, Return Air and Mixed Air Temperature Sensors
- Fan Status Sensor
- Economizer control
- Control wiring and termination
- Installation of Controls
- Start Up, Check Out and Commissioning

#### 4. DDC Controls for "A" Boarding AHU-1:

- ALC Control Module
- Room Sensors
- Supply Air, Return Air and Mixed Air Temperature Sensors
- Fan Status Sensor
- New Belimo HW Valve
- New Belimo actuator for economizer
- Control wiring and termination
- Installation of Controls
- · Start Up, Check Out and Commissioning

#### 5. DDC Controls for "A" Boarding AHU-2:

- ALC Control Module
- Supply Air, Return Air and Mixed Air Temperature Sensors
- Fan Status Sensor
- New Belimo HW Valve
- New Belimo actuator for economizer
- New 20 HP ABB variable speed drive for supply fan
- Duct static pressure transmitter
- Control wiring and termination
- Installation of Controls
- Start Up, Check Out and Commissioning

#### 6. DDC Controls for "A" Boarding VAV terminal units (15 units total):

- ALC Control Module
- Room Sensor
- Supply Air Temperature Sensor
- New HW zone valve
- New air flow probes
- Control wiring and termination
- Installation of Controls
- Start Up, Check Out and Commissioning

#### 7. DDC Controls for FAA communication Room Unit:

- ALC Control Module
- Room Sensors
- Fan status sensor
- New Belimo HW Valve
- New Belimo CW Valve
- New Belimo actuator for economizer
- Control wiring and termination
- Installation of Controls
- Start Up, Check Out and Commissioning

#### 8. DDC Controls for Restaurant unit:

- ALC Control Module
- Room Sensor
- Supply Air Temperature Sensor
- Fan status sensor
- New Belimo HW Valve
- New Belimo CW Valve
- New Belimo actuator for economizer
- Control wiring and termination
- Installation of Controls
- Start Up, Check Out and Commissioning

#### 9. DDC Controls for "A" Boarding Boilers (2):

- ALC Control Module
- New diff pressure controller
- Water temp sensors
- New bypass valve
- Control of four HW pumps
- Control wiring and termination
- Installation of Controls
- Start Up, Check Out and Commissioning

#### 10. DDC Controls for Exhaust Fans and Cabinet heaters:

- ALC Control Module
- Room Sensors
- Control wiring and termination
- Installation of Controls
- Start Up, Check Out and Commissioning
- These are for the following locations:
  - Cabinet heater outside A boarding, south garage, in service hall
  - Southwest stairwell
  - East stairwell hanging heater
  - Tower chase
  - Runway generator room
  - A boarding exhaust fan and damper (includes 3 new Belimo actuators)
  - Rooftop mechanical room

#### 11. DDC Controls for Authority Offices:

- This is for AC-1,AC-2 & AC-3
- ALC Control Module (All three to be mounted in existing enclosure)
- RS Plus Room Sensors
- Supply air temp sensors
- Control of 2 position fresh air damper
- Control wiring and termination
- Installation of Controls
- Start Up, Check Out and Commissioning

#### 12. DDC Controls for unit N2 serving ticket counter:

- ALC Control Module
- RS Plus Room Sensors
- Supply air temp sensors
- Control wiring and termination
- Installation of Controls
- · Start Up, Check Out and Commissioning

#### 13. DDC Controls for TW2 FAA Offices:

- This is a 3 zone multizone unit
- ALC Control Module
- Supply air temp sensors (hot deck and cold deck)
- Control of 2 outside air dampers (min / oad)
- New CW and HW valves
- New combination starter for 208 volt, 3 phase, 14.5 amp motor.
- Control wiring and termination
- Installation of Controls
- Start Up, Check Out and Commissioning
  - Zone controls consist of:
    - ALC Control Module
    - RS Plus Room Sensors
    - Belimo actuator
    - supply air temp sensor

#### 14. DDC Controls for Multistack Chiller:

- ALC Control Module
- Pump control and status
- New temp sensors
- Refrigerant pressure transducers
- Relay to allow remote reset of phase monitor
- Control wiring and termination
- Installation of Controls
- Start Up, Check Out and Commissioning

#### 15. DDC Controls for AC-3:

- This is a 4 zone multizone unit
- ALC Control Module
- New economizer actuators
- New HW valve
- New CW valve
- Temp sensors
- Control wiring and termination
- Installation of Controls
- Start Up, Check Out and Commissioning
  - Zones will consist of:
    - ALC control module
    - Belimo actuators
    - Supply air temp sensor
    - Zone temp sensors

#### 16. DDC Controls for Corridor 100:

- ALC Control Module
- RS Plus zone temp sensor
- Supply air temp sensor
- Fan status sensor
- Control wiring and termination
- Installation of Controls
- Start Up, Check Out and Commissioning

#### 17. DDC Controls for IT Room monitor:

- ALC Control Module
- Plate type zone temp sensor
- Control wiring and termination
- Installation of Controls
- · Start Up, Check Out and Commissioning

#### 18. DDC Controls for Airfield Electrical Building:

- ALC Control Module
- RS Plus zone temp sensor
- Supply air temp sensor
- Fan status sensor
- Control wiring and termination
- Installation of Controls
- · Start Up, Check Out and Commissioning

#### 19. DDC Controls for Constant Current Regulators in Airfield Electrical Building:

- ALC Control Module
- Analog CT's for variable output
- Control wiring and termination
- Installation of Controls
- · Start Up, Check Out and Commissioning

#### 20. DDC Controls for Spectrum Diesel Generators:

- ALC Control Module
- Control wiring and termination
- Installation of Controls
- Start Up, Check Out and Commissioning

#### 21. DDC Controls for Tower Beacon and Windsock Lighting:

- ALC Control Module
- Current Transformers for monitoring status
- Control wiring and termination
- Installation of Controls
- · Start Up, Check Out and Commissioning

Harris Integration Solutions, Inc. will provide the material and services described above for the sum of:

BASE BID: \$164,901.00

One hundred sixty four thousand nine hundred one dollars.

THIS PROPOSAL IS ACCEPTED. HARRIS INTEGRATED SOLUTIONS, INC., IS AUTHORIZED TO PROCEED ON A LIMITED BASIS, PRIOR TO THE RECEIPT AND EXECUTION OF A WRITTEN CONTRACT BETWEEN THE PARTIES AND CREDIT APPROVAL, WITH THE REQUISITION OF MATERIALS AND PRELIMINARY LABOR, INCLUDING BUT NOT LIMITED TO PARTS, ENGINEERING DRAWING, SITEWORK, ETC., AND HARRIS INTEGRATED SOLUTIONS, INC., IS AUTHORIZED TO REIMBURSEMENT FOR SUCH MATERIALS AND LABOR. SUCH MATERIALS AND LABOR WILL BE EXPENDED IN FURTHERANCE OF THE WORK IDENTIFIED IN THIS PROPOSAL AND ANY PAYMENTS MADE SHALL BE CREDITED TO THE PROJECT.

| Asheville Regional Airport | HARRIS INTEGRATED SOLUTIONS, INC |
|----------------------------|----------------------------------|
| Signature                  | Signature                        |
| Print Name                 | Print Name                       |



#### **MEMORANDUM**

TO: Members of the Airport Authority

FROM: David Edwards, Airport Director

DATE: February 13, 2009

#### ITEM DESCRIPTION - New Business Item C

Approval of a Resolution to Request the City of Asheville to Adopt Specific Land Use/Zoning Ordinances for Airport Property Development at the Asheville Regional Airport

#### **BACKGROUND**

The Asheville Regional Airport Authority currently is governed by the City of Asheville's general ordinances for development of projects on airport property.

#### **ISSUES**

Many of the development projects undertaken by the Airport Authority are projects within the airport operations area of the airport. Such projects include hangars, aircraft aprons, taxilanes, taxiways, airfield lighting, etc. These types of projects are unique to airport development and are not the type of projects that are normally considered when the City establishes its development ordinances. This results in Airport Authority Staff having to request waivers of City development ordinances in order to meet federal regulations and safety requirements.

#### **ALTERNATIVES**

The Authority Board could choose not to approve the requested resolution.

#### **FISCAL IMPACT**

For both the City and Airport Authority staff the result of adopting specific development ordinances for the airport will create a more efficient process that will require less staff resources during the project review process.



# ASHEVILLE REGIONAL AIRPORT AUTHORITY New Business Item C Approval of a Resolution to Request the City of Asheville to Adopt Specific Land Use/Zoning Ordinances for Airport Property Development Page 2

#### **RECOMMENDED ACTION**

It is respectfully requested the Airport Authority Board resolve to approve the attached resolution requesting the City of Asheville to establish specific land Use/zoning ordinances for airport property development at the Asheville Regional Airport.

**Resolution No.: 021309-01** 

## Resolution Requesting the City of Asheville to Adopt Specific Land Use/Zoning Ordinances for Airport Property Development at the Asheville Regional Airport

WHEREAS, the Asheville Regional Airport Authority ("Authority") was established in 1979 as a joint governmental agency organized and created by the City of Asheville ("City") and the County of Buncombe ("County"), pursuant to Article 20 of Chapter 160A of the General Statutes of North Carolina for the purpose of maintaining, operating, regulating and improving the Asheville Regional Airport ("Airport"); and

WHEREAS, the City and the Authority executed a Lease Agreement effective July 1, 1980 for certain land, buildings, and other improvements associated with Airport; and

WHEREAS, the "Initial Term" of the Lease Agreement is from July 1, 1980 through April 30, 2018, with the Authority having the right to extend such Lease Agreement for an additional period of twenty-five (25) years under the same terms and conditions; and

**WHEREAS**, the Authority continues to seek positive development of Airport related land and facilities; and

**WHEREAS**, the existing City of Asheville land use, zoning, and development ordinances do not address airport development projects specifically; and

WHEREAS, several airport development projects are unique as they exist inside the airport operations area of the airport where aircraft operate; and

WHEREAS, the Authority seeks more specific land use, zoning, and development ordinances that will address the unique types of projects and development occurring at the airport.

**NOW**, **THEREFORE**, **BE IT RESOLVED** that the Asheville Regional Airport Authority Requests the City of Asheville to Adopt Specific Land Use/Zoning Ordinances for Airport Property Development at the Asheville Regional Airport.

Adopted this 13th day of February, 2009

|   | David R. Hillier, Chairman |
|---|----------------------------|
| ATTEST:                                 |                            |
| Charles W. McGrady, Secretary-Treasurer | -                          |



#### **MEMORANDUM**

TO: Members of the Airport Authority

FROM: David N. Edwards, Airport Director

DATE: February 13, 2009

#### ITEM DESCRIPTION - Information Section Item A

December, 2008 Traffic Report – Asheville Regional Airport

#### **SUMMARY**

December 2008 overall passenger traffic numbers were up 6.2%. Passenger traffic numbers reflect a 4.8% increase in passenger enplanements from December 2007.

However, enplanements for Calendar Year 2008 decreased by 3.4%. Overall passenger traffic numbers reflect a 2.5% decrease from Calendar Year 2007.

#### **AIRLINE PERFORMANCE**

<u>Atlantic Southeast Airlines (ASA)</u>: Delta/ASA's December 2008 enplanements increased by 1.5% compared to December 2007. There were four (4) flight cancellations for the month.

<u>Continental Airlines</u>: Continental's December 2008 passenger enplanements decreased by 18.2% compared to December 2007. There were three (3) flight cancellations for the month.

<u>Northwest Airlines</u>: Year over Year passenger enplanements for Northwest in December 2008 were up 12.9%. There were four (4) flight cancellations for the month.

<u>US Airways</u>: US Airways' December 2008 passenger enplanements represent a 14.2% increase. There were three (3) flight cancellations for the month.

## **Monthly Traffic Report Asheville Regional Airport**

December 2008



| Category              | Dec 2008       | Dec 2007       | Percentage<br>Change | *CYTD-2008     | *CYTD-2007     | Percentage<br>Change | *MOV12-2008    | *MOV12-2007      | Percentage<br>Change |
|-----------------------|----------------|----------------|----------------------|----------------|----------------|----------------------|----------------|------------------|----------------------|
| Category              | Dec 2006       | Dec 2007       | Change               | C11D-2006      | C11D-2007      | Change               | IVIO V 12-2008 | WIO V 12-2007    | Change               |
| Passenger Traffi      | С              |                |                      |                |                |                      |                |                  |                      |
| Enplaned              | 23,061         | 21,999         | 4.8%                 | 279,479        | 289,418        | -3.4%                | 279,479        | 289,418          | -3.4%                |
| Deplaned              | <u>22,189</u>  | 20,629         | 7.6%                 | <u>278,448</u> | <u>282,897</u> | -1.6%                | <u>278,448</u> | <u>282,897</u>   | -1.6%                |
| Total                 | 45,250         | 42,628         | 6.2%                 | 557,927        | 572,315        | -2.5%                | 557,927        | 572,315          | -2.5%                |
| Aircraft Operation    | ns             |                |                      |                |                |                      |                |                  |                      |
| Airlines              | 13             | 153            | -91.5%               | 1,365          | 1,807          | -24.5%               | 1,365          | 1,807            | -24.5%               |
| Commuter<br>/Air Taxi | <u>1,427</u>   | <u>1,416</u>   | 0.8%                 | 18,962         | 19,257         | -1.5%                | 18,962         | 19,257           | -1.5%                |
| Subtotal              | <u>1,440</u>   | <u>1,569</u>   | -8.2%                | <u>20,327</u>  | <u>21,064</u>  | -3.5%                | <u>20,327</u>  | <u>21,064</u>    | -3.5%                |
| General<br>Aviation   | 2,873          | 3,858          | -25.5%               | 53,319         | 58,301         | -8.5%                | 53,319         | 58,301           | -8.5%                |
| Military              | <u>159</u>     | <u>213</u>     | -25.4%               | <u>2,894</u>   | <u>2,383</u>   | 21.4%                | <u>2,894</u>   | <u>2,383</u>     | 21.4%                |
| Subtotal              | 3,032          | <u>4,071</u>   | -25.5%               | <u>56,213</u>  | 60,684         | -7.4%                | <u>56,213</u>  | 60,684           | -7.4%                |
| Total                 | 4,472          | 5,640          | -20.7%               | 76,540         | 81,748         | -6.4%                | 76,540         | 81,748           | -6.4%                |
| Fuel Gallons          |                |                |                      |                |                |                      |                |                  |                      |
| 100LL                 | 12,069         | 15,395         | -21.6%               | 233,853        | 287,488        | -18.7%               | 233,853        | 287,488          | -18.7%               |
| Jet A (GA)            | 71,265         | 108,016        | -34.0%               | 1,365,815      | 1,741,409      | -21.6%               | 1,365,815      | 1,741,409        | -21.6%               |
| Subtotal              | 83,334         | 123,411        | -32.5%               | 1,599,668      | 2,028,897      | -21.2%               | 1,599,668      | 2,028,897        | -21.2%               |
| Jet A (A/L)           | <u>246,755</u> | <u>258,640</u> | -4.6%                | 2,888,384      | 2,811,980      | 2.7%                 | 2,888,384      | <u>2,811,980</u> | 2.7%                 |
| Total                 | 330,089        | 382,051        | -13.6%               | 4,488,052      | 4,840,877      | -7.3%                | 4,488,052      | 4,840,877        | -7.3%                |

<sup>\*</sup>CYTD = Calendar Year to Date and \*Mov12 = Moving Twelve Months.

## **Airline Enplanements, Seats, and Load Factors Asheville Regional Airport**



December 2008

|                      |          |          | Percentage |            |            | Percentage |
|----------------------|----------|----------|------------|------------|------------|------------|
|                      | Dec 2008 | Dec 2007 | Change     | *CYTD-2008 | *CYTD-2007 | Change     |
| Continental Airlines |          |          |            |            |            |            |
| Enplanements         | 2,246    | 2,745    | -18.2%     | 34,731     | 31,812     | 9.2%       |
| Seats                | 3,100    | 3,629    | -14.6%     | 51,675     | 41,605     | 24.2%      |
| Load Factor          | 72.5%    | 75.6%    | -4.2%      | 67.2%      | 76.5%      | -12.1%     |
| Delta Air Lines      |          |          |            |            |            |            |
| Enplanements         | 9,383    | 9,241    | 1.5%       | 108,466    | 120,794    | -10.2%     |
| Seats                | 12,986   | 12,390   | 4.8%       | 148,998    | 155,997    | -4.5%      |
| Load Factor          | 72.3%    | 74.6%    | -3.1%      | 72.8%      | 77.4%      | -6.0%      |
| Northwest Airlines   |          |          |            |            |            |            |
| Enplanements         | 3,316    | 2,937    | 12.9%      | 41,508     | 36,234     | 14.6%      |
| Seats                | 4,450    | 4,250    | 4.7%       | 56,750     | 51,146     | 11.0%      |
| Load Factor          | 74.5%    | 69.1%    | 7.8%       | 73.1%      | 70.8%      | 3.2%       |
| JS Airways           |          |          |            |            |            |            |
| Enplanements         | 8,081    | 7,076    | 14.2%      | 94,739     | 100,578    | -5.8%      |
| Seats                | 10,390   | 10,165   | 2.2%       | 135,674    | 136,458    | -0.6%      |
| Load Factor          | 77.8%    | 69.6%    | 11.7%      | 69.8%      | 73.7%      | -5.3%      |
| Totals               |          |          |            |            |            |            |
| Enplanements         | 23,026   | 21,999   | 4.7%       | 279,444    | 289,418    | -3.4%      |
| Seats                | 30,926   | 30,434   | 1.6%       | 393,097    | 385,206    | 2.0%       |
| Load Factor          | 74.5%    | 72.3%    | 3.0%       | 71.1%      | 75.1%      | -5.4%      |

Tuesday, January 20, 2009

\*CTYD = Calendar Year to Date and \*Mov12 = Moving Twelve Months.

# **Airline Flight Completions Asheville Regional Airport**

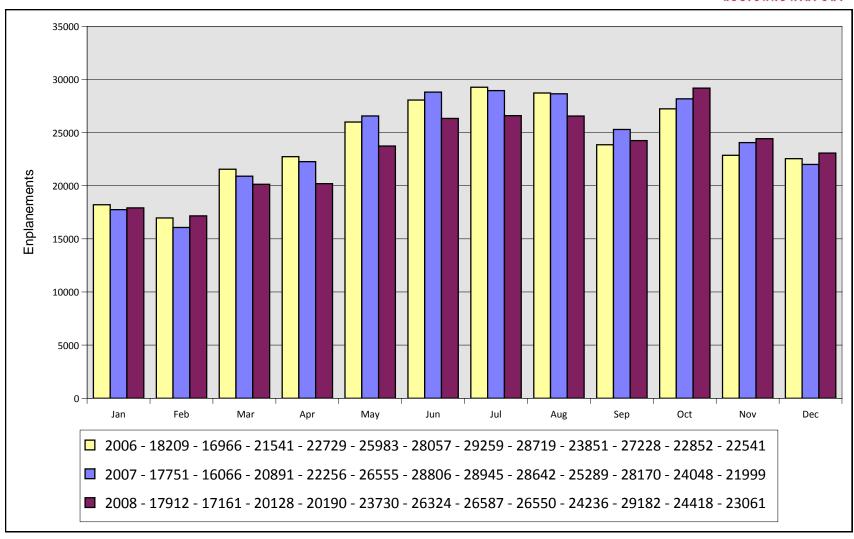
#### December 2008



| Airline              | Scheduled | Cancellations Due To |            |         |       | Total         | Percentage of |
|----------------------|-----------|----------------------|------------|---------|-------|---------------|---------------|
|                      | Flights   | Field                | Mechanical | Weather | Other | Cancellations | Completed     |
| Allegiant Air        | 2         | 0                    | 0          | 0       | 0     | 0             | 100.0%        |
| Continental Airlines | 65        | 0                    | 0          | 3       | 0     | 3             | 95.4%         |
| Delta Air Lines      | 264       | 0                    | 1          | 3       | 0     | 4             | 98.5%         |
| Northwest Airlines   | 91        | 0                    | 0          | 4       | 0     | 4             | 95.6%         |
| US Airways           | 220       | 0                    | 1          | 2       | 0     | 3             | 98.6%         |
| Total                | 642       | 0                    | 2          | 12      | 0     | 14            | 97.8%         |

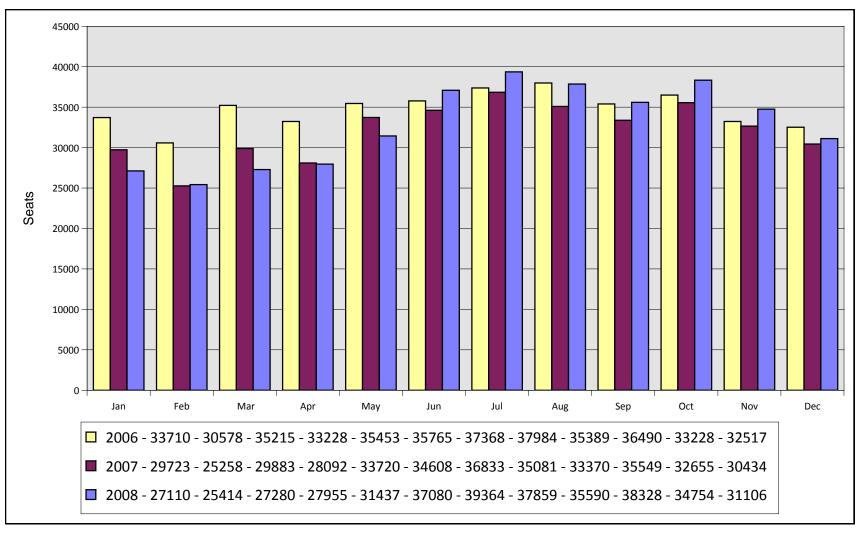
## Monthly Enplanements By Year Asheville Regional Airport





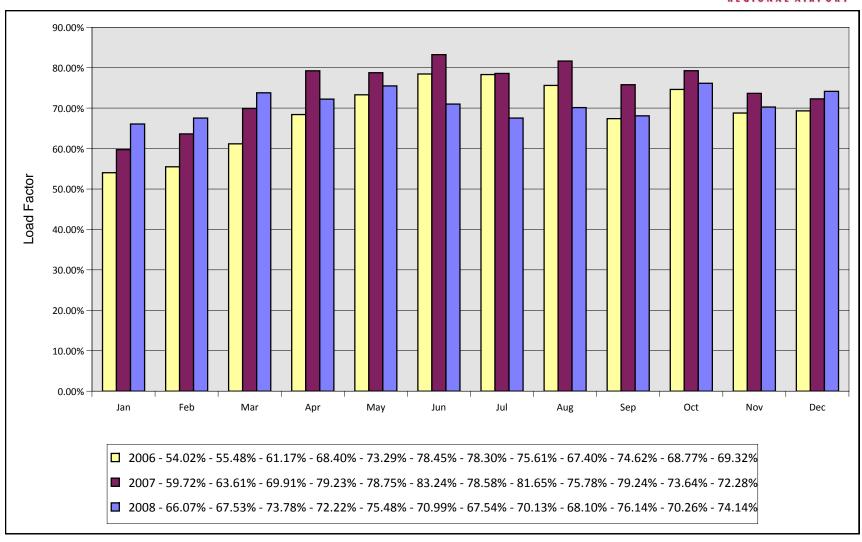
## **Monthly Seats By Year Asheville Regional Airport**





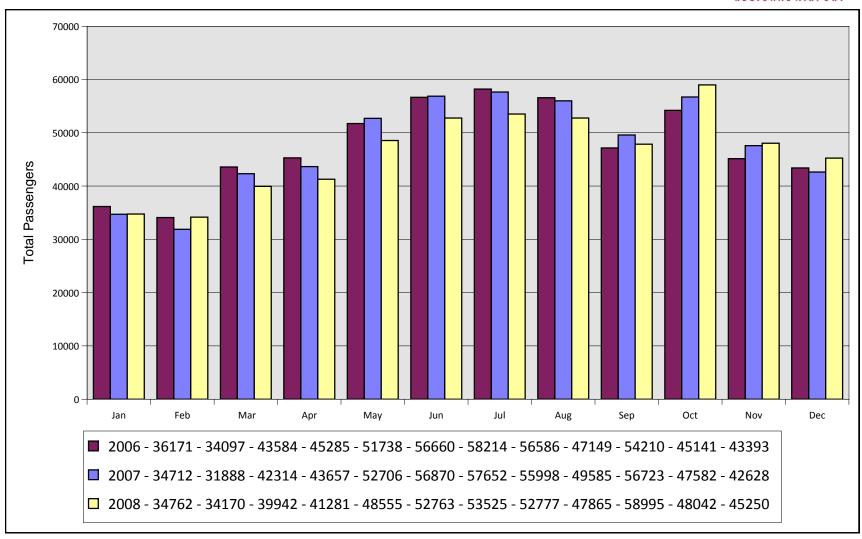
## **Monthly Load Factors By Year Asheville Regional Airport**





## **Total Monthly Passengers By Year Asheville Regional Airport**

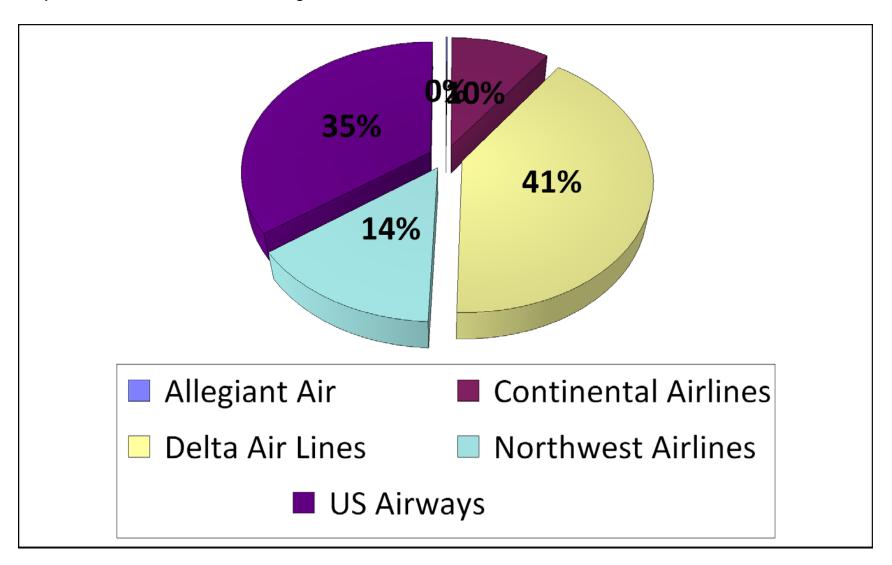


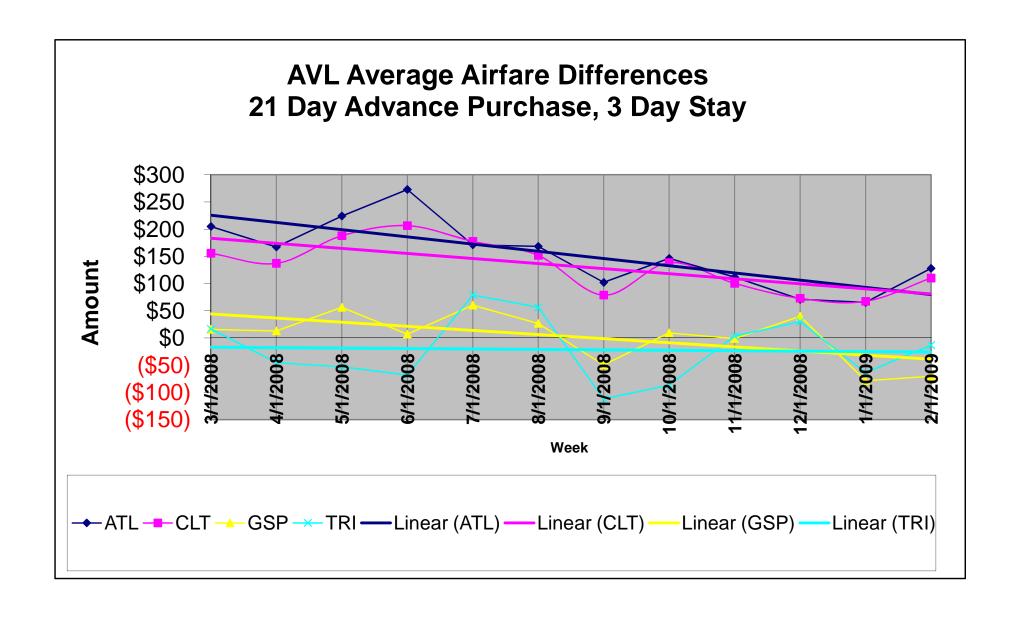


# **Airline Market Share Analysis (Enplanements) Asheville Regional Airport**



**Report Period From December 2008 Through December 2008** 





|     |                        |           |                |                  |            |            | Difference in Fares |           |           |            |
|-----|------------------------|-----------|----------------|------------------|------------|------------|---------------------|-----------|-----------|------------|
|     |                        | ASHEVILLE | <u>ATLANTA</u> | <u>CHARLOTTE</u> | GREENVILLE | TRI-CITIES | <u>ATLANTA</u>      | CHARLOTTE | GREEVILLE | TRI-CITIES |
| ABQ | Albuquerque            | \$397     | \$336          | \$208            | \$491      | \$393      | \$61                | \$189     | (\$94)    | \$4        |
| ATL | Atlanta                | \$399     |                | \$97             | \$343      | \$328      | \$399               | \$302     | \$56      | \$71       |
| AUS | Austin                 | \$281     | \$255          | \$309            | \$386      | \$237      | \$26                | (\$28)    | (\$105)   | \$44       |
| BWI | Baltimore              | \$201     | \$149          | \$137            | \$401      | \$237      | \$52                | \$64      | (\$200)   | (\$36)     |
| BOS | Boston                 | \$240     | \$169          | \$157            | \$333      | \$240      | \$71                | \$83      | (\$93)    | \$0        |
| ORD | Chicago                | \$231     | \$147          | \$213            | \$292      | \$277      | \$84                | \$18      | (\$61)    | (\$46)     |
| CVG | Cincinnati             | \$559     | \$139          | \$236            | \$235      | \$520      | \$420               | \$323     | \$324     | \$39       |
| CLE | Cleveland              | \$367     | \$139          | \$217            | \$322      | \$200      | \$228               | \$150     | \$45      | \$167      |
| DFW | Dallas                 | \$341     | \$169          | \$217            | \$324      | \$342      | \$172               | \$124     | \$17      | (\$1)      |
| DEN | Denver                 | \$235     | \$239          | \$258            | \$507      | \$278      | (\$4)               | (\$23)    | (\$272)   | (\$43)     |
| DTW | Detroit                | \$239     | \$139          | \$218            | \$233      | \$288      | \$100               | \$21      | \$6       | (\$49)     |
| FLL | Fort Lauderdale        | \$227     | \$149          | \$157            | \$393      | \$267      | \$78                | \$70      | (\$166)   | (\$40)     |
| RSW | Ft.Myers               | \$438     | \$149          | \$218            | \$421      | \$438      | \$289               | \$220     | \$17      | \$0        |
| BDL | Hartford               | \$289     | \$255          | \$191            | \$235      | \$260      | \$34                | \$98      | \$54      | \$29       |
| IAH | Houston                | \$235     | \$157          | \$216            | \$391      | \$312      | \$78                | \$19      | (\$156)   | (\$77)     |
| IND | Indianapolis           | \$221     | \$139          | \$179            | \$226      | \$237      | \$82                | \$42      | (\$5)     | (\$16)     |
| JAX | Jacksonville           | \$240     | \$119          | \$139            | \$515      | \$277      | \$121               | \$101     | (\$275)   | (\$37)     |
| MCI | Kansas City            | \$271     | \$149          | \$208            | \$458      | \$237      | \$122               | \$63      | (\$187)   | \$34       |
| LAS | Las Vegas              | \$277     | \$279          | \$237            | \$442      | \$327      | (\$2)               | \$40      | (\$165)   | (\$50)     |
| LAX | Los Angeles            | \$331     | \$229          | \$201            | \$533      | \$277      | \$102               | \$130     | (\$202)   | \$54       |
| MHT | Manchester             | \$237     | \$224          | \$178            | \$476      | \$237      | \$13                | \$59      | (\$239)   | \$0        |
| MEM | Memphis                | \$413     | \$114          | \$193            | \$530      | \$610      | \$299               | \$220     | (\$117)   | (\$197)    |
| MIA | Miami                  | \$365     | \$149          | \$197            | \$383      | \$405      | \$216               | \$168     | (\$18)    | (\$40)     |
| MKE | Milwaukee              | \$225     | \$167          | \$190            | \$367      | \$234      | \$58                | \$35      | (\$142)   | (\$9)      |
| MSP | Minneapolis/Saint Paul | \$351     | \$169          | \$217            | \$485      | \$635      | \$182               | \$134     | (\$134)   | (\$284)    |
| BNA | Nashville              | \$386     | \$264          | \$228            | \$383      | \$589      | \$122               | \$158     | \$3       | (\$203)    |
| MSY | New Orleans            | \$250     | \$129          | \$201            | \$418      | \$240      | \$121               | \$49      | (\$168)   | \$10       |
| LGA | New York               | \$288     | \$169          | \$148            | \$214      | \$240      | \$119               | \$140     | \$74      | \$48       |
| EWR | Newark                 | \$299     | \$179          | \$137            | \$214      | \$357      | \$120               | \$162     | \$85      | (\$58)     |
| MCO | Orlando                | \$377     | \$139          | \$177            | \$390      | \$237      | \$238               | \$200     | (\$13)    | \$140      |
| PHL | Philadelphia           | \$280     | \$149          | \$178            | \$236      | \$237      | \$131               | \$102     | \$44      | \$43       |
| PHX | Phoenix                | \$291     | \$219          | \$189            | \$514      | \$277      | \$72                | \$102     | (\$223)   | \$14       |
| PIT | Pittsburgh             | \$191     | \$139          | \$151            | \$333      | \$237      | \$52                | \$40      | (\$142)   | (\$46)     |
| PDX | Portland               | \$344     | \$408          | \$223            | \$330      | \$284      | (\$64)              | \$121     | \$14      | \$60       |

| PVD | Providence                       | \$260            | \$267 | \$178 | \$235  | \$241                       | (\$7)  | \$82  | \$25    | \$19    |
|-----|----------------------------------|------------------|-------|-------|--------|-----------------------------|--------|-------|---------|---------|
| RDU | Raleigh/Durham                   | \$388            | \$119 | \$216 | \$390  | \$517                       | \$269  | \$172 | (\$2)   | (\$129) |
| RIC | Richmond                         | \$438            | \$119 | \$216 | \$353  | \$481                       | \$319  | \$222 | \$85    | (\$43)  |
| STL | Saint Louis                      | \$347            | \$139 | \$197 | \$342  | \$387                       | \$208  | \$150 | \$5     | (\$40)  |
| SLC | Salt Lake City                   | \$364            | \$240 | \$359 | \$531  | \$386                       | \$124  | \$5   | (\$167) | (\$22)  |
| SAT | San Antonio                      | \$267            | \$169 | \$217 | \$443  | \$240                       | \$98   | \$50  | (\$176) | \$27    |
| SAN | San Diego                        | \$329            | \$330 | \$278 | \$533  | \$280                       | (\$1)  | \$51  | (\$204) | \$49    |
| SFO | San Francisco                    | \$382            | \$259 | \$218 | \$497  | \$278                       | \$123  | \$164 | (\$115) | \$104   |
| SRQ | Sarasota/Bradenton               | \$458            | \$139 | \$218 | \$408  | \$507                       | \$319  | \$240 | \$50    | (\$49)  |
| SEA | Seattle                          | \$317            | \$338 | \$237 | \$533  | \$280                       | (\$21) | \$80  | (\$216) | \$37    |
| SYR | Syracuse                         | \$241            | \$224 | \$158 | \$319  | \$200                       | \$17   | \$83  | (\$78)  | \$41    |
| TPA | Tampa                            | \$277            | \$139 | \$218 | \$398  | \$237                       | \$138  | \$59  | (\$121) | \$40    |
| YYZ | Toronto                          | \$507            | \$305 | \$334 | \$422  | \$668                       | \$202  | \$173 | \$85    | (\$161) |
| DCA | Washington DC                    | \$240            | \$149 | \$197 | \$333  | \$278                       | \$91   | \$43  | (\$93)  | (\$38)  |
| IAD | Washington DC                    | \$240            | \$149 | \$177 | \$333  | \$278                       | \$91   | \$63  | (\$93)  | (\$38)  |
| PBI | West Palm Beach                  | \$365            | \$139 | \$198 | \$424  | \$351                       | \$226  | \$167 | (\$59)  | \$14    |
| *Т  | hese sample airfares were availa | hle 02/01/09 has | \$128 | \$110 | (\$70) | (\$13) Average Fare differe |        |       |         |         |

\*These sample airfares were available 02/01/09, based on a 21 day advance purchase and a 3 day stay. Other restrictions may apply. To obtain the most up-to-date pricing information for your travel needs, please contact your professional travel agent or visit the following web sites: www.continental.com; www.delta.com; www.nwa.com; www.usairways.com; www.travelocity.com; www.orbitz.com; or www.expedia.com. Airfares are subject to change without notice - and lower airfares are often not available on all dates. Please see our "special airfares" section on our web site for any last minute airfare specials. Sample airfares will be updated each Tuesday.

Blue highlighted numbers represent fare differentials in excess of \$35 for GSP, \$70 for CLT, \$100 for ATL, and \$35 for TRI.

|     |                        |           |                |                  |            |            | Difference in Fares |           |           |            |
|-----|------------------------|-----------|----------------|------------------|------------|------------|---------------------|-----------|-----------|------------|
|     |                        | ASHEVILLE | <u>ATLANTA</u> | <u>CHARLOTTE</u> | GREENVILLE | TRI-CITIES | <u>ATLANTA</u>      | CHARLOTTE | GREEVILLE | TRI-CITIES |
| ABQ | Albuquerque            | \$397     | \$336          | \$208            | \$491      | \$393      | \$61                | \$189     | (\$94)    | \$4        |
| ATL | Atlanta                | \$399     |                | \$97             | \$343      | \$328      | \$399               | \$302     | \$56      | \$71       |
| AUS | Austin                 | \$281     | \$255          | \$309            | \$386      | \$237      | \$26                | (\$28)    | (\$105)   | \$44       |
| BWI | Baltimore              | \$201     | \$149          | \$137            | \$401      | \$237      | \$52                | \$64      | (\$200)   | (\$36)     |
| BOS | Boston                 | \$240     | \$169          | \$157            | \$333      | \$240      | \$71                | \$83      | (\$93)    | \$0        |
| ORD | Chicago                | \$231     | \$147          | \$213            | \$292      | \$277      | \$84                | \$18      | (\$61)    | (\$46)     |
| CVG | Cincinnati             | \$559     | \$139          | \$236            | \$235      | \$520      | \$420               | \$323     | \$324     | \$39       |
| CLE | Cleveland              | \$367     | \$139          | \$217            | \$322      | \$200      | \$228               | \$150     | \$45      | \$167      |
| DFW | Dallas                 | \$341     | \$169          | \$217            | \$324      | \$342      | \$172               | \$124     | \$17      | (\$1)      |
| DEN | Denver                 | \$235     | \$239          | \$258            | \$507      | \$278      | (\$4)               | (\$23)    | (\$272)   | (\$43)     |
| DTW | Detroit                | \$239     | \$139          | \$218            | \$233      | \$288      | \$100               | \$21      | \$6       | (\$49)     |
| FLL | Fort Lauderdale        | \$227     | \$149          | \$157            | \$393      | \$267      | \$78                | \$70      | (\$166)   | (\$40)     |
| RSW | Ft.Myers               | \$438     | \$149          | \$218            | \$421      | \$438      | \$289               | \$220     | \$17      | \$0        |
| BDL | Hartford               | \$289     | \$255          | \$191            | \$235      | \$260      | \$34                | \$98      | \$54      | \$29       |
| IAH | Houston                | \$235     | \$157          | \$216            | \$391      | \$312      | \$78                | \$19      | (\$156)   | (\$77)     |
| IND | Indianapolis           | \$221     | \$139          | \$179            | \$226      | \$237      | \$82                | \$42      | (\$5)     | (\$16)     |
| JAX | Jacksonville           | \$240     | \$119          | \$139            | \$515      | \$277      | \$121               | \$101     | (\$275)   | (\$37)     |
| MCI | Kansas City            | \$271     | \$149          | \$208            | \$458      | \$237      | \$122               | \$63      | (\$187)   | \$34       |
| LAS | Las Vegas              | \$277     | \$279          | \$237            | \$442      | \$327      | (\$2)               | \$40      | (\$165)   | (\$50)     |
| LAX | Los Angeles            | \$331     | \$229          | \$201            | \$533      | \$277      | \$102               | \$130     | (\$202)   | \$54       |
| MHT | Manchester             | \$237     | \$224          | \$178            | \$476      | \$237      | \$13                | \$59      | (\$239)   | \$0        |
| MEM | Memphis                | \$413     | \$114          | \$193            | \$530      | \$610      | \$299               | \$220     | (\$117)   | (\$197)    |
| MIA | Miami                  | \$365     | \$149          | \$197            | \$383      | \$405      | \$216               | \$168     | (\$18)    | (\$40)     |
| MKE | Milwaukee              | \$225     | \$167          | \$190            | \$367      | \$234      | \$58                | \$35      | (\$142)   | (\$9)      |
| MSP | Minneapolis/Saint Paul | \$351     | \$169          | \$217            | \$485      | \$635      | \$182               | \$134     | (\$134)   | (\$284)    |
| BNA | Nashville              | \$386     | \$264          | \$228            | \$383      | \$589      | \$122               | \$158     | \$3       | (\$203)    |
| MSY | New Orleans            | \$250     | \$129          | \$201            | \$418      | \$240      | \$121               | \$49      | (\$168)   | \$10       |
| LGA | New York               | \$288     | \$169          | \$148            | \$214      | \$240      | \$119               | \$140     | \$74      | \$48       |
| EWR | Newark                 | \$299     | \$179          | \$137            | \$214      | \$357      | \$120               | \$162     | \$85      | (\$58)     |
| MCO | Orlando                | \$377     | \$139          | \$177            | \$390      | \$237      | \$238               | \$200     | (\$13)    | \$140      |
| PHL | Philadelphia           | \$280     | \$149          | \$178            | \$236      | \$237      | \$131               | \$102     | \$44      | \$43       |
| PHX | Phoenix                | \$291     | \$219          | \$189            | \$514      | \$277      | \$72                | \$102     | (\$223)   | \$14       |
| PIT | Pittsburgh             | \$191     | \$139          | \$151            | \$333      | \$237      | \$52                | \$40      | (\$142)   | (\$46)     |
| PDX | Portland               | \$344     | \$408          | \$223            | \$330      | \$284      | (\$64)              | \$121     | \$14      | \$60       |

| PVD | Providence                       | \$260            | \$267 | \$178 | \$235  | \$241                       | (\$7)  | \$82  | \$25    | \$19    |
|-----|----------------------------------|------------------|-------|-------|--------|-----------------------------|--------|-------|---------|---------|
| RDU | Raleigh/Durham                   | \$388            | \$119 | \$216 | \$390  | \$517                       | \$269  | \$172 | (\$2)   | (\$129) |
| RIC | Richmond                         | \$438            | \$119 | \$216 | \$353  | \$481                       | \$319  | \$222 | \$85    | (\$43)  |
| STL | Saint Louis                      | \$347            | \$139 | \$197 | \$342  | \$387                       | \$208  | \$150 | \$5     | (\$40)  |
| SLC | Salt Lake City                   | \$364            | \$240 | \$359 | \$531  | \$386                       | \$124  | \$5   | (\$167) | (\$22)  |
| SAT | San Antonio                      | \$267            | \$169 | \$217 | \$443  | \$240                       | \$98   | \$50  | (\$176) | \$27    |
| SAN | San Diego                        | \$329            | \$330 | \$278 | \$533  | \$280                       | (\$1)  | \$51  | (\$204) | \$49    |
| SFO | San Francisco                    | \$382            | \$259 | \$218 | \$497  | \$278                       | \$123  | \$164 | (\$115) | \$104   |
| SRQ | Sarasota/Bradenton               | \$458            | \$139 | \$218 | \$408  | \$507                       | \$319  | \$240 | \$50    | (\$49)  |
| SEA | Seattle                          | \$317            | \$338 | \$237 | \$533  | \$280                       | (\$21) | \$80  | (\$216) | \$37    |
| SYR | Syracuse                         | \$241            | \$224 | \$158 | \$319  | \$200                       | \$17   | \$83  | (\$78)  | \$41    |
| TPA | Tampa                            | \$277            | \$139 | \$218 | \$398  | \$237                       | \$138  | \$59  | (\$121) | \$40    |
| YYZ | Toronto                          | \$507            | \$305 | \$334 | \$422  | \$668                       | \$202  | \$173 | \$85    | (\$161) |
| DCA | Washington DC                    | \$240            | \$149 | \$197 | \$333  | \$278                       | \$91   | \$43  | (\$93)  | (\$38)  |
| IAD | Washington DC                    | \$240            | \$149 | \$177 | \$333  | \$278                       | \$91   | \$63  | (\$93)  | (\$38)  |
| PBI | West Palm Beach                  | \$365            | \$139 | \$198 | \$424  | \$351                       | \$226  | \$167 | (\$59)  | \$14    |
| *Т  | hese sample airfares were availa | hle 02/01/09 has | \$128 | \$110 | (\$70) | (\$13) Average Fare differe |        |       |         |         |

\*These sample airfares were available 02/01/09, based on a 21 day advance purchase and a 3 day stay. Other restrictions may apply. To obtain the most up-to-date pricing information for your travel needs, please contact your professional travel agent or visit the following web sites: www.continental.com; www.delta.com; www.nwa.com; www.usairways.com; www.travelocity.com; www.orbitz.com; or www.expedia.com. Airfares are subject to change without notice - and lower airfares are often not available on all dates. Please see our "special airfares" section on our web site for any last minute airfare specials. Sample airfares will be updated each Tuesday.

Blue highlighted numbers represent fare differentials in excess of \$35 for GSP, \$70 for CLT, \$100 for ATL, and \$35 for TRI.

### Schedule Compare Report for all Airlines for Passenger flights between AVL and ALL for Feb09 vs. Feb08

|   |       |       | Ops/  | Week |         | Seats/Week |        |      |         |  |  |
|---|-------|-------|-------|------|---------|------------|--------|------|---------|--|--|
|   | Al    | Feb09 | Feb08 | Diff | Pct Chg | Feb09      | Feb08  | Diff | Pct Chg |  |  |
| , | US    | 98    | 96    | 2    | 2.08    | 4,562      | 4,436  | 126  | 2.84    |  |  |
|   | CO    | 28    | 28    | 0    | 0.00    | 1,400      | 1,179  | 221  | 18.74   |  |  |
|   | DL    | 90    | 92    | -2   | -2.17   | 4,500      | 4,672  | -172 | -3.68   |  |  |
|   | NW    | 26    | 40    | -14  | -35.00  | 1,300      | 2,000  | -700 | -35.00  |  |  |
|   | TOTAL | 242   | 256   | -14  | -5.47   | 11,762     | 12,287 | -525 | -4.27   |  |  |

### Schedule Compare Report for all Airlines for Passenger flights between AVL and ALL for Mar09 vs. Mar08

|       |       | Ops/\ | Neek |         | Seats/Week |        |       |         |  |  |
|-------|-------|-------|------|---------|------------|--------|-------|---------|--|--|
| Al    | Mar09 | Mar08 | Diff | Pct Chg | Mar09      | Mar08  | Diff  | Pct Chg |  |  |
| DL    | 140   | 104   | 36   | 34.62   | 7,000      | 5,112  | 1,888 | 36.93   |  |  |
| CO    | 28    | 28    | 0    | 0.00    | 1,400      | 1,218  | 182   | 14.94   |  |  |
| US    | 100   | 100   | 0    | 0.00    | 4,766      | 4,532  | 234   | 5.16    |  |  |
| NW    | 26    | 40    | -14  | -35.00  | 1,300      | 2,000  | -700  | -35.00  |  |  |
| TOTAL | 294   | 272   | 22   | 8.09    | 14,466     | 12,862 | 1,604 | 12.47   |  |  |

### Schedule Compare Report for all Airlines for Passenger flights between AVL and ALL for Apr09 vs. Apr08

|       |       | Ops/  | Week |         | Seats/Week |        |       |         |  |  |
|-------|-------|-------|------|---------|------------|--------|-------|---------|--|--|
| Al    | Apr09 | Apr08 | Diff | Pct Chg | Apr09      | Apr08  | Diff  | Pct Chg |  |  |
| DL    | 140   | 96    | 44   | 45.83   | 7,000      | 4,964  | 2,036 | 41.02   |  |  |
| CO    | 30    | 30    | 0    | 0.00    | 1,500      | 1,500  | 0     | 0.00    |  |  |
| US    | 100   | 100   | 0    | 0.00    | 4,766      | 4,818  | -52   | -1.08   |  |  |
| NW    | 26    | 40    | -14  | -35.00  | 1,300      | 2,000  | -700  | -35.00  |  |  |
| TOTAL | 296   | 266   | 30   | 11.28   | 14,566     | 13,282 | 1,284 | 9.67    |  |  |



#### **MEMORANDUM**

TO: Members of the Airport Authority

FROM: Christy Brunson, Finance Manager

DATE: February 13, 2009

#### ITEM DESCRIPTION - Information Section Item B

Asheville Regional Airport – Explanation of Extraordinary Variances Month Ended December 31, 2008 (Month 6 of FY-2009)

### **SUMMARY**

Operating Revenue (page 5 of 13) for the month of December was \$479,980; 22.67% below the budgeted amount. Year-to-date Operating Revenue is 4.97% or \$185,233 below the budget figure. Operating Expenses (page 5 of 13) were 17.08% lower than the budget amount on a year-to-date basis. Passenger Facility Charges earned were \$98,002. Income from Investments was \$11,891 for the month of December. Operating Revenue from operations and land use before depreciation was \$7,692 for the month of December 2008.

### **REVENUES**

Monthly revenues were down primarily in two areas. Operating Revenue for the month of December 2008 was \$55,712 lower than the amount of Operating Revenue at the Airport for the month of December 2007 (\$648,756). A refund of an overpayment of revenue in the amount of \$75,000 was made to Standard Parking. This caused an overstatement of prior month's revenues and an understatement of the current month's revenues. If not for the refund, parking revenues would have been \$168,592 or 13.17% below budget for the month. This would have brought the monthly operating revenue amount to \$554,980 or 10.6% below budget.

| Auto Parking               | (51.69%) | Refund of overpayments to Standard Parking for payments submitted during transition of data processing companies |
|----------------------------|----------|--|
| Rental Car – Car Rentals   | (13.44%) | Loss of concessions from National's offsite location   |
| Rental Car – Facility Rent | 16.40    | Payment of previously netted payments  |

Information Section - Item B



ASHEVILLE REGIONAL AIRPORT AUTHORITY Information Section Item B Asheville Regional Airport – Explanation of Extraordinary Variances Month Ended December 31, 2008 (Month 6 of FY-2009) Page 2

| Landing Fees                     | (36.17%) | Lower than projected landed weights           |
|----------------------------------|----------|---|
| Commercial Ground Transportation | (71.48%) | Timing of receipts                            |
| Interest Revenue                 | (40.55%) | Low interest rates                            |
| CFC Revenue                      | (27.72%) | Timing of revenue posting from National/Alamo |
| FBO's/SASO's                     | (25.34%) | Reductions in fuel sales                      |

Year to date Operating Revenue is \$3,538,798; or 4.97% below the budget figure.

### **EXPENSES**

Total Operating Expenses for the month were 15.76% lower than the budget amount. Staff continues to reevaluate the 2009 budget and remains cautious on expense items.

| Personnel Services                  | (10.24%)  | Timing of filling open positions                |
|-------------------------------------|-----------|---|
| Professional Services               | (79.97%)  | Timing of expenses related legal services,      |
|                                     |           | surveys, and artwork                            |
| Accounting & Auditing               | (100.00%) | Timing of expenses                              |
| Other Contractual Services          | (32.45%)  | Delay of contracting Skycap/Porter services     |
| Travel & Training                   | (61.64%)  | Timing of expenses                              |
| Communications & Freight            | 35.16     | Timing of expenses related to Holiday cards     |
| Utility Services                    | 26.03%    | Record cold temperatures                        |
| Rentals & Leases                    | 14.27%    | Rental of a core drill                          |
| Repairs & Maintenance               | 29.46%    | Repair of a damaged vehicle & timing of planned |
|                                     |           | maintenance                                     |
| Printing & Binding                  | (36.70%)  | Timing of Marketing purchases                   |
| Promotional Activities              | 666.73%   | Timing of annual payments for promotional and   |
|                                     |           | employee activities                             |
| Other Current Charges & Obligations | (32.00%)  | Timing of expenses related to credit card       |
|                                     |           | processing                                      |
| Office Supplies                     | (77.92%)  | Timing of planned purchases                     |
| Operating Supplies                  | (10.93%)  | Delay of purchases                              |
| Books, Publications, Subscriptions  | (77.10%)  | Timing of annual purchases                      |
|                                     |           |   |

### **STATEMENT OF NET ASSETS**

No significant changes to the Statement of Net Assets.

### ASHEVILLE REGIONAL AIRPORT INVESTMENT AND INTEREST INCOME SUMMARY For the Month Ended December 2008

| Institution:                | Date of<br><u>Purchase</u>                            | Date of<br><u>Maturity</u> | Interest<br>Rate | ı  | nvestment<br>Amount | Monthly<br>Interest |  |
|-----------------------------|---|----------------------------|------------------|----|---------------------|---------------------|--|
| Bank of America             | <u>- 5. 5. 6. 6. 6. 6. 6. 6. 6. 6. 6. 6. 6. 6. 6.</u> | <u></u>                    | 0.31%            | \$ | 1,149,220           | 443                 |  |
| Petty Cash                  |   |                            |                  |    | 100                 |                     |  |
| NC Capital Trust            |   |                            |                  |    | 2,690,535           | 4,236               |  |
| Restricted Cash:            |   |                            |                  |    |                     |                     |  |
| PFC Revenue Account         |   |                            | 0.15%            |    | 586,803             | 75                  |  |
| Wachovia-Gov. Advantage Acc | t.  |                            | 0.29%            |    | 1,357,694           | 360                 |  |
| Rental Car Project Fund     |   |                            | 0.00%            |    | 0                   | 0                   |  |
| CFC Revenue                 |   |                            | 0.30%            |    | 1,825,394           | 494                 |  |
| Commercial Paper:           |   |                            |                  |    |                     |                     |  |
| General Electric            | 10/1/2008   | 03/27/09                   | 3.61%            |    | 982,546             | 3,013               |  |
| General Electric            | 10/15/2008  | 01/16/09                   | 3.890%           |    | 990,054             | 3,270               |  |
| Total                       |   |                            |                  | \$ | 9,582,346           | \$ 11,891           |  |

### **Investment Diversification:**

| 1.BANKS         | 37.17%  |
|-----------------|---------|
| 2.CAP.TRUST     | 28.08%  |
| 3.GOV.ADV.ACCT. | 14.17%  |
| 4.COM.PAPER     | 20.59%  |
| 5. FED. AGY     | 0%      |
|                 | 100.00% |

### ASHEVILLE REGIONAL AIRPORT STATEMENT OF CHANGES IN FINANCIAL POSITION For the Month Ended December 2008

|   | Month                | Prior Period  |  |
|---|----------------------|---------------|--|
| Cash and Investments Beginning of Period        | <b>\$</b> 11,232,104 | \$ 11,143,415 |  |
| (Month 12-01-08, Prior Period 11-01-08)         |                      |               |  |
| Net Income before Contributions                 | 7,692                | 64,134        |  |
| Depreciation                                    | 243,432              | 243,432       |  |
| Decrease/(Increase) in Receivables              | 90,526               | 309,185       |  |
| Increase/(Decrease) in Payables                 | 156,871              | (1,932)       |  |
| Decrease/(Increase) in Prepaid Expenses         | 9,885                | 19,861        |  |
| Decrease/(Increase) in Long Term Assets         | (1,818,489)          | (633,646)     |  |
| Contributed Capital                             | -                    |               |  |
| Capital Funds                                   | (148)                | (85,792)      |  |
| Carryback of Payments to Prior Period           | (309,352)            | 203,622       |  |
| Bonds Payable - Current                         | (30,175)             | (30,175)      |  |
| Bonds Payable - Non-Current                     |                      |               |  |
| Increase(Decrease) in Cash                      | (1,649,758)          | 88,689        |  |
| Cash and Investments End of Period (12/31/2008) | \$ 9,582,346         | \$ 11,232,104 |  |

### Asheville Regional Airport Authority Cost Centers Statement of Revenue, Expenses and Changes in Net Assets

For the Month Ending December 31st, 2008

|  | December<br>Actual | December<br>Budget | Variance % | YTD<br>Actual | YTD<br>Budget | Variance % | Annual<br>Budget |
|--|--------------------|--------------------|------------|---------------|---------------|------------|------------------|
| Operating Revenue:   |                    |                    |            |               |               |            |                  |
| Terminal   | \$272,248          | \$272,657          | (0.15%)    | \$1,665,802   | \$1,635,942   | 1.83%      | \$3,271,885      |
| Airfield   | 51,504             | 85,807             | (39.98%)   | 357,493       | 514,841       | (30.56%)   | 1,029,681        |
| Hangar   | 41,003             | 56,127             | (26.95%)   | 326,960       | 336,763       | (2.91%)    | 763,344          |
| Parking Lot/Roadway  | 93,592             | 194,159            | (51.80%)   | 1,107,807     | 1,164,950     | (4.91%)    | 2,329,898        |
| Land Use Fees  | 21,633             | 11,921             | 81.47%     | 80,736        | 71,525        | 12.88%     | 143,050          |
| Total Operating Revenue  | \$479,980          | \$620,671          | (22.67%)   | \$3,538,798   | \$3,724,021   | (4.97%)    | \$7,537,858      |
| Operating Expenses:  |                    |                    |            |               |               |            |                  |
| Administrative   | \$211,222          | \$251,212          | (15.92%)   | \$1,772,756   | \$1,490,976   | 18.90%     | \$2,981,477      |
| Terminal   | 168,572            | 201,987            | (16.54%)   | 672,304       | 1,211,924     | (44.53%)   | 2,423,847        |
| Airfield   | 87,564             | 104,716            | (16.38%)   | 310,758       | 628,298       | (50.54%)   | 1,256,595        |
| Hangar   | 508                | 614                | (17.26%)   | 508           | 3,681         |            | 7,363            |
| Parking Lot  | -                  | 1,534              | (100.00%)  | -             | 9,204         | (100.00%)  | 18,408           |
| Rental Car Service Facility                                      | 4,034              | -                  | 0.00%      | 19,218        | -             |            | -                |
| Land Use Expenses  | 388                | 614                | (36.81%)   | 388           | 3,682         | (89.46%)   | 7,363            |
| Total Operating Expenses   | \$472,288          | \$560,677          | (15.76%)   | \$2,775,932   | \$3,347,765   | (17.08%)   | \$6,695,053      |
| Operating Revenue before   |                    |                    |            |               |               |            |                  |
| Depreciation   | \$7,692            | \$59,994           | (87.18%)   | \$762,866     | \$376,256     | 102.75%    | \$842,805        |
| Depreciation   | 243,432            | 230,705            | 5.52%      | 1,463,135     | 1,384,230     | 5.70%      | 2,768,461        |
| Operating Income(Loss) Before Non-Operating Revenue and Expenses | (\$235,740)        | (\$170,711)        | 38.09%     | (\$700,269)   | (\$1,007,974) | (30.53%)   | (\$1,925,656)    |
| and Expenses   | (\$233,740)        | (\$170,711)        | 30.09 /0   | (\$700,209)   | (\$1,007,974) | (30.33 %)  | (\$1,925,050)    |
| Non-Operating Revenue<br>and Expense                             |                    |                    |            |               |               |            |                  |
| Customer Facility Charges  | 47,888             | 66,250             | (27.72%)   | 464,252       | 397,500       | 16.79%     | 795,000          |
| Passenger Facility Charges                                       | 98,002             | 100,000            | (2.00%)    | 437,009       | 600,000       | (27.17%)   | 1,200,000        |
| Interest Revenue   | 11,891             | 20,000             | (40.55%)   | 91,687        | 120,000       | (23.59%)   | 240,000          |
| Interest Expense   | (22,060)           | (21,768)           | 1.34%      | (133,225)     | (132,788)     | 0.33%      | (260,282)        |
| Sale of Assets   |                    |                    |            | <u> </u>      |               | 0.00%      |                  |
| Non-Operating Revenue-Net  | \$135,721          | \$164,482          | (17.49%)   | \$859,723     | \$984,712     | (12.69%)   | \$1,974,718      |

| Income (Loss) Before<br>Capital Contributions | (\$100,019) | (\$6,229) | 1,505.70% | \$159,454   | (\$23,262) | (785.47%)   | \$49,062 |
|---|-------------|-----------|-----------|-------------|------------|-------------|----------|
| Capital Contributions                         | \$0         | \$0       | 0.00%     | \$1,146,976 | \$0        | 0.00%       | \$0      |
| Increase in Net Assets                        | (\$100,019) | (\$6,229) | 1,505.70% | \$1,306,430 | (\$23,262) | (5,716.16%) | \$49,062 |

### Asheville Regional Airport Authority Detailed Statement of Revenue, Expenses and Changes in Net Assets

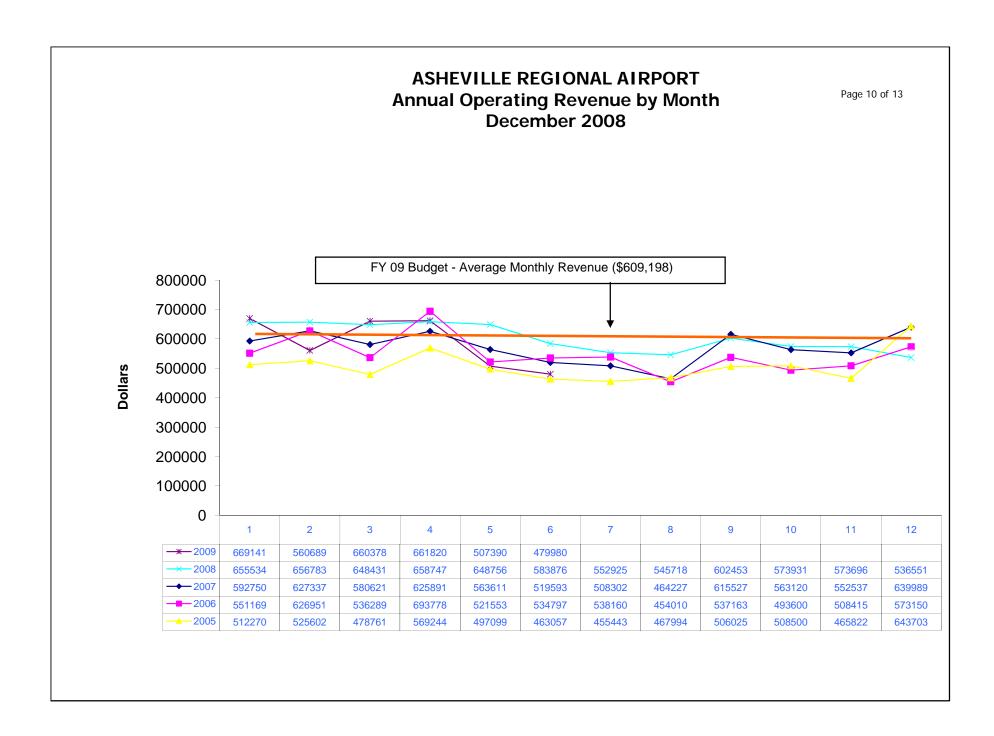
For the Month Ending December 30, 2008

|  | December<br>Actual | December<br>Budget | Variance % | YTD<br>Actual | YTD<br>Budget | Variance % | Annual<br>Budget |
|--|--------------------|--------------------|------------|---------------|---------------|------------|------------------|
| -  |                    |                    |            |               |               |            |                  |
| Operating Revenue:                       |                    |                    |            |               |               |            |                  |
| Terminal Space Rentals - Non Airline     | \$15,142           | \$15,633           | (3.14%)    | \$91,960      | \$93,800      | (1.96%)    | \$187,600        |
| Terminal Space Rentals - Airline         | 97,589             | 90,982             | 7.26%      | 553,074       | 545,893       | 1.32%      | 1,091,785        |
| Concessions                              | 10,240             | 10,175             | 0.64%      | 61,591        | 61,050        | 0.89%      | 122,100          |
| Auto Parking                             | 93,292             | 193,107            | (51.69%)   | 1,088,189     | 1,158,640     | (6.08%)    | 2,317,280        |
| Rental Car - Car Rentals                 | 94,494             | 109,167            | (13.44%)   | 667,292       | 655,000       | 1.88%      | 1,310,000        |
| Rental Car - Facility Rent               | 47,405             | 40,727             | 16.40%     | 212,954       | 244,360       | (12.85%)   | 488,720          |
| Commercial Ground Transportation         | 300                | 1,052              | (71.48%)   | 17,683        | 6,309         | 180.28%    | 12,618           |
| Landing Fees                             | 34,384             | 53,866             | (36.17%)   | 180,709       | 323,198       | (44.09%)   | 641,395          |
| FBO'S/SASO'S                             | 41,903             | 56,127             | (25.34%)   | 332,360       | 336,763       | (1.31%)    | 768,344          |
| Building Leases                          | 8,753              | 9,296              | (5.84%)    | 45,118        | 55,775        | (19.11%)   | 111,550          |
| Land Leases                              | 1,860              | 2,625              | (29.14%)   | 32,154        | 15,750        | 104.15%    | 31,500           |
| Other Leases/Fees                        | 34,618             | 37,914             | (8.69%)    | 255,714       | 227,483       | 12.41%     | 454,966          |
| Total Operating Revenue                  | \$479,980          | \$620,671          | (22.67%)   | \$3,538,798   | \$3,724,021   | (4.97%)    | \$7,537,858      |
| Operating Expenses:                      |                    |                    |            |               |               |            |                  |
| Personnel Services                       | \$270,412          | \$301,245          | (10.24%)   | \$1,511,010   | \$1,805,092   | (16.29%)   | \$3,612,562      |
| Professional Services                    | 3,257              | 16,257             | (79.97%)   | 70,327        | 97,543        | (27.90%)   | 195,085          |
| Accounting & Auditing                    | -                  | 2,854              | (100.00%)  | 6,928         | 17,125        | (59.54%)   | 34,250           |
| Other Contractual Services               | 35,305             | 52,265             | (32.45%)   | 278,149       | 317,384       | (12.36%)   | 639,522          |
| Travel & Training                        | 5,311              | 13,846             | (61.64%)   | 60,837        | 94,775        | (35.81%)   | 198,500          |
| Communications & Freight                 | 5,424              | 4,013              | 35.16%     | 25,724        | 24,058        | 6.92%      | 48,118           |
| Utility Services                         | 46,909             | 37,221             | 26.03%     | 203,249       | 167,406       | 21.41%     | 368,158          |
| Rentals & Leases                         | 1,009              | 883                | 14.27%     | 11,669        | 5,296         | 120.34%    | 10,592           |
| Insurance                                | 17,292             | 17,292             | 0.00%      | 104,441       | 103,750       | 0.67%      | 207,500          |
| Repairs & Maintenance                    | 29,843             | 23,052             | 29.46%     | 148,513       | 182,557       | (18.65%)   | 333,388          |
| Printing & Binding                       | 13,410             | 21,184             | (36.70%)   | 67,072        | 97,391        | (31.13%)   | 201,031          |
| Promotional Activities                   | 11,708             | 1,527              | 666.73%    | 44,484        | 37,763        | 17.80%     | 64,825           |
| Other Current Charges & Obligations      | 3,502              | 5,150              | (32.00%)   | 15,666        | 30,900        | (49.30%)   | 61,800           |
| Office Supplies                          | 310                | 1,404              | (77.92%)   | 7,677         | 9,125         | (15.87%)   | 17,550           |
| Operating Supplies                       | 23,161             | 26,003             | (10.93%)   | 112,460       | 135,087       | (16.75%)   | 260,990          |
| Books, Publications, Subscriptions & Mem | 721                | 3,148              | (77.10%)   | 6,089         | 22,513        | (72.95%)   | 41,182           |
| Contingency                              | 4,715              | 8,333              | (43.42%)   | 15,982        | 50,000        | (68.04%)   | 100,000          |
| Business Development/Agreement Obligat_  |                    | 25,000             | (100.00%)  | 85,655        | 150,000       | (42.90%)   | 300,000          |
| Total Operating Expenses                 | \$472,289          | \$560,677          | (15.76%)   | \$2,775,932   | \$3,347,765   | (17.08%)   | \$6,695,053      |

| Operating Revenue before<br>Depreciation                         | 7,691       | \$59,994    | (87.18%)  | \$762,866   | \$376,256     | 102.75%     | \$842,805     |
|--|-------------|-------------|-----------|-------------|---------------|-------------|---------------|
| Depreciation   | 243,432     | 230,705     | 5.52%     | 1,463,135   | 1,384,230     | 5.70%       | 2,768,461     |
| Operating Income(Loss) Before Non-Operating Revenue and Expenses | (\$235,741) | (\$170,711) | 38.09%    | (\$700,269) | (\$1,007,974) | (30.53%)    | (\$1,925,656) |
| Non-Operating Revenue and Expense                                |             |             |           |             |               |             |               |
| Customer Facility Charges  | 47,888      | 66,250      | (27.72%)  | 464,252     | 397,500       | 16.79%      | 795,000       |
| Passenger Facility Charges                                       | 98,002      | 100,000     | (2.00%)   | 437,009     | 600,000       | (27.17%)    | 1,200,000     |
| Interest Revenue   | 11,891      | 20,000      | (40.55%)  | 91,687      | 120,000       | (23.59%)    | 240,000       |
| Interest Expense   | (22,060)    | (21,768)    | 1.34%     | (133,225)   | (132,788)     | 0.33%       | (260,282)     |
| Sale of Assets   |             | <u> </u>    |           | <u> </u>    |               | 0.00%       |               |
| Non-Operating Revenue-Net  | \$135,721   | \$164,482   | (17.49%)  | \$859,723   | \$984,712     | (12.69%)    | \$1,974,718   |
| Income (Loss) Before   | (4          | (4          |           |             | (4-2-2-2)     | (           |               |
| Capital Contributions  | (\$100,020) | (\$6,229)   | 1,505.72% | \$159,454   | (\$23,262)    | (785.47%)   | \$49,062      |
| Capital Contributions  |             | \$29,432    | 0.00%     | \$1,146,976 | \$0           | 0.00%       | \$0           |
| Increase in Net Assets   | (\$100,020) | (\$6,229)   | 1,505.72% | \$1,306,430 | (\$23,262)    | (5,716.16%) | \$49,062      |

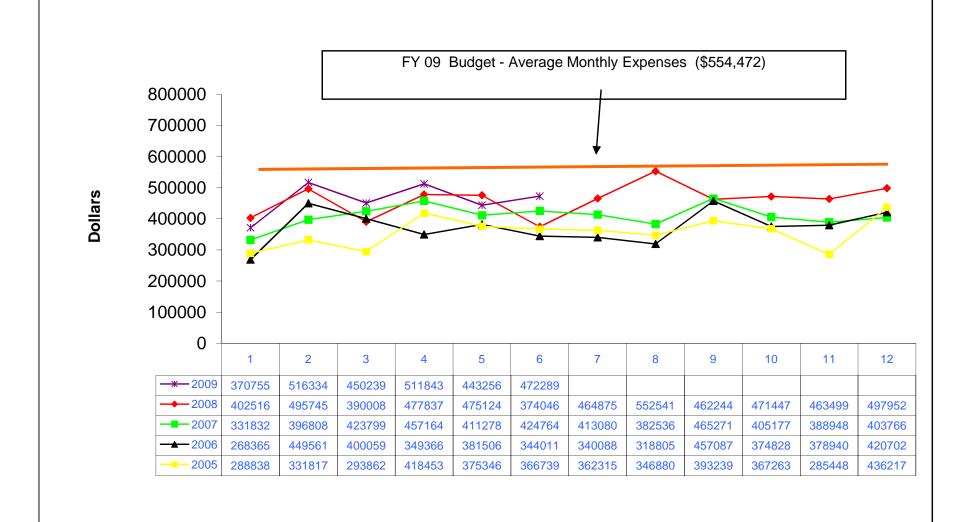
# ASHEVILLE REGIONAL AIRPORT AUTHORITY STATEMENT OF FINANCIAL POSITION December 31, 2008

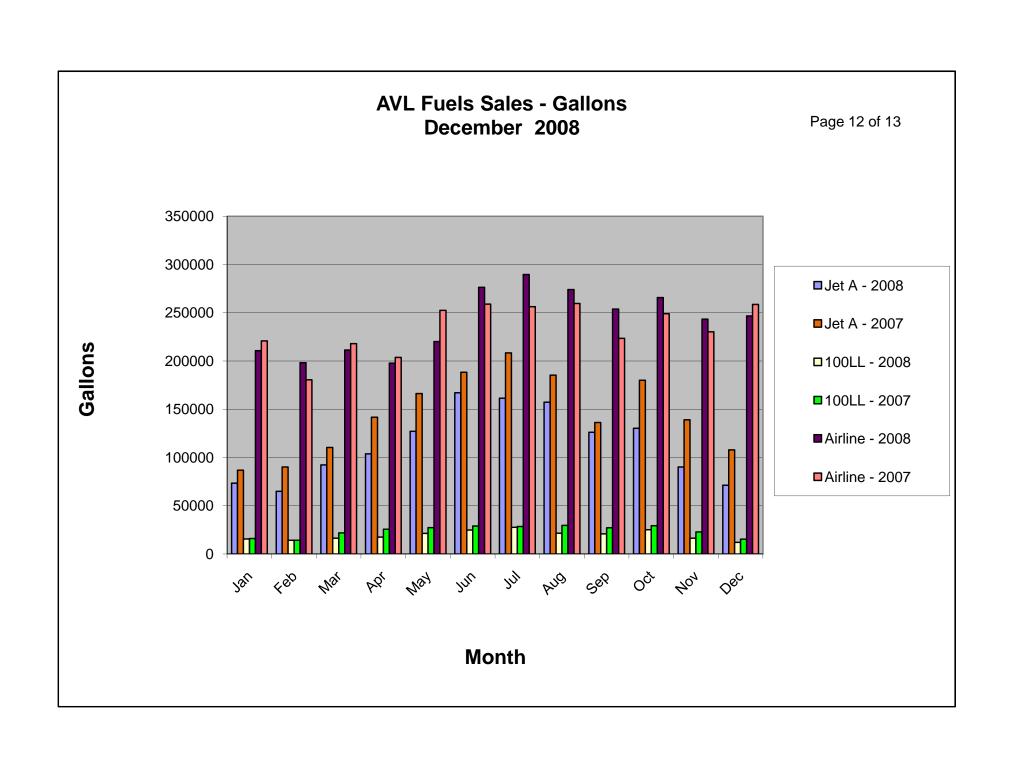
|   |                          | Last<br>Month            |
|---|--------------------------|--------------------------|
| ASSETS  |                          |                          |
| <b>Current Assets</b>   |                          |                          |
| Unrestricted Net Assets:  |                          |                          |
| Cash and Cash Equivalents   | \$3,839,855              | \$5,535,112              |
| Investments  Assessments  | 1,972,600                | 1,972,600                |
| Accounts Receivable Prepaid Expenses                                | 594,788<br>47,423        | 504,262<br>37,538        |
| Total Unrestricted Assets   | 6,454,666                | 8,049,512                |
| Restricted Assets:  |                          |                          |
| Capital Funds   | 196,747                  | 196,599                  |
| Cash and Cash Equivalents   | 3,769,891                | 3,723,575                |
| Receivables   |                          | -, -,-                   |
| Passenger Facility Charge Funds:                                    |                          |                          |
| Receivables Total Restricted Assets                                 | 3,966,638                | 3,920,174                |
| Total Restricted Assets   | 3,900,036                | 3,920,174                |
| Total Current Assets  | 10,421,304               | 11,969,686               |
| Noncurrent Assets   |                          |                          |
| Capital Assets  | 19,623,317               | 17,804,828               |
| Property and Equipment - Net  | 37,729,966               | 37,973,398               |
| TOTAL ASSETS  | \$67,774,587             | \$67,747,912             |
| LIABILITIES AND NET ASSETS  |                          |                          |
| Liabilities   |                          |                          |
| Accounts Payable  | \$234,148                | \$77,277                 |
| Total Payable from  | 234,148                  | 77,277                   |
| Unrestricted Assets   |                          |                          |
| Payable from Restricted Assets:                                     |                          |                          |
| Construction Contracts Payable                                      | 1,471,070                | 1,471,070                |
| Construction Contract Retainages<br>Bonds Payable - Current Portion | 485,831<br>186,354       | 485,831<br>216,529       |
| Total Payable From Restricted Assets                                | 2,143,255                | 2,173,430                |
| Total Current Liabilities   | 2,377,403                | 2,250,707                |
| Non-Current Liabilities:  |                          |                          |
| Rental Car Project Bond   | 4,295,086                | 4,295,086                |
| Total Non-Current Liabilities                                       | 4,295,086                | 4,295,086                |
| Total Liabilities   | 6,672,489                | 6,545,793                |
|   | 0,072,407                | 0,040,173                |
| Net Assets:   | 27 720 044               | 27 072 200               |
| Invested in Capital Assets Unrestricted                             | 37,729,966<br>23,372,132 | 37,973,398<br>23,228,721 |
| Total Net Assets  | 61,102,098               | 61,202,119               |
| TOTAL LIADILITIES   | \$67,774,587             | ¢67.747.010              |
| TOTAL LIABILITIES   | \$07,774,587             | \$67,747,912             |

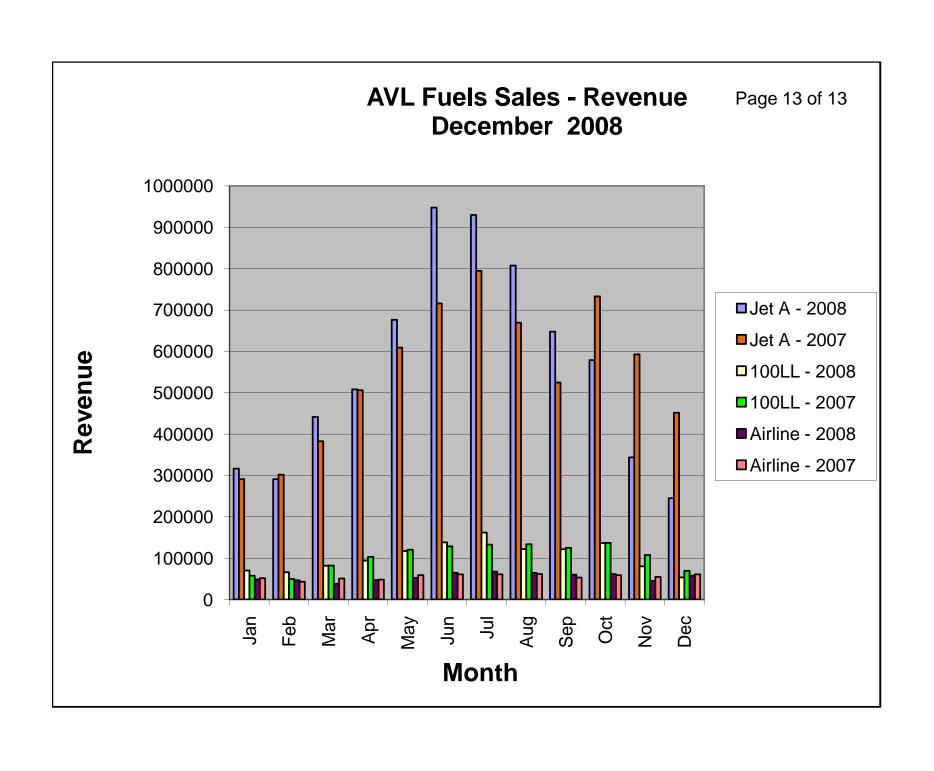




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#### **MEMORANDUM**

TO: Members of the Airport Authority

FROM: Patti L. Michel, Director of Marketing and Public Relations

DATE: February 13, 2009

#### ITEM DESCRIPTION - Information Section Item C

February, 2009 Marketing and Public Relations Report

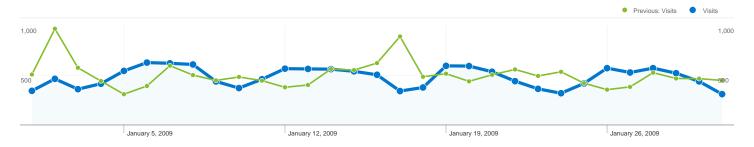
- Working with Departure Media/architect and ClearChannel Interspace on Display Advertising Concession transition.
- Formulated Proposed Budget for Marketing and Public Relations and Guest Services.
- Met with Biltmore Estate to discuss ticket sales for Guest Services.
- Met with 4-Chambers (Haywood, Madison, Henderson and Asheville) to begin planning Business After Hours event for February 26. In addition, met with numerous area business owners to discuss potential sponsorships of the event.
- Completed artwork for WNC Magazine ad, dedication plaque design, 4-Chamber event invitation, map, parking signage.
- Received an average of 26 phone calls per day during business hours.
- Received/responded to 405 Southern Living leads for January.
- Received/responded to 12 media calls during month of January.
- Website Statistics Google Analytics: See attached data regarding January activity at <a href="https://www.flyavl.com">www.flyavl.com</a>



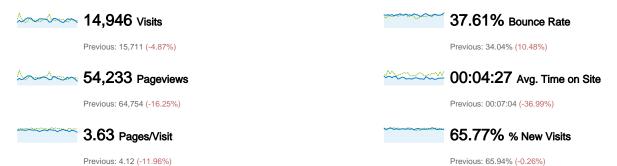
ASHEVILLE REGIONAL AIRPORT AUTHORITY Information Section Item C February, 2009 Marketing and Public Relations Report Page 2

• Booking Engine Statistics – Since January 1, AVL has had 64 air reservations for a total of \$512.00 in booking fees collected. 560 new people signed up to be booking engine members.

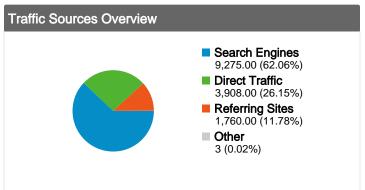
Comparing to: Jan 1, 2008 - Jan 31, 2008



### Site Usage

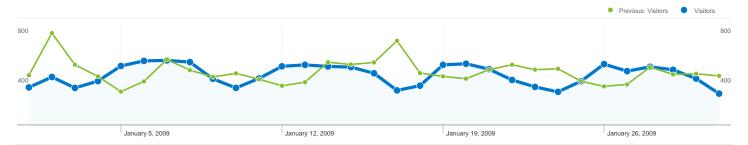








| Content Overview                     |           |             |
|--------------------------------------|-----------|-------------|
| Pages                                | Pageviews | % Pageviews |
| 1                                    |           |             |
| Jan 1, 2009 - Jan 31, 2009           | 14,479    | 26.70%      |
| Jan 1, 2008 - Jan 31, 2008           | 20,727    | 32.01%      |
| % Change                             | -30.14%   | -16.59%     |
| /flights/flight-viewreal-time.html   |           |             |
| Jan 1, 2009 - Jan 31, 2009           | 7,266     | 13.40%      |
| Jan 1, 2008 - Jan 31, 2008           | 6,079     | 9.39%       |
| % Change                             | 19.53%    | 42.71%      |
| /flights/arrivalsreal-time.html      |           |             |
| Jan 1, 2009 - Jan 31, 2009           | 2,906     | 5.36%       |
| Jan 1, 2008 - Jan 31, 2008           | 3,132     | 4.84%       |
| % Change                             | -7.22%    | 10.78%      |
| /flights/flight-schedule-search.html |           |             |
| Jan 1, 2009 - Jan 31, 2009           | 1,900     | 3.50%       |
| Jan 1, 2008 - Jan 31, 2008           | 1,489     | 2.30%       |
| % Change                             | 27.60%    | 52.36%      |
| /airport-administration/employment.  | html      |             |
| Jan 1, 2009 - Jan 31, 2009           | 1,682     | 3.10%       |
| Jan 1, 2008 - Jan 31, 2008           | 1,719     | 2.65%       |
| % Change                             | -2.15%    | 16.83%      |



### 10,859 people visited this site

4,946 Visits

Previous: 15,711 (-4.87%)

10,859 Absolute Unique Visitors

Previous: 11,454 (-5.19%)

54,233 Pageviews

Previous: 64,754 (-16.25%)

3.63 Average Pageviews

Previous: 4.12 (-11.96%)

00:04:27 Time on Site

Previous: 00:07:04 (-36.99%)

37.61% Bounce Rate

Previous: 34.04% (10.48%)

65.77% New Visits

Previous: 65.94% (-0.26%)

### Technical Profile

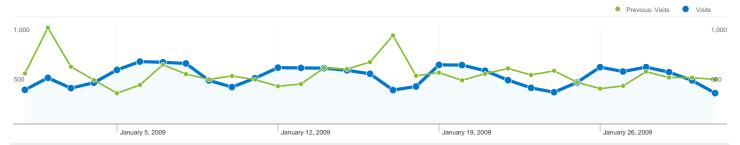
| Browser                    | Visits  | % visits |
|----------------------------|---------|----------|
| Internet Explorer          |         |          |
| Jan 1, 2009 - Jan 31, 2009 | 11,080  | 74.13%   |
| Jan 1, 2008 - Jan 31, 2008 | 12,329  | 78.47%   |
| % Change                   | -10.13% | -5.53%   |
| Firefox                    |         |          |
| Jan 1, 2009 - Jan 31, 2009 | 2,706   | 18.11%   |
| Jan 1, 2008 - Jan 31, 2008 | 2,502   | 15.93%   |
| % Change                   | 8.15%   | 13.69%   |
|                            |         |          |

| Connection Speed           | Visits | % visits |
|----------------------------|--------|----------|
| Cable                      |        |          |
| Jan 1, 2009 - Jan 31, 2009 | 4,936  | 33.03%   |
| Jan 1, 2008 - Jan 31, 2008 | 5,222  | 33.24%   |
| % Change                   | -5.48% | -0.64%   |
| Unknown                    |        |          |
| Jan 1, 2009 - Jan 31, 2009 | 4,040  | 27.03%   |
| Jan 1, 2008 - Jan 31, 2008 | 3,757  | 23.91%   |
| % Change                   | 7.53%  | 13.04%   |
|                            |        |          |

3

| Safari                     |         |         | DSL                        |         |         |
|----------------------------|---------|---------|----------------------------|---------|---------|
| Jan 1, 2009 - Jan 31, 2009 | 935     | 6.26%   | Jan 1, 2009 - Jan 31, 2009 | 3,964   | 26.52%  |
| Jan 1, 2008 - Jan 31, 2008 | 736     | 4.68%   | Jan 1, 2008 - Jan 31, 2008 | 4,453   | 28.34%  |
| % Change                   | 27.04%  | 33.54%  | % Change                   | -10.98% | -6.43%  |
| Chrome                     |         |         | T1                         |         |         |
| Jan 1, 2009 - Jan 31, 2009 | 106     | 0.71%   | Jan 1, 2009 - Jan 31, 2009 | 1,389   | 9.29%   |
| Jan 1, 2008 - Jan 31, 2008 | 0       | 0.00%   | Jan 1, 2008 - Jan 31, 2008 | 1,326   | 8.44%   |
| % Change                   | 100.00% | 100.00% | % Change                   | 4.75%   | 10.11%  |
| Opera                      |         |         | Dialup                     |         |         |
| Jan 1, 2009 - Jan 31, 2009 | 33      | 0.22%   | Jan 1, 2009 - Jan 31, 2009 | 438     | 2.93%   |
| Jan 1, 2008 - Jan 31, 2008 | 34      | 0.22%   | Jan 1, 2008 - Jan 31, 2008 | 715     | 4.55%   |
| % Change                   | -2.94%  | 2.03%   | % Change                   | -38.74% | -35.61% |

Comparing to: Jan 1, 2008 - Jan 31, 2008



### All traffic sources sent a total of 14,946 visits



26.15% Direct Traffic

Previous: 22.71% (15.14%)



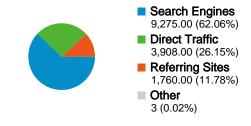
11.78% Referring Sites

Previous: 13.85% (-14.98%)



62.06% Search Engines

Previous: 63.41% (-2.14%)



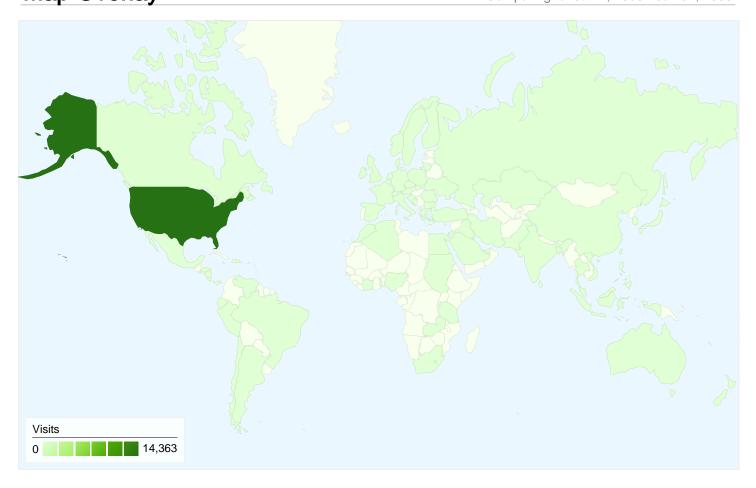
### **Top Traffic Sources**

| Sources                    | Visits  | % visits |
|----------------------------|---------|----------|
| google (organic)           |         |          |
| Jan 1, 2009 - Jan 31, 2009 | 7,269   | 48.64%   |
| Jan 1, 2008 - Jan 31, 2008 | 7,377   | 46.95%   |
| % Change                   | -1.46%  | 3.58%    |
| (direct) ((none))          |         |          |
| Jan 1, 2009 - Jan 31, 2009 | 3,908   | 26.15%   |
| Jan 1, 2008 - Jan 31, 2008 | 3,568   | 22.71%   |
| % Change                   | 9.53%   | 15.14%   |
| yahoo (organic)            |         |          |
| Jan 1, 2009 - Jan 31, 2009 | 1,029   | 6.88%    |
| Jan 1, 2008 - Jan 31, 2008 | 1,411   | 8.98%    |
| % Change                   | -27.07% | -23.34%  |
| msn (organic)              |         |          |
| Jan 1, 2009 - Jan 31, 2009 | 468     | 3.13%    |
| Jan 1, 2008 - Jan 31, 2008 | 445     | 2.83%    |
| % Change                   | 5.17%   | 10.55%   |
| aol (organic)              |         |          |
|                            |         |          |

| Keywords                   | Visits  | % visits |
|----------------------------|---------|----------|
| asheville airport          |         |          |
| Jan 1, 2009 - Jan 31, 2009 | 3,125   | 33.69%   |
| Jan 1, 2008 - Jan 31, 2008 | 3,492   | 35.05%   |
| % Change                   | -10.51% | -3.87%   |
| asheville regional airport |         |          |
| Jan 1, 2009 - Jan 31, 2009 | 959     | 10.34%   |
| Jan 1, 2008 - Jan 31, 2008 | 1,185   | 11.89%   |
| % Change                   | -19.07% | -13.07%  |
| asheville nc airport       |         |          |
| Jan 1, 2009 - Jan 31, 2009 | 748     | 8.06%    |
| Jan 1, 2008 - Jan 31, 2008 | 699     | 7.02%    |
| % Change                   | 7.01%   | 14.95%   |
| avl                        |         |          |
| Jan 1, 2009 - Jan 31, 2009 | 395     | 4.26%    |
| Jan 1, 2008 - Jan 31, 2008 | 445     | 4.47%    |
| % Change                   | -11.24% | -4.65%   |
| avl airport                |         |          |

| Jan 1, 2009 - Jan 31, 2009 | 237    | 1.59% | Jan 1, 2009 - Jan 31, 2009 | 347    | 3.74%  |
|----------------------------|--------|-------|----------------------------|--------|--------|
| Jan 1, 2008 - Jan 31, 2008 | 245    | 1.56% | Jan 1, 2008 - Jan 31, 2008 | 304    | 3.05%  |
| % Change                   | -3.27% | 1.69% | % Change                   | 14.14% | 22.61% |



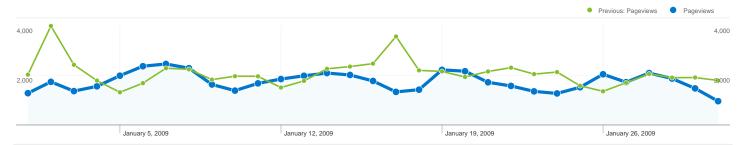


### 14,946 visits came from 92 countries/territories

| Visits                                 | Pages/Visit                            | Avg. Time       | on Site        | % New Visits                           | Rounce                   | Pate  |  |  |
|--|--|-----------------|----------------|--|--------------------------|---|--|--|
| 14,946<br>Previous:<br>15,711 (-4.87%) | <b>946</b> ious: <b>3.63</b> Previous: |                 | 7<br>(-36.99%) | 65.81%<br>Previous:<br>66.21% (-0.60%) | <b>37.61</b> 9 Previous: | Bounce Rate<br>37.61%<br>Previous:<br>34.04% (10.48%) |  |  |
| Country/Territory                      |  | Visits          | Pages/Visit    | Avg. Time on<br>Site                   | % New Visits             | Bounce Rate   |  |  |
| United States                          |  |                 |                |  |                          |   |  |  |
| January 1, 2009 - Jan                  | nuary 31, 2009                         | 14,363          | 3.65           | 00:04:31                               | 65.31%                   | 37.24%  |  |  |
| January 1, 2008 - Jan                  | nuary 31, 2008                         | <b>15,112</b> 4 |                | 00:07:13                               | 65.66%                   | 33.81%  |  |  |
| % Change                               |  | -4.96%          | -11.95%        | -37.41%                                | -0.52%                   | 10.14%  |  |  |
| United Kingdom                         |  |                 |                |  |                          |   |  |  |
| January 1, 2009 - Jan                  | nuary 31, 2009                         | 102             | 3.10           | 00:02:47                               | 81.37%                   | 44.12%  |  |  |
| January 1, 2008 - January 31, 2008     |  | 95              | 4.54           | 00:03:38                               | 78.95%                   | 35.79%  |  |  |
| % Change                               |  | 7.37%           | -31.71%        | -23.42%                                | 3.07%                    | 23.27%  |  |  |
| Canada                                 |  |                 |                |  |                          |   |  |  |
| January 1, 2009 - Jan                  | nuary 31, 2009                         | 94              | 3.35           | 00:02:09                               | 88.30%                   | 47.87%  |  |  |

| January 1, 2008 - January 31, 2008 | 119       | 3.02    | 00:02:57 | 81.51%  | 42.86%       |
|------------------------------------|-----------|---------|----------|---------|--------------|
| % Change                           | -21.01%   | 11.08%  | -27.32%  | 8.32%   | 11.70%       |
| (not set)                          |           |         |          |         |              |
| January 1, 2009 - January 31, 2009 | 74        | 3.73    | 00:03:17 | 43.24%  | 35.14%       |
| January 1, 2008 - January 31, 2008 | 5         | 4.40    | 00:02:00 | 100.00% | 0.00%        |
| % Change                           | 1,380.00% | -15.23% | 63.81%   | -56.76% | 100.00%      |
| Germany                            |           |         |          |         |              |
| January 1, 2009 - January 31, 2009 | 41        | 4.02    | 00:02:49 | 78.05%  | 36.59%       |
| January 1, 2008 - January 31, 2008 | 61        | 3.77    | 00:02:06 | 75.41%  | 37.70%       |
| % Change                           | -32.79%   | 6.73%   | 34.15%   | 3.50%   | -2.97%       |
| India                              |           |         |          |         |              |
| January 1, 2009 - January 31, 2009 | 26        | 2.54    | 00:04:00 | 92.31%  | 50.00%       |
| January 1, 2008 - January 31, 2008 | 14        | 3.43    | 00:03:23 | 100.00% | 35.71%       |
| % Change                           | 85.71%    | -25.96% | 18.34%   | -7.69%  | 40.00%       |
| Japan                              |           |         |          |         |              |
| January 1, 2009 - January 31, 2009 | 21        | 3.62    | 00:04:11 | 61.90%  | 28.57%       |
| January 1, 2008 - January 31, 2008 | 13        | 3.92    | 00:01:59 | 76.92%  | 30.77%       |
| % Change                           | 61.54%    | -7.75%  | 111.67%  | -19.52% | -7.14%       |
| France                             |           |         |          |         |              |
| January 1, 2009 - January 31, 2009 | 17        | 3.12    | 00:03:17 | 94.12%  | 41.18%       |
| January 1, 2008 - January 31, 2008 | 23        | 3.22    | 00:02:32 | 73.91%  | 43.48%       |
| % Change                           | -26.09%   | -3.10%  | 29.34%   | 27.34%  | -5.29%       |
| Italy                              |           |         |          |         |              |
| January 1, 2009 - January 31, 2009 | 17        | 4.00    | 00:09:46 | 70.59%  | 41.18%       |
| January 1, 2008 - January 31, 2008 | 23        | 3.91    | 00:01:59 | 47.83%  | 34.78%       |
| % Change                           | -26.09%   | 2.22%   | 394.36%  | 47.59%  | 18.38%       |
| Spain                              |           |         |          |         |              |
| January 1, 2009 - January 31, 2009 | 16        | 2.81    | 00:02:08 | 81.25%  | 50.00%       |
| January 1, 2008 - January 31, 2008 | 5         | 2.60    | 00:01:33 | 100.00% | 40.00%       |
| % Change                           | 220.00%   | 8.17%   | 37.96%   | -18.75% | 25.00%       |
|                                    |           |         |          |         | 1 - 10 of 92 |

Comparing to: Jan 1, 2008 - Jan 31, 2008



### Pages on this site were viewed a total of 54,233 times

54,233 Pageviews

Previous: 64,754 (-16.25%)

37,285 Unique Views

Previous: 42,626 (-12.53%)

37.61% Bounce Rate

Previous: 34.04% (10.48%)

### **Top Content**

| Pages                                   | Pageviews | % Pageviews |
|---|-----------|-------------|
| /                                       |           |             |
| Jan 1, 2009 - Jan 31, 2009              | 14,479    | 26.70%      |
| Jan 1, 2008 - Jan 31, 2008              | 20,727    | 32.01%      |
| % Change                                | -30.14%   | -16.59%     |
| /flights/flight-viewreal-time.html      |           |             |
| Jan 1, 2009 - Jan 31, 2009              | 7,266     | 13.40%      |
| Jan 1, 2008 - Jan 31, 2008              | 6,079     | 9.39%       |
| % Change                                | 19.53%    | 42.71%      |
| /flights/arrivalsreal-time.html         |           |             |
| Jan 1, 2009 - Jan 31, 2009              | 2,906     | 5.36%       |
| Jan 1, 2008 - Jan 31, 2008              | 3,132     | 4.84%       |
| % Change                                | -7.22%    | 10.78%      |
| /flights/flight-schedule-search.html    |           |             |
| Jan 1, 2009 - Jan 31, 2009              | 1,900     | 3.50%       |
| Jan 1, 2008 - Jan 31, 2008              | 1,489     | 2.30%       |
| % Change                                | 27.60%    | 52.36%      |
| /airport-administration/employment.html |           |             |

| Jan 1, 2009 - Jan 31, 2009 | 1,682  | 3.10%  |
|----------------------------|--------|--------|
| Jan 1, 2008 - Jan 31, 2008 | 1,719  | 2.65%  |
| % Change                   | -2.15% | 16.83% |

## Arts for Life

Asheville Regional Airport Authority Ms. Patti Michel The Marketing Team 61 Terminal Drive, Suite 1 Fletcher, NC 28732

January 5, 2009

Dear Ms. Michel,

Thank you so very much for your donation. Being a part of your Christmas tree competition provides Arts For Life with much needed exposure and support. Your contribution will help hundreds of children to heal and become strong individuals despite the medical hurdles they face.

We are honored that you have chosen to help us support young patients. My greatest hope is for you to know all of the ways your contribution will improve the lives of families. The stress, frustration, and fear that patients feel during treatments melt away as they paint masterpieces, fold origami birds, create puppets, and sketch dreams. Young patients, who cannot attend school due to low immunities, learn to share, create and communicate with other children in the safe environment of AFL's art stations. Hard-toreach adolescent patients play the guitar and drums with AFL instructors. Siblings, who would otherwise be left out of the medical experience, find a place in Arts For Life's support groups and art lessons.

Your support brings patients the message that in any dark circumstance, peace can be found. Thank you so very much for your contribution. You are truly creating miracles.

Warmest Regards,

Anna Littman **Executive Director** 

Arts For Life

your donation is an enormous help
I to AAS For life's programs for
Young patients. We are so very
Orated for your support

For taxation purposes, this letter serves as a receipt for your donation of \$500.00 on 12/26/2008. Arts For Life is a recognized non-profit organization with 501(c)3 status. No goods or services were provided in consideration of this gift.

| Project<br>Number | Project Name   | Project Description  | Professional<br>Services<br>Consultant | Professional<br>Services Contract | General<br>Contractor                     | Original<br>Construction<br>Contract | Change Orders<br>(thru 2/1/08) | Percent of<br>Original Contract | Total Project<br>Cost | Percent<br>Complete | •               | Start Date | End Date    | Current Project Status<br>(as of 2/1/09)   |
|-------------------|--|--|--|-----------------------------------|---|--------------------------------------|--------------------------------|---------------------------------|-----------------------|---------------------|-----------------|------------|-------------|--|
|                   |  |  |  |                                   |   |                                      | lanning Phase                  |                                 |                       |                     |                 |            |             |  |
| 1                 | Runway<br>Rehabilitation Project<br>Phase 1 - Evaluation |  | RS&H                                   | \$186,633.00                      | na  | na                                   | na                             | na                              | \$186,633.00          | 10%                 | \$17,044.95     | Nov-08     | Apr-08      | Pavement testing is complete and the engineering team is working on the evaluation. A final report will be presented to the Board in April.  |
|                   |  |  |  |                                   |   | 2                                    | Design Phase                   |                                 |                       |                     |                 |            |             |  |
| 2                 | Landside Parking and<br>Roadway Access<br>Project        | The Landside Parking and Roadway Access Project includes 3 components of work: public parking lots, terminal access roadway, general aviation access roadway, and expansion of the toll plaza facility.  | The LPA Group                          | \$729,044.00                      | na  | na                                   | na                             | na                              | \$898,856.00          | 25%                 | \$199,763.49    | Nov-08     | Spring '09  | Staff has reviewed the 30% draft submittal with LPA Group and the 60% documents are underway.  |
|                   |  |  |  |                                   |   | Con                                  | struction Pha                  | <u>se</u>                       |                       |                     |                 |            |             |  |
| 3                 | 22,000 Sq Ft Bulk<br>Hangar - 168 Wright<br>Brothers Way | A 22,000 sq ft bulk<br>hangar will be constructed<br>on existing ramp area<br>adjacent to the Lacy<br>Griffin Building. The<br>hangar will be under a<br>management agreement<br>with Million Air.   | LPA Group                              | \$265,535.00                      | Momentum<br>Construction<br>Services, LLC | \$1,928,000.00                       | -\$46,765.57                   | -2.43%                          | \$2,146,769.43        | 40%                 | \$943,652.38    | Oct-08     | May-09      | Slab pours are complete. Steel erection is underway.   |
| 4                 | Terminal Renovation<br>and Expansion -<br>Phase 1        | The Terminal Renovation and Expansion - Phase 1 Project includes enlarging the baggage claim area and airline ticket office areas . Improvements and modifications include additional square footage and increased baggage capacity.                               | SchenkelShultz                         | \$614,300.00                      | Perry Bartsch Jr.                         | \$ 4,479,000.00                      | ) \$944,127.00                 | 21.08%                          | \$8,022,299.00        | 90%                 | \$ 5,600,538.32 | Jul-06     | Feb-09      | The airlines have taken occupancy of the renovated office areas.  Completion of the outbound baggage handling system is underway. Bag claim is complete except for punchlist items. The final airline office pod on the north end is in process. |
| 5                 | North General<br>Aviation Expansion<br>Project           | The North GA project includes multiple phases; phase one consisted of tree harvesting and logging operations, phase two included clearing and grubbing of the site and phase three involves the placement and compaction of structural fill material for the site. | AVCON                                  | \$99,100.00                       | Charah                                    | \$ 352,690.50                        | ) \$25,494.00                  | 7.23%                           | \$3,700,000.00        | 60%                 | \$ 1,073,517.01 | Nov-07     | Fall 2009   | The storm drainage extension is complete and fill material is being placed by the contractor.  |
|                   |  |  |  |                                   |   | <u>Cl</u>                            | ose-Out Phase                  | <u>e</u>                        |                       |                     |                 |            |             |  |
| 6                 | Security System &<br>Access Control<br>Project           | The Security System & Access Control Project includes the design and professional services for replacing and improving the current ACS and CCTV systems.   | Faith Group                            | \$185,870.00                      | I-Sys                                     | \$ 1,473,984.00                      | ) \$184,151.21                 | 12.50%                          | \$1,844,005.21        | 95%                 | \$ 1,820,424.45 | Jul-06     | Spring 2009 | The Security Project is nearing completion. The only remaining project work involves security access control on doors included in the terminal expansion project with PBJr.  |

# Airportsurvey.com





Airport Facilities Review For 4th Quarter 2008

### Welcome

- Welcome to the Airportsurvey.com Airport Facilities Review for the recent quarter, a complimentary data set provided to Airportsurvey.com participating airports
- The following slides provide non-weighted scores and ratings based on an independent survey of air travelers
- Note that passenger responses are based on perception, rather than objective assessment
- Value Added Services available from Canmark include:
  - Report analysis
  - Statistical testing
  - Air carrier responses
  - Non-facility responses
  - Tailored comparison sets
  - Passenger demographics
  - Sample size enhancement
  - Targeted and customized reporting
  - Custom survey questions and content

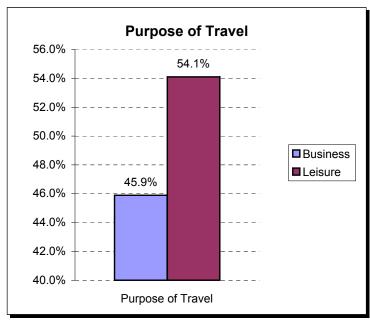
No representations are made as to the completeness or accuracy of information contained herein. Airport facility raw data is available upon request.

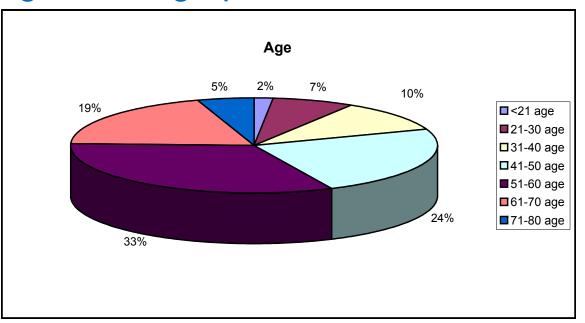
#### Overview

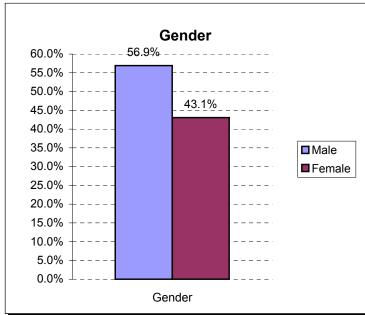
- Airportsurvey.com is an ongoing, all-inclusive online passenger satisfaction survey program from Canmark Research Center
- Invitations to take the survey are distributed at select airports across the country
- Over 30 airports participate
- Each survey invitation card is single-use, and must reference an actual flight
- Survey distribution occurs approximately three days per month
- Response scale is 1 through 5: Poor, Fair, Good, Very Good, Excellent
- Survey participants have a chance to win round-trip airline tickets
- Response rates vary from 10% to 20% based on location
- Facilities attributes are scored according to check-in airport
- Airports are grouped into three tiers according to DOT originating revenue\*

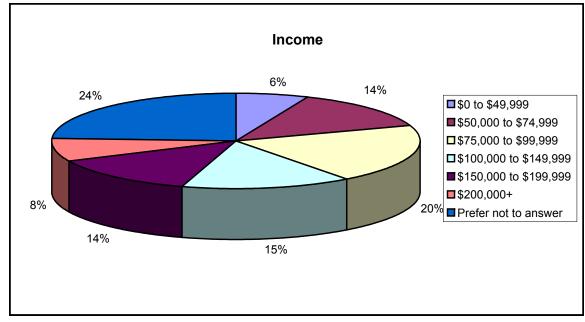
<sup>\*</sup>Updated 4th Quarter 2008

# Passenger Demographics



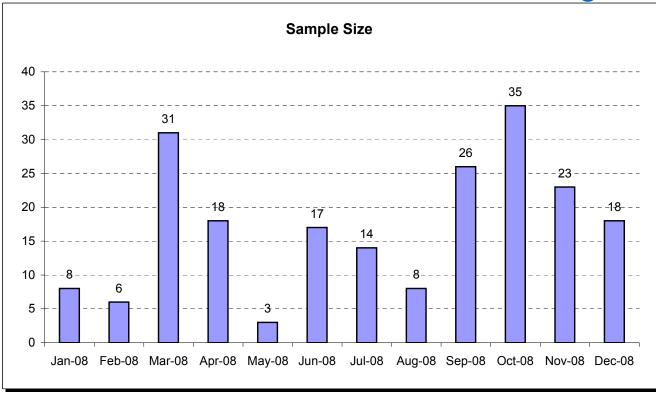






**Proprietary and Confidential** 

#### **General Findings**



Sample is clustered around airport invitation distribution dates.

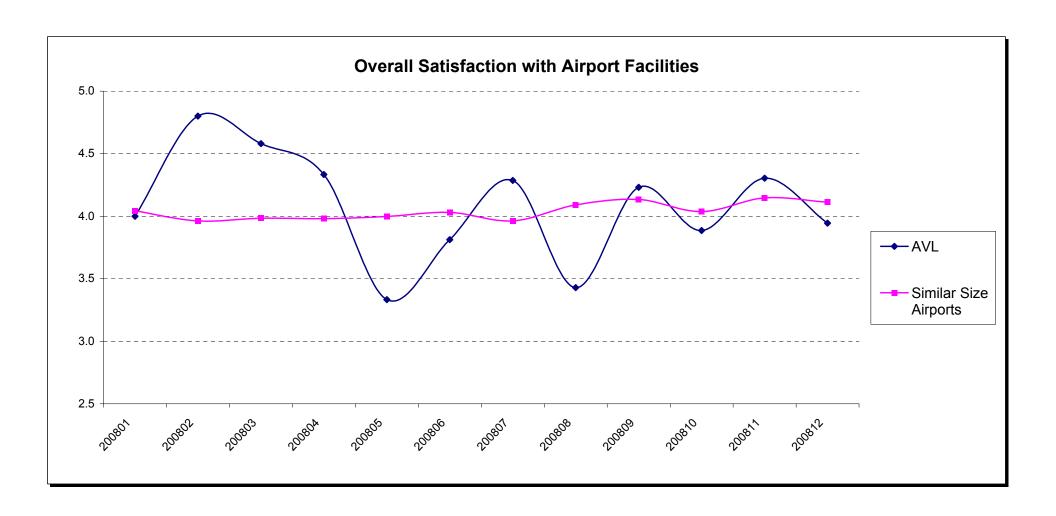
Sample reflects passengers intercepted at arrival airports who rated check-in airport.

|   | AVL  | Similar | +/-    | Pct    |
|---|------|---------|--------|--------|
| Overall   | 4.08 | 4.04    | 0.04   | 0.9%   |
| Availability of parking                             | 4.00 | 3.94    | 0.06   | 1.5%   |
| Cost of parking                                     | 3.45 | 3.32    | 0.12   | 3.6%   |
| Clear, easy to follow signs                         | 3.91 | 3.85    | 0.06   | 1.5%   |
| Cleanliness   | 4.18 | 4.06    | 0.12   | 2.8%   |
| Restrooms   | 4.10 | 3.94    | 0.15   | 3.7%   |
| Concessions / restaurants                           | 2.88 | 3.34    | (0.46) | -15.9% |
| Transportation to your gate / concourse / terminal  | 3.64 | 3.78    | (0.14) | -3.8%  |
| Security: Wait time at checkpoint                   | 4.49 | 4.11    | 0.37   | 8.3%   |
| Security: Professionalism of personnel              | 4.42 | 4.12    | 0.30   | 6.8%   |
| Security: Confidence in airport security procedures | 4.15 | 3.87    | 0.29   | 6.9%   |

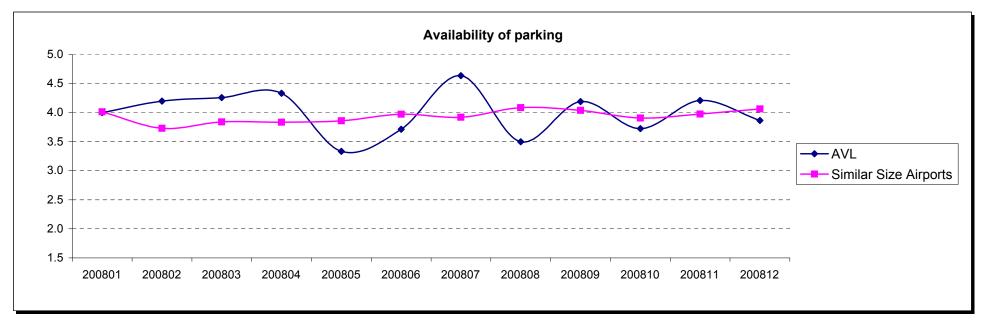
Statistical means testing not performed on results

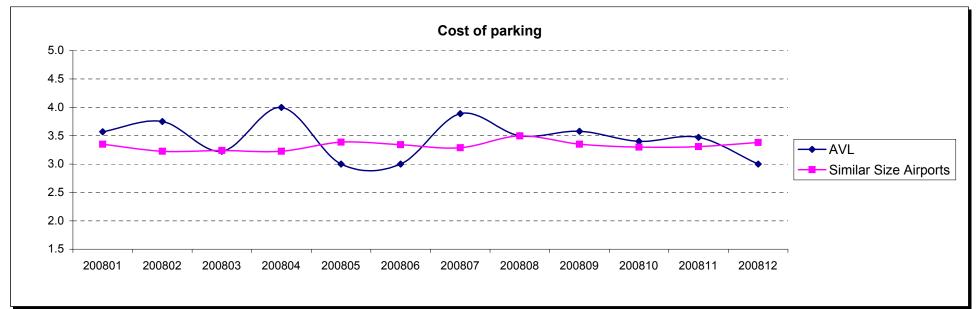
AVL Responses 207

### Overall Satisfaction with Airport Facilities

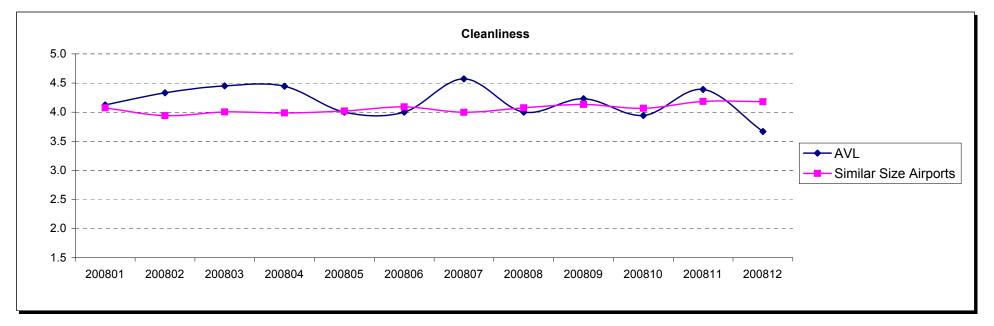


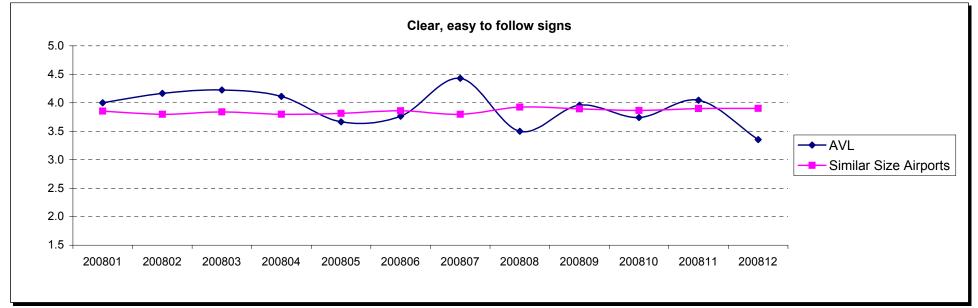
# **Parking Satisfaction**



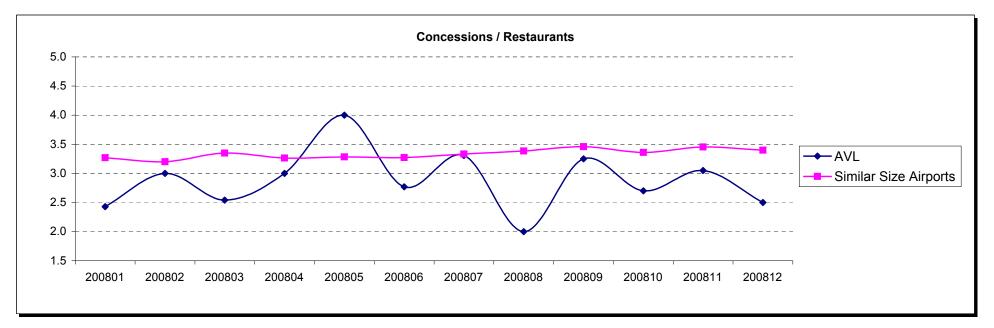


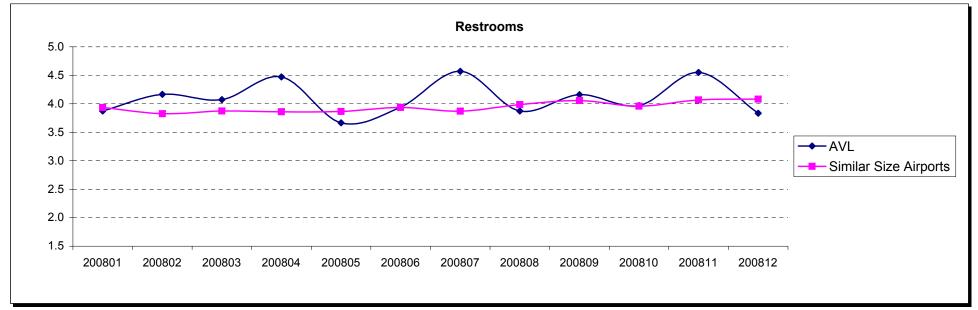
# Cleanliness and Signage



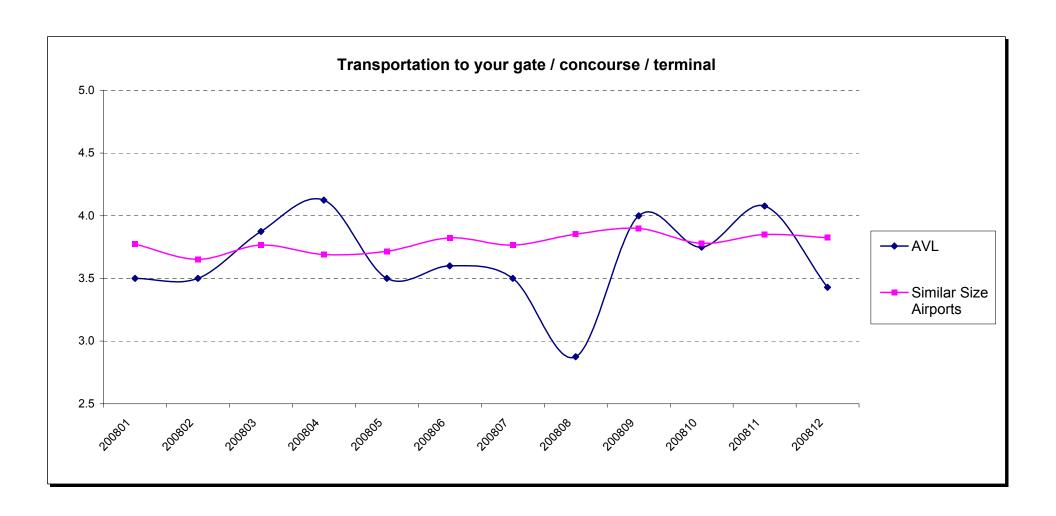


#### **Concessions and Restrooms**

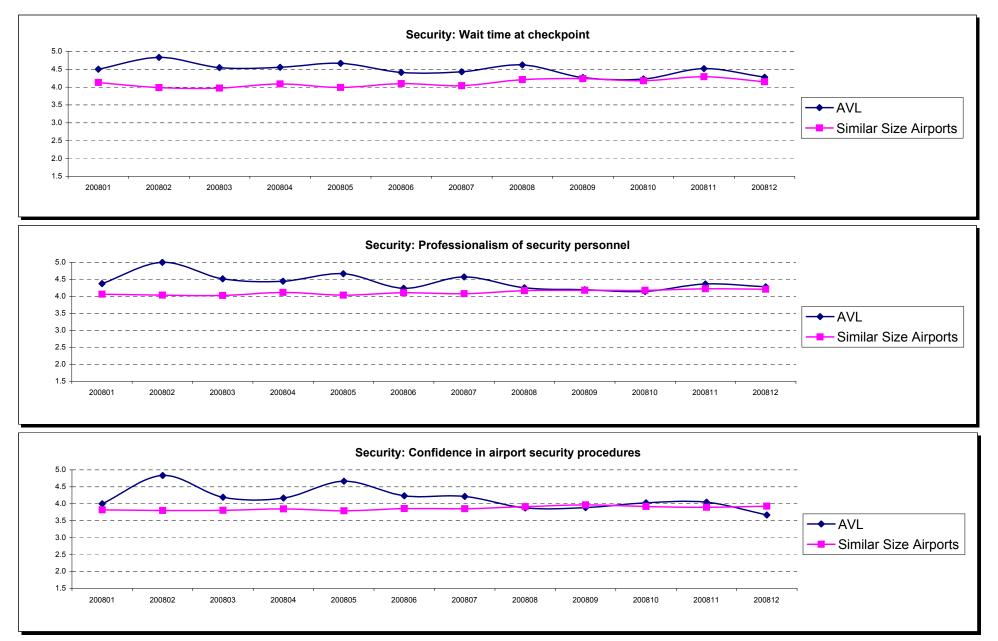




### Transportation to Departure Gate



# **Airport Security**



### Appendix A - Geographic Breakdown of Respondents

| Check-in Passengers by Place of Residence |        |    |        |  |  |  |  |
|---|--------|----|--------|--|--|--|--|
| AL  | 1      | SD | 2<br>7 |  |  |  |  |
| AR  | 4      | TX | 7      |  |  |  |  |
| AZ  | 1      | UT | 2      |  |  |  |  |
| CA  | 2      | WA | 3<br>3 |  |  |  |  |
| CO  | 3      | WI | 3      |  |  |  |  |
| FL  | 10     |    |        |  |  |  |  |
| GA  | 1      |    |        |  |  |  |  |
| IA  | 2<br>2 |    |        |  |  |  |  |
| IL  |        |    |        |  |  |  |  |
| KS  | 1      |    |        |  |  |  |  |
| LA  | 1      |    |        |  |  |  |  |
| MA  | 6      |    |        |  |  |  |  |
| MD  | 1      |    |        |  |  |  |  |
| ME  | 1      |    |        |  |  |  |  |
| MI  | 4      |    |        |  |  |  |  |
| MN  | 2      |    |        |  |  |  |  |
| MO  | 1      |    |        |  |  |  |  |
| MT  | 1      |    |        |  |  |  |  |
| NC  | 117    |    |        |  |  |  |  |
| NJ  | 3      |    |        |  |  |  |  |
| NM  | 1      |    |        |  |  |  |  |
| NY  | 4      |    |        |  |  |  |  |
| OH  | 1      |    |        |  |  |  |  |
| OR  | 4      |    |        |  |  |  |  |
| PA  | 2      |    |        |  |  |  |  |
| SC  | 4      |    |        |  |  |  |  |

Note: Only includes passengers who indicated state of residence

#### Appendix B - About Canmark

- Since 1993 Canmark Technologies has combined market research, programming, and technical expertise with thoughtful attention to client needs. Our problem-solving orientation has earned the respect of business clients and market researchers across North America.
- With an experienced staff of technical experts and project managers specializing in various fields of data capture and manipulation, programming and software development, web design and scripting, Canmark is able to leverage superior technology and know-how to support projects of all types and scope in the most cost-effective manner possible.
- Areas of expertise include survey development and delivery, project and data management services, requirements gathering, data sampling, paper and web forms management, custom lasering and printing, distribution logistics, data processing, custom programming for data cleansing, reporting and data analysis, and project consulting.
- We stand ready to meet your data needs, if you have any questions, please do not hesitate to contact us.

#### Appendix C - Contacts

#### **North America & Europe**

Paul Isaacs, President pisaacs@canmarktech.com 1-877-441-2057, ext. 11

